CSAC BOARD OF DIRECTORS

BRIEFING MATERIALS

Thursday, November 17, 2022 2:00 pm - 4:30 pm



Disneyland Hotel | Disneyland North Ballroom

Zoom: https://us02web.zoom.us/j/87333168291?pwd=b2loK0pVanphS2FtOVNQWkNDV2ZYZz09 Conference Line: (669) 900-6833 | Meeting ID: 873 3316 8291 | Password: 289735

California State
Association of Counties



CALIFORNIA STATE ASSOCIATION OF COUNTIES

BOARD OF DIRECTORS

Thursday, November 17, 2022 | 2:00 pm – 4:30 pm

Disneyland Hotel | Disneyland North Ballroom

Zoom: https://us02web.zoom.us/j/87333168291?pwd=b2loK0pVanphS2FtOVNQWkNDV2ZYZz09

<u>Suburban</u>

➤ Supervisor Bruce Gibson | CSAC 2nd Vice President

Conference Line: (669) 900-6833 | Meeting ID: 873 3316 8291 | Password: 289735

	AGENDA	
Presiding: Ed	Valenzuela, President	
THURSDAY,	NOVEMBER 17	
2:00 PM	PROCEDURAL ITEMS	
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	2. Roll Call	Page 2-3
	SPECIAL PRESENTATIONS	
	3. Executive Director's Report	Page 4
	Graham Knaus Executive Director	
	ACTION ITEMS	
	4. Approval of Minutes from September 1, 2022	Page 5-7
	5. Election of 2022 Executive Committee	Page 8
	Graham Knaus Executive Director	See Handout
	 Consideration of Initial 2023 CSAC Legislative and Communications Priorities Jacqueline Wong-Hernandez Deputy Executive Director, Legislative Affairs Manuel Rivas, Jr. Deputy Executive Director, Operations & Member Services 	Page 9-12
	 7. Resolution Authorizing Conduct of CSAC Business ▶ Graham Knaus Executive Director 	Page 13
	INFORMATION AND DISCUSSION ITEMS	
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	Jennifer Henning Litigation Counsel	
	 9. National Center for Public Lands Counties Supervisor John Peters Mono County Graham Knaus Executive Director 	Page 16-24
	10. Federal Priority Issues Update➤ Joe Krahn Paragon Government Relations	
	11. Caucus Reports	
	Rural	
	Supervisor Ed Valenzuela CSAC President	
	<u>Urban</u> ➤ Supervisor Chuck Washington CSAC 1 st Vice President	

12. CSAC Policy Committee Reports

Jacqueline Wong-Hernandez, Deputy Executive Director, Legislative Affairs

Administration of Justice

- Supervisor Kelly Long | Chair
- Ryan Morimune | Legislative Representative

Agriculture, Environment & Natural Resources

- Supervisor Chris Howard | Chair
- Catherine Freeman | Senior Legislative Representative

Government, Finance & Administration

Supervisor Amy Shuklian | Chair

Health & Human Services

- Supervisor Carole Groom | Chair
- Jolie Onodera | Senior Legislative Representative
- Justin Garrett | Senior Legislative Representative

Housing, Land Use & Transportation

- Supervisor Jennifer Kreitz | Chair
- Mark Neuburger | Legislative Representative

13. CSAC Finance Corporation Report

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- Leonard Moty | President, CSAC FC
- Alan Fernandes | Chief Executive Officer, CSAC FC
- Thomas A. Carey, VP Government & Strategy | LetsGetChecked

14. California Counties Foundation Report

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- Manuel Rivas, Jr. | Deputy Executive Director, Operations & Member Services
- Chastity Benson | Director, Operations & Educational Programs

15. Informational Items without Presentation

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4:30 PM ADJOURN

^{*}If requested, this agenda will be made available in appropriate alternative formats to persons with a disability. Please contact Korina Jones kjones@counties.org or (916) 327-7500 if you require modification or accommodation in order to participate in the meeting.



United States of America
Pledge of Allegiance





California State Association of Counties®

CALIFORNIA STATE ASSOCIATION OF COUNTIES

Board of Directors 2021-2022

SECTION	President:	Ed Valenzuela, Siskiyou
U=Urban	First Vice President:	Chuck Washington, Riverside
S=Suburban	Second Vice President:	Bruce Gibson, San Luis Obispo
R=Rural	Immediate Past President:	<mark>James Gore, Sonoma</mark>

SECTION	COUNTY	DIRECTOR
U	Alameda County	Keith Carson
R	Alpine County	Terry Woodrow
R	Amador County	Richard Forster
S	Butte County	Debra Lucero
R	Calaveras County	Merita Callaway
R	Colusa County	Kent Boes
U	Contra Costa County	<mark>John Gioia</mark>
R	Del Norte County	Chris Howard
R	El Dorado County	Sue Novasel
U	Fresno County	Buddy Mendes
R	Glenn County	Keith Corum
R	Humboldt County	Virginia Bass
S	Imperial County	Raymond Castillo
R	Inyo County	<mark>Jeff Griffiths</mark>
S	Kern County	Zack Scrivner
R	Kings County	Craig Pedersen
R	Lake County	Bruno Sabatier
R	Lassen County	Chris Gallagher
U	Los Angeles County	<mark>Kathryn Barger</mark>
R	Madera County	Leticia Gonzalez
S	Marin County	Damon Connolly
R	Mariposa County	Miles Menetrey
R	Mendocino County	John Haschak
S	Merced County	Scott Silveira (alternate)
R	Modoc County	Ned Coe
R	Mono County	John Peters
S	Monterey County	Luis Alejo
S	Napa County	<mark>Diane Dillon</mark>
R	Nevada County	Heidi Hall

U	Orange County	Lisa Bartlett
S	Placer County	Bonnie Gore
R	Plumas County	Greg Hagwood
U	Riverside County	Chuck Washington
U	Sacramento County	Sue Frost
R	San Benito County	Bea Gonzalez
U	San Bernardino County	Janice Rutherford
U	San Diego County	Nora Vargas
U	San Francisco City & County	Rafael Mandelman
U	San Joaquin County	Chuck Winn
S	San Luis Obispo County	Bruce Gibson
U	San Mateo County	Carole Groom
S	Santa Barbara County	Das Williams
U	Santa Clara County	Susan Ellenberg
S	Santa Cruz County	Bruce McPherson
S	Shasta County	Tim Garman
R	Sierra County	Lee Adams
R	Siskiyou County	Ed Valenzuela
S	Solano County	Erin Hannigan
S	Sonoma County	Lynda Hopkins
S	Stanislaus County	Vito Chiesa
R	Sutter County	Dan Flores
R	Tehama County	Robert Williams (alternate)
R	Trinity County	Keith Groves
S	Tulare County	Amy Shuklian
R	Tuolumne County	Ryan Campbell
U	Ventura County	Kelly Long (alternate)
S	Yolo County	Jim Provenza
R	Yuba County	Gary Bradford

ADVISORS

Rubin Cruse, County Counsel, Shasta County
Wendy Tyler, Colusa County CAO, California Association of County Executives, President

^{*}The Executive Committee is highlighted for your reference

California State Association of Counties®



OFFICERS

President

Ed Valenzuela Siskiyou County

1st Vice President

Chuck Washington Riverside County

2nd Vice President

Bruce Gibson San Luis Obispo County

Past President

James Gore Sonoma County

-

EXECUTIVE DIRECTOR

Graham Knaus

November 17, 2022

TO: CSAC Board of Directors

FROM: Graham Knaus | Executive Director

SUBJECT: Executive Director's Report

This item provides an opportunity to discuss the state of the Association and core priorities as well as refine the strategic approach to advocacy and communications through Board of Directors input.

CALIFORNIA STATE ASSOCIATION OF COUNTIES BOARD OF DIRECTORS

September 1, 2022

Tsakopoulos Library Galleria | 828 | Street, Sacramento

Zoom: https://us02web.zoom.us/j/82196163245?pwd=NDdZTDlTQkR4U0srNDFmbVphV2Exdz09

Conference Line: (669) 900-6833 | Meeting ID: 821 9616 3245 | Password: 636768

MINUTES

1. Roll Call

<u>OFFICERS</u> <u>CSAC STAFF</u>

Ed Valenzuela | President Graham Knaus | Executive Director

Chuck Washington | 1st Vice President Manuel Rivas, Jr. | Deputy Executive Director,

Bruce Gibson | 2nd Vice President Operations & Member Services

James Gore | Immediate Past President Jacqueline Wong-Hernandez | Deputy Executive Director, Legislative Affairs

ADVISORS

Rita Neal, County Counsels | San Luis Obispo <u>EX OFFICIO MEMBER</u>

Wendy Tyler | California Association of County Ed Scofield | Treasurer, Nevada County

Executives President

Alameda – Keith Carson Orange – Lisa Bartlett
Alpine – Terry Woodrow Placer – Bonnie Gore

Amador – Absent Plumas – Absent

Butte – Debra Lucero Riverside – Chuck Washington

Calaveras – Absent Sacramento – Absent
Colusa – Kent Boes San Benito – Bea Gonzales
Contra Costa

Contra Costa – John Gioia San Bernardino – *Absent*Del Norte – Chris Howard San Diego – Nora Vargas

El Dorado – Sue Novasel San Francisco – Rafael Mandelman

Fresno Absent San Joaquin Chuck Winn Glenn Keith Corum San Luis Obispo Bruce Gibson Humboldt Virginia Bass San Mateo Carole Groom **Imperial** Absent Santa Barbara Das Williams

Inyo – Jeff Griffiths Santa Clara – Susan Ellenberg
Kern – Zack Scrivner Santa Cruz – Bruce McPherson

Kings – Craig Pedersen Shasta – Tim Garman Lake – Absent Sierra – Lee Adams

Lassen – Absent Siskiyou – Ed Valenzuela Los Angeles – Kathryn Barger Solano – Absent

Madera – Absent Sonoma – Absent

Marin – Damon Connolly Stanislaus – Vito Chiesa
Mariposa – Miles Menetrey Sutter – Dan Flores

Mendocino – Absent Tehama – Robert Williams
Merced – Absent Trinity – Absent
Modoc – Ned Coe Tulare – Absent

Mono John Peters Tuolumne Ryan Campbell Monterey Luis Alejo Ventura Kelly Long Napa Diane Dillon Yolo Jim Provenza Yuba **Gary Bradford** Nevada Heidi Hall

2. Proposition 27

A motion to place Proposition 27 back onto the September 1st, 2022, Board of Directors agenda was made by Supervisor Alejo; second by Ellenberg. Motion passed 22-yes, 17-no, 3-abstain.

3. Approval of Minutes from April 21, 2022

A motion to approve the minutes was made by Supervisor Howard; second by Supervisor Menetrey. Motion passed with 1 abstention.

4. Consideration of 2025 CSAC Annual Meeting Venue

<u>A motion was made to approve Santa Clara County for the 2025 CSAC Annual Meeting venue by Supervisor Ellenberg; second by Supervisor Washington. Motion passed unanimously.</u>

5. Consideration of Homelessness Action Team (HAT) Guiding Principles

A motion to approve the Homelessness Action Team (HAT) Guiding Principles with the amendments was made by Supervisor Washington; second by Supervisor Groom. Motion passed unanimously.

6. Proposition 31: Referendum on 2020 Law That Would Prohibit the Retail Sale of Certain Flavored Tobacco Products (Recommendation: Support)

A motion was made to approve the Health and Human Services Policy Committee's SUPPORT position on Proposition 31 by Supervisor Washington; second by Supervisor Provenza. The motion passed 30-yes, 7-no, 7-abstain.

7. Proposition 27: Allows Online and Mobile Sports Wagering Outside Tribal Lands (Proposition not forwarded by Policy Committee)

A motion to OPPOSE Proposition 27 was made by Supervisor Long; second by Supervisor Ellenberg. The motion passed 33-yes, 1-no, 10-abstain.

8. Executive Director's Report

Graham Knaus provided a brief update on the state of the Association and provided several staff updates.

9. Appointment of CSAC's NACo Board of Directors Suburban Representative

Supervisor Gibson reported that Supervisor Zach Friend (Santa Cruz) was re-appointed to the NACo Board of Directors to replace Supervisor James Gore, who was recently elected as NACo 2nd Vice President.

10. CSAC Grant Support Initiative

Supervisor Valenzuela and Graham Knaus presented the CSAC Grant Support Initiative. The Initiative will assist counties in applying for State and Federal funding.

11. Legislative Update

Jacqueline Wong-Hernandez gave a brief update on CARE Court and the efforts of CSAC's Legislative Team surrounding this issue. With the combined effort of counties and the CSAC team, the final CARE Court legislation included a number of necessary changes in order to implement this new program.

CSAC Legislative Representatives provided updates from Administration of Justice, Agriculture, Environment & Natural Resources, Government, Finance, & Administration, Health & Human Services, and Housing, Land Use, & Transportation.

12. Caucus Chair Report-Outs

Each Caucus chair provided a brief report on their respective caucus:

- Supervisor Valenzuela | Rural Caucus Chair
- Supervisor Washington | Urban Caucus Chair
- Supervisor Gibson | Suburban Caucus Chair

13. Operations & Member Services Report

Manuel Rivas, Jr. and Farrah McDaid Ting, Director of Public Affairs and Member Services, reported on CSAC operations, communications and member services.

14. CSAC Finance Corporation Report

Alan Fernandes, Finance Corporation CEO, reported on behalf of the CSAC Finance Corporation.

Jim Manker, Director of Business Development, introduced CSAC Platinum Partner Jonathan Davis with GovInvest.

15. California Counites Foundation Report

Manuel Rivas, Jr. provided an update on the Foundation. Ryan Souza, Program Director for the CSAC Support Hub for Criminal Justice Programming, reported on the Support Hub.

16. Special Presentation

Antonio Villaraigosa, Infrastructure Advisor to the State of California, and Mark Tollefson, Deputy Cabinet Secretary, presented to the Board.

The next Board of Directors Meeting will be held on November 17th, 2022, in Anaheim.

Election of 2023 CSAC Executive Committee

See Handout



Draft Policy Priorities for 2023

California State Association of Counties

Homelessness. Counties are at the forefront of responding to California's growing homelessness crisis. Although state and local governments have made significant investments in housing and homelessness programs over the last few years, California still lacks a comprehensive, holistic strategy that provides sustained funding and clear levels of responsibility for all levels of government. CSAC is embarking on a major policy initiative through the newly created Homelessness Policy Solutions Group to develop policy solutions that map out a comprehensive system to address homelessness. Working with guidance from the CSAC Homelessness Action Team and CSAC Board-adopted Homelessness Principles, CSAC will also continue our advocacy on policies that address the causes of homelessness, calling for ongoing and flexible funding for the ongoing costs associated with providing services to unhoused residents and those at risk of homelessness, and prioritizing the development of an adequate housing continuum accessible to all Californians.

CalAIM Implementation. California Advancing and Innovating Medi-Cal (CalAIM) is a multi-year initiative to enhance care coordination and improve health outcomes through state and federal proposals to simplify the Medi-Cal program. CalAIM has significant implications for many county health and human services functions, including behavioral health services, social services eligibility, county public hospitals, and cross-sector initiatives for foster youth and those who are homeless or justice-involved. CSAC will continue to focus on the federal, state, and local finance implications, as well as the impacts on county operations, programs, and the people served. Additionally, CSAC will continue to advocate for prioritization and funding of counties to provide services that leverage counties' existing expertise, and for the state to consult with counties in formulating and implementing all changes of this initiative.

Behavioral Health. The state is making significant investments in behavioral health housing, children's behavioral health services, and CalAIM. To successfully harness these investments to make transformative change requires addressing underlying county mental health plan funding shortfalls, and the expanding set of roles and responsibilities on these agencies continues to create challenges for successful progress. CSAC will advocate for behavioral health workforce assistance and adequate, sustained funding to match new services and administration expectations.

Workforce Challenges. Counties are facing significant workforce challenges, even as California has regained most of the nonfarm jobs lost due to the COVID-19 pandemic. While the workforce challenges are particularly acute for county health and human services and public safety agencies, nearly all county departments face recruitment and retention challenges. CSAC will engage on opportunities for increased investments to support the county workforce, as well as policies that can help counties more effectively recruit, hire, and retain qualified and talented workers.

Drought. As California continues to experience extreme drought, the need for state and federal investments has become more important than ever. CSAC will support counties through advocacy for diversified regional water investments, continued watershed restoration and improved management of local water supplies. CSAC will emphasize core county roles including groundwater management, dry well monitoring and support, and water projects with co-benefits. This includes dam retrofits, flood and

water-recharge investments, and support for low-income communities. CSAC will support efforts to bring options to areas with lower water availability through funding and actions with state agencies.

Wildfire. Hand in hand with drought comes extreme fire. CSAC will continue efforts to reduce wildfire risk through active participation in partnerships such as the Forest Management Task Force and land stewardship actions. CSAC will support efforts to increase prescribed burning with best available practices, appropriate insurance risk, and training. In addition, it is critical to invest in programs that have co-benefits of reduced community wildfire risk and watershed conservation, advocate for regional wildfire and watershed program actions, community wildfire insurance, and wildland fire risk reduction through public and private working lands.

Cannabis. Throughout 2022, CSAC worked to update the County Platform to better reflect the everchanging world of cannabis. CSAC will use the newly approved language to further our advocacy. The state must invest in resources to combat illegal cannabis and give counties the tools to ensure that they are able to appropriately address the fallout from unlicensed activity. However, cannabis is a major economic driver for many counties and CSAC's advocacy will go beyond enforcement to support the licensed market in new and creative ways.

Easing Administration of the Public Records Act (PRA). Counties and other local governments have faced an enormous increase in the number and size of PRA requests over the past few years. The intensive work required to review records and redact the material that is exempt or prohibited from disclosure has grown exponentially. Further compounding this problem is that counties must make tough judgment calls on whether to release some records, especially when doing so is specifically prohibited, for example because doing so would violate privacy laws or employee confidentiality. Counties have also seen an increase in vexatious litigants using the PRA to grind government work to a halt. CSAC will develop proposals that seek to reduce the impact of these growing issues.

Available, Accessible & Affordable Housing. The need for increased production of permanent housing in the state continues to be an issue of great importance. Addressing California's housing production challenges is also now broadly recognized as an important component of the state's efforts to address the rising rates of homeless and housing vulnerable families and individuals. In recent years, the state has created a variety of programs and allocated funding to improve the housing availability and affordability. Unfortunately, many of these programs often have narrow eligibility standards and cumbersome administrative processes for counties to access and administer. CSAC will continue efforts to find reasonable modifications to these programs that address local needs, as well as additional resources to assist counties in their efforts to address the housing challenges they face.

Protecting Local Revenues. The Legislature, for a variety of reasons, has for the past few years been reexamining some aspects of who should bear the costs of funding government. CSAC will advocate for decisions about local revenues to be made by local agencies, not the state, and will oppose legislation that would reallocate revenues away from counties or would reduce county revenues.

CARE Court Funding/Implementation. SB 1338, the Community Assistance, Recovery, and Empowerment (CARE) Act, includes a requirement that the state consult with county stakeholders in developing a state allocation to counties to implement the CARE Act process. CSAC will advocate to secure adequate, flexible, and sustained funding across all impacted local agencies to support counties' efforts in this new statewide initiative. Additionally, CSAC will advocate for any necessary changes related to implementation as planning efforts progress for all counties.

Aging Programs. As implementation of California's Master Plan for Aging moves forward, CSAC will continue to engage directly on opportunities to strengthen and enhance services for older adults. One key area of focus remains the local leadership structure for aging services. The state's newly formed CA 2030 Steering Committee includes two CSAC representatives, and is charged with examining local governance, geography, funding formulas, core services, and performance measures. CSAC will advocate for county priorities throughout this process and engage on other aging initiatives, legislation, and budget investments to help better serve the growing and more diverse aging population in our state.

Broadband Implementation. CSAC will continue to focus its advocacy on successful implementation of historic state investments in broadband, to ensure Californians across the state can access, adopt, and meaningfully use broadband service.

Juvenile Justice Realignment. Implementing juvenile justice realignment will remain a priority for years to come. Ongoing funding will be critical for the outcome of our youth and overall county success. This includes building off the \$100 million secured in last year's budget to address treatment and secure residential capacity, as well as modernizing county-operated juvenile facilities with an emphasis on creating environments that support trauma-informed care, restorative justice, and rehabilitative programming. CSAC will continue advocating for funding so counties are in a position to implement infrastructure plans that meet the short-term and long-term, individualized needs of youth. Further, CSAC will remain involved with efforts of the County Probation Consortium, designed to tackle the most complex challenges of the realigned population through direct inter-county collaboration.

Federal Priorities

Resilience. Counties continue to prepare for and respond to increasing numbers of extreme weather events and natural disasters. CSAC will continue to work with federal agencies to implement key programs under the Infrastructure Investment and Jobs Act and the Inflation Reduction Act, and to work closely with the California congressional delegation to pursue additional investments and reforms to various disaster preparedness, mitigation, and response programs.

Housing and Homelessness. California's affordable housing and homelessness crises continue to impact counties statewide. CSAC will continue to work with key members of the California congressional delegation, several of whom have championed a series of association-supported housing and homelessness initiatives. CSAC also will work to protect and enhance funding for key housing and homelessness programs administered by the U.S. Department of Housing and Urban Development.

Protecting and Strengthening the Social Safety Net. Entitlement reform and potential discretionary budget cuts are expected to be hot-button issues during the 2023 legislative session and beyond. As lawmakers consider the possibility of a wide-ranging budget and debt-ceiling package, CSAC will work with allies to protect key county-administered safety net programs.

Rural Development and Public Lands. With the current farm bill set to expire at the end of fiscal year 2023, Congress will focus on reauthorizing the law. CSAC will advocate for a robust rural development title and will seek to maintain and expand funding and eligibility for key nutrition programs, including SNAP/CalFresh. In addition, and as Congress considers modifying federal forest management policy, CSAC will support efforts to enhance wildfire protection, preparedness, and forest resiliency. Finally, CSAC will advocate for a long-term reauthorization of both the Payments in Lieu of Taxes program and the Secure Rural Schools program, including support for the National Center for Public Lands Counties.

2023 Public Affairs and Member Services Priorities

The CSAC Public Affairs and Member Services team is designed to serve Counties, CSAC advocacy and operations, and the general public – in that order. The past year brought myriad challenges and change to CSAC's public affairs and member services work. The launch of exciting new efforts – such as the CSAC Grants Initiative, implementing stronger media engagement or reorganizing the Annual Meeting schedule – coincided with a pause on several traditional products, such as the CSAC Blog and Challenge Awards videos.

Moving into 2023, the team will revisit these products with an eye toward modernization while also focusing on other major initiatives and projects, each of which is designed to provide key services and/or augment the Association's advocacy efforts. These priorities include:

1. **Homelessness/Driven to Serve Campaign.** A major project undertaken this year and continuing into 2023 is positioning counties as leaders in combatting homelessness and seeking solutions to the crisis.

This entails building upon the policy work of the CSAC Homeless Action Team (HAT) and the CSAC Housing Policy Solutions Group (HPSG), cultivating media sources to include the county perspective on homelessness, and executing a full-scale media campaign in support of a potential Homelessness Initiative/package throughout 2023. The CSAC Public Affairs and Member Services team will utilize every communication and advocacy tool in support of this priority in 2023.

- 2. **CSAC Social Media.** The CSAC Public Affairs team is steering the Association's social media footprint toward a more timely and vocal presence across social media platforms. This includes leveraging our video capability to produce short, quick-hitting videos on county priorities and highlighting local county efforts. The primary goal is to ensure that CSAC's social media channels serve as an up-to-the-minute resource on county priority issues and to elevate the Association's position as a trusted source for all county-related legislative, budget and member services information.
- 3. **CSAC Website Redesign.** The CSAC website was last updated in 2012 and its usability and accessibility has eroded, rendering it unusable on many mobile devices. Goals for the new website include usability, efficiency, user-friendliness especially for tablet and mobile phones and accessibility, including ensuring it is ADA-compliant and visitors can easily locate the information they are seeking.

CSAC is currently in the initial stages assessing and interviewing design companies to determine which content management system and ongoing maintenance model best meets our members' needs. We will also be undertaking stakeholder surveys to help guide the project. This project will span the 2022-23 fiscal year with a launch planned for the fall of 2023.



RESOLUTION OF THE BOARD OF DIRECTORS

County Supervisors Association of California doing business as the California State Association of Counties

WHEREAS, the Board of Directors of the California State Association of Counties (CSAC) employs an executive director and other staff to perform its day-to-day business; and

WHEREAS, the Board desires the business of the association to be transacted in an efficient and appropriate manner; and

WHEREAS, from time to time the Executive Director and Secretary of the Corporation must sign or approve documents on behalf of the Board;

NOW THEREFORE BE IT RESOLVED, that the Board of Directors of CSAC hereby authorizes the Executive Director and Secretary of the Corporation, and his designees on staff, to execute and approve bank and other documents as authorized by the Board of Directors or the Executive Committee.

FURTHER BE IT RESOLVED, that this resolution shall remain in effect until the 2023 annual meeting of CSAC, when a similar resolution will be executed by the newly constituted Board of Directors.

Ed Valenzuela, CSAC President		

Duly adopted this 17th day of November, 2022.

California State Association of Counties Conflict of Interest Policy

Article I Purpose

The California State Association of Counties ("CSAC") is a California nonprofit mutual benefit corporation. Members of the Board of Directors ("Board Members") of CSAC are subject to certain legal obligations in the performance of the duties of their position. For this reason, CSAC is establishing this Conflict of Interest Policy for its Board Members.

CSAC Board Members are required to exercise good faith in all transactions involving their duties, and they are subject to certain obligations not to use their position, or knowledge gained through their position, for their personal benefit. In their dealings with CSAC, Board Members should be mindful of potential conflict of interests.

Article II Standard of Care

In determining potential conflicts of interest, the following standard of care shall be applicable:

- A. Board Members shall perform their duties in good faith, in a manner they believe to be in the best interest of CSAC, with such care, including reasonable inquiry, as an ordinary prudent person in a like position would use under the circumstances.
- B. Board Members are required in their capacity as members of a Board of Supervisors to receive training on ethics and conflicts of interest that satisfies the requirements of AB 1234. Board Members shall perform their duties in a manner consistent with the principles addressed in this training.
- C. Board Members are entitled to rely on the information, opinions, reports or statements (including financial statements and other financial data) prepared or presented by officers or employees of CSAC, independent accountants, and other experts who provide professional services to CSAC, provided that Board Members believe such individuals are reliable and competent, and that the matters on which they present are within their professional or expert competence. Board Members may also rely on the information, opinions, reports or statements of any committee of the Board of Directors with respect to matters within that committee's designated authority if Board Members believe the committee merits their confidence. Board Members are entitled to rely on the information, opinions, reports or statements of any person, firm, or committee if, after reasonable inquiry when the need therefore is indicated by the circumstances, they have no knowledge that would cause such reliance to be unwarranted.

Article III Conflicts and Disclosure

A. Board Members are necessarily involved in the affairs of other institutions and organizations. Effective boards and organizations will include individuals who have relationships and affiliations that may raise questions about perceived conflicts of interest. Although many such potential conflicts are and will be deemed inconsequential, every Board Member has the responsibility to ensure the entire Board of Directors is made aware of situations that involve personal, familial, or business relationships that could create a real or perceived conflict of

interest. Every Board Member is also a member of a Board of Supervisors for a County in the State of California, and their counties pay dues to support CSAC. Decisions by Board Members related to setting dues for CSAC membership is deemed not to be a conflict of interest. Board Members are required annually to be familiar with the terms of this policy, and to acknowledge by his or her signature that he or she is acting in accordance with the letter and spirit of this policy.

- B. Board Members are required to make a full disclosure to the Board of Directors of all material facts regarding any possible conflict of interest, to describe the transaction, and to disclose the details of their interest. CSAC shall, as appropriate, seek the opinion of legal counsel and such other authorities as may be required, before entering into any such transaction. Before approving a transaction in which a Board Member may have a conflict of interest, the Board of Directors will attempt, in good faith and after reasonable investigation under the circumstances, to determine that:
 - (1) CSAC is entering into the transaction for its own benefit;
 - (2) The transaction is fair and reasonable as to CSAC at the time CSAC entered into the transaction:
 - (3) The Board of Directors has knowledge of the material facts concerning the transaction and the director's or officer's interest in the transaction; and
 - (4) CSAC cannot obtain a more advantageous arrangement with reasonable effort under the circumstances.

The Board of Directors must then approve the transaction by a vote of a majority of the Board of Directors then in office, without counting the vote of any director who may have a conflict of interest due to the transaction under consideration.

CALIFORNIA STATE ASSOCIATION OF COUNTIES CONFLICTS OF INTEREST DISCLOSURE STATEMENT

I hereby certify that I have carefully read and hereby acknowledge receipt of a copy of this Conflict of Interest policy. In signing this Disclosure Statement, I have considered not only the literal expression of the policy, but also what I believe to be the spirit of the policy as well. To the best of my knowledge, information and belief, I hereby certify that, except as stated in the exception below, neither I nor any of my relatives by blood or marriage has any direct or indirect interest that conflicts with the interests of CSAC.

The exceptions are as follows (if more space is required, please attached additional page[s]; if no exceptions, please leave space blank):		
<u> </u>	ld arise in the future that, as discussed in the policy, may involve me or me in a conflict of interest, I will promptly disclose the circumstances to the conflict of interest, I will promptly disclose the circumstances to the conflict of interest, I will promptly disclose the circumstances to the conflict of interest, I will promptly disclose the circumstances to the conflict of interest, I will promptly disclose the circumstances to the circumstances to the circumstances.	•
Name:	Signature:	
County:	Date:	

California State Association of Counties®



OFFICERS

President Ed Valenzuela Siskiyou County

1st Vice President Chuck Washington Riverside County

2nd Vice President Bruce Gibson San Luis Obispo County

> Past President James Gore Sonoma County

EXECUTIVE DIRECTOR
Graham Knaus

November 17, 2022

TO: CSAC Board of Directors

FROM: Supervisor John Peters

Graham Knaus, Executive Director

SUBJECT: National Center for Public Lands Counties

As part of the ARPA investments, Congress has invested record sums in programs to support public lands counties and granted new authorities to federal lands agencies to broaden the scope, pace and scale of their on-the-ground resource management work with local governments. These investments, particularly the \$1.5 billion to the new Local Assistance and Tribal Consistency Fund, create a once in a generation opportunity to build a more promising future for counties with substantial federal public lands. In fact, these funds include a one-time \$750 million augmentation primarily benefiting counties heavily dependent on federal payments-in-lieu-of-taxes, or PILT.

To truly benefit from these unique opportunities and investments, counties must accelerate our evidence-based research, peer information exchanges, and overall understanding of our lessons learned, emerging trends analysis, and priority public policy issues around federal public lands and impacts to the counties where they reside.

The NACo and WIR Boards of Directors therefore established the National Center for Public Lands Counties (The Center) to give public lands counties an enhanced opportunity to demonstrate how prosperous public lands counties create a prosperous America. The Center will utilize traditional and new media—such as podcasts and video interviews—to tell these stories and also develop detailed, individual research and written county profiles focused on:

- County partnerships with federal agencies, states, tribes and other counties to reduce wildfire risk, responsibly develop energy and minerals, improve public access to federal lands, protect watersheds, conserve species and their habitat, and protect our national parks and other natural treasures
- County investments of PILT, SRS and other natural resource revenue payments to benefit residents, visitors and surrounding public lands
- The different economic drivers in rural vs. urban public lands counties
- Development and implementation of county natural resource management plans and baseline socioeconomic data for environmental analyses
- Resource values of federal lands compared to nearby privately owned lands
- Meeting the unique challenges facing public lands counties, such as housing affordability for residents and federal employees, ensuring a stable tax base to deliver critical services, and managing infrastructure on federal lands

CSAC Board of Directors November 17, 2022 Page 2

For the Center to meet its mission and serve as a long-term tool for public lands counties, a voluntary investment of \$15 million over the next two years is needed to hire the necessary staff to conduct this critical research and keep the Center on a sustainable financial course. This amount is equivalent to one percent of each county's allocation and is requested as a one-time only contribution to create the Center.

Initially, the Center will need 1-2 hard-working, passionate and talented writers who can help tell the county story. The Center will report to the NACo and WIR Board of Directors on its financial health and issue an annual report at the annual WIR Conference.

Center's governing body:

- WIR Executive Committee
- NACo Public Lands Policy Steering Committee Chair and Vice Chairs
- State association executive from the WIR Immediate Past President's home state
- NACo CEO/ Executive Director

NACo Article: <u>Treasury releases Local Assistance and Tribal Consistency Fund payments to eligible</u> counties (naco.org)

CSAC Bulletin Article: <u>Treasury Launches Local Assistance and Tribal Consistency Fund; Formula Benefits</u> Counties with Federal Lands - California State Association of Counties

National Center for Public Lands Counties

Advancing the policy and practice study of America's public lands counties

Powered by the Western Interstate Region and the NACo Research Foundation

FEDERAL GOVERNMENT BETTER UNDERSTANDING THE COUNTY ROLE IN RESPONSIBLE LAND, WATER AND RESOURCE MANAGEMENT

- County governments are leaders in the intergovernmental partnership with federal lands management agencies
- We work with officials from all levels of government, private stakeholders and other interested parties to reduce fuel loads on federal lands, prudently develop our natural resources to meet the nation's economic needs, improve local economies, enhance recreational access to public lands, and conserve our lands and waters for future generations
- With improved understanding of our unique role, Congress has invested record sums recently to support public lands counties, including Payments In-Lieu of Taxes (PILT), Secure Rural Schools (SRS), and other revenue sharing programs
- Congress also granted new authorities to federal lands agencies to broaden the scope, pace and scale of their on-the-ground resource management work with local governments
- HOWEVER, we must continue to tell the county story, research innovation practices, nurture and build new relationships and networks, and address the mounting challenges and opportunities facing public lands counties

NATIONAL CENTER FOR PUBLIC LANDS COUNTIES

- Counties must research, evaluate and share lessons learned about the critical county contribution to sustainable resource management and evidenced-based practices for developing and enhancing collaborative partnerships, including public-private-community collaborations and intergovernmental coordination
- Therefore, the NACo and WIR Boards of Directors both moved at the 2022 NACo Annual Conference in July
 2022 to proceed with developing the National Center for Public Lands Counties
- The Center will weave together the narrative around public lands counties and the national interest in our prosperity by showing how public lands are interconnected with the country's needs. For example, a wildfire on federal land near a major water source could jeopardize water quality in a large urban region
- The National Center for Public Lands Counties will be an essential resource for public lands counties by sharing these stories with intergovernmental partners, the media, think tanks and other key influencers to demonstrate how prosperous public lands counties create a prosperous America

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MISSION AND OBJECTIVES

- MISSION: Advance the policy and practice study, research, and learning networks for America's public lands counties
- **IMPERATIVE:** Enhance the long-term policy and practice research, capacity and information exchange of elected and appointed leaders from America's public lands counties, including with federal and state policymakers, key stakeholders and influencers, the media, and the general public

OBJECTIVES:

- Enhance the understanding of national, state and county policymakers and influencers of the unique policy and practice issues facing America's county officials in areas with federal public lands
- Develop the policy and practice research, case studies, public forums, and learning networks necessary to advance and inform our nation's policies and practices (including at the federal, state and local levels) impacting public lands counties
- Foster intergovernmental relationships and dialogue on the intersection of federal, state and local policymaking and practices across the broad range of issues facing public lands counties, such as: landscape health, wildfire risk mitigation, watershed protection, economic competitiveness and job creation, enhanced public access to federal lands and waters, species management, and biodiversity health
- FUNDRAISING GOAL: \$15 million over two years, to establish a new research fund within the NACo Research Foundation to support
 WIR's collaboration with the National Center for Public Lands Counties

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FUNDRAISING GOAL

- For the National Center for Public Lands Counties to meet its mission and serve as a long-term tool
 for public lands counties, a voluntary investment from state associations representing public lands
 counties is needed
- NACo staff, state associations of counties executives and county officials set a fundraising goal of \$15 million over the next two years to build the staff capacity and partnerships to conduct this critical research and keep the Center on a sustainable financial course
- State association executives are asked to meet with their members and determine by January 31, 2023 what their state association can pledge as a voluntary contribution to the Center
- These funds will be managed under a 501(c)(3) within the NACo Research Foundation to support WIR's collaboration with the National Center for Public Lands Counties. *These funds will not be used for any partisan political purposes*
- Initially, the Center will need 1-2 hard-working, passionate and talented writers who can help us tell the county story and conduct and develop key research to meet the National Center's goals. We will then build staffing capacity as appropriate.

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GOVERNANCE

- Governing Board will consist of:
 - WIR Executive Committee (President, First Vice President, Second Vice President & Immediate Past President
 - NACo Public Lands Policy Steering Committee Chairman and Vice Chairs
 - State Association Executive from the WIR Immediate Past President's Home State
 - NACo CEO/Executive Director
 - NACo Legislative Director for Public Lands will serve as staff liaison to the Governing Board
- Governing Board will meet on a regular basis and provide updates to the WIR Board of Directors and
 NACo Board of Directors on the National Center's financial health, research priorities and media efforts
- The Center will also issue an annual report on the previous year's work and vision for the future at the annual WIR Conference.

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STRONGER COUNTIES. STRONGER AMERICA.

National Association of Counties 660 North Capitol Street, N.W. | Suite 400 Washington, D.C. 20001 202.393.6226 • www.NACo.org

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@NACoTweets
youtube.com/NACoVideo
linkedin.com/company/NACoDC



Administration of Justice Policy Committee 128th CSAC Annual Meeting Tuesday, November 15, 2022 · 2:00 pm – 3:30 pm Disneyland Hotel · Magic Kingdom Ballroom I Orange County · Anaheim, California

Supervisor Kelly Long, Ventura County, Chair Supervisor Susan Ellenberg, Santa Clara County, Co-Vice Chair Supervisor Oscar Villegas, Yolo County, Co-Vice Chair

2:00 p.m. I. Welcome and Introductions

Supervisor Kelly Long, Ventura County, Chair Supervisor Susan Ellenberg, Santa Clara County, Co-Vice Chair Supervisor Oscar Villegas, Yolo County, Co-Vice Chair

2:05 p.m. II. Juvenile Justice Realignment

Karen Pank, Executive Director, Chief Probation Officers of California (CPOC)
Katherine Lucero, Director, Office of Youth and Community Restoration (OYCR)
Linda Penner, Chair and Katie Howard, Executive Director, Board of State and
Community Corrections (BSCC)

2:50 p.m. Question and Answer

3:00 p.m. III. CSAC 2022-23 Platform Update Process - ACTION ITEM

Supervisor Kelly Long, Ventura County, Chair Ryan Morimune, AOJ Legislative Representative, CSAC Stanicia Boatner, AOJ Legislative Analyst, CSAC

3:15 p.m. IV. Administration of Justice 2023 Priorities - ACTION ITEM

Supervisor Kelly Long, Ventura County, Chair Ryan Morimune, AOJ Legislative Representative, CSAC Stanicia Boatner, AOJ Legislative Analyst, CSAC

3:30 p.m. V. Closing Comments and Adjournment

*Informational Item: AOJ 2022 Legislative Outcomes



Agriculture, Environment & Natural Resources Policy Committee Meeting CSAC 128th Annual Meeting Tuesday, November 15, 2022 · 9:00 am – 11:30 am Disneyland Hotel · Magic Kingdom Ballroom 2 Orange County, California

Supervisor Chris Howard, Del Norte County, Chair Supervisor Heidi Hall, Nevada County, Vice Chair Supervisor Daron McDaniel, Merced County, Vice Chair

WATER AND DROUGHT WORKSHOP

9:00 a.m. I. Welcome and Introductions

Supervisor Ed Valenzuela, Siskyou County, CSAC President Supervisor Chris Howard, Del Norte County, Chair

9:10 a.m. II. Opening Remarks: Drought, Climate, Counties and Changes Ahead

David Shabazian, Director, Department of Conservation

9:20 a.m. III. Managing Drought through Partnerships with Counties

<u>Moderator:</u> Supervisor Daron McDaniel, Merced County, Vice-Chair Timothy Quinn, Executive Officer, San Joaquin Valley Water Collaborative Action Program

Alex Paxton, Program Officer, Water Foundation

10:00 a.m. IV. Groundwater Management—Extended Drought and Future Collaboration

<u>Moderator:</u> Supervisor Heidi Hall, Nevada County, Vice-Chair Paul Gosselin, Director of Sustainable Groundwater Management,

Department of Water Resources

Keali'i Bright, Assistant Director, Division of Land Resources Protection,

Department of Conservation

Patty Poire, Executive Director, Kern Groundwater Authority

10:50 a.m. V. Adjourn Water Workshop

Supervisor Chris Howard, Del Norte County, Chair

AENR BUSINESS MEETING

11:00 a.m. I. AENR Business Meeting Welcome and Introductions

Supervisor Chris Howard, Del Norte County, Chair Supervisor Heidi Hall, Nevada County, Vice-Chair Supervisor Daron McDaniel, Merced County, Vice-Chair

11:05 a.m. II. AENR 2023 Priorities - ACTION ITEM

Supervisor Chris Howard, Del Norte County, Chair Ada Waelder, AENR Legislative Representative, CSAC Catherine Freeman, AENR Senior Legislative Representative, CSAC Attachment: AENR Year in Review and 2023 Legislative Priorities

11:10 a.m. III. AENR 2023 Platform Update - ACTION ITEM

Supervisor Chris Howard, Del Norte County, Chair Ada Waelder, AENR Legislative Representative, CSAC Catherine Freeman, AENR Senior Legislative Representative, CSAC Attachment: 2023 AENR Platform Review Memo

11:20 a.m. III. Roundtable

Supervisor Chris Howard, Del Norte County, Chair Supervisor Heidi Hall, Nevada County, Vice-Chair Supervisor Daron McDaniel, Merced County, Vice-Chair

11:30 a.m. IV. Closing Comments and Adjournment



Government Finance & Administration Policy Committee Meeting CSAC 128th Annual Meeting Thursday, November 17, 2022 | 9:30 a.m. – 11:00 a.m. Magic Kingdom Ballroom 2, Disneyland Hotel Orange County, California

Supervisor Amy Shuklian, Tulare County, Chair Supervisor Luis Alejo, Monterey County, Vice Chair

9:30 a.m.

I. Welcome and Introductions

Supervisor Amy Shuklian, Tulare County, Chair

Supervisor Luis Alejo, Monterey County, Vice Chair

9:35 a.m. II. California County Librarians Association – INFORMATIONAL ITEM
Nancy Schram, Library Director, Ventura County Library

9:50 a.m. III. The Ralph M. Brown Act: Recent Changes – INFORMATIONAL ITEM

Brian Cote, CSAC Senior Legislative Analyst

Leon Page, County Counsel, Orange County

10:00 a.m. IV. Broadband: Funding Opportunities – INFORMATIONAL ITEM

Joe Krahn, Paragon Government Relations

Robert Osborn, Director, Communications Division, California Public

Utilities Commission

10:25 a.m. V. 2023 Government Finance & Administration (GFA) Policy Platform
Review – ACTION ITEM

Brian Cote, CSAC Senior Legislative Analyst

10:35 a.m. VI. 2023 GFA Priorities – ACTION ITEM

Brian Cote, CSAC Senior Legislative Analyst

Mark Servino, Supervising Deputy County Counsel, Orange Countyⁱ

10:45 a.m. VII. Workforce Roundtable Discussion – INFORMATIONAL ITEM Supervisor Amy Shuklian, Tulare County, Chair

11:00 a.m. VIII. Adjourn

*Informational Item: GFA 2022 Year in Review

ⁱ Will discuss California Public Records Act case law developments and trends.



Health and Human Services Policy Committee Meeting CSAC 128th Annual Meeting Thursday, November 17, 2022 10:00 – 11:30 AM Disneyland Hotel, Magic Kingdom Ballroom 3 1150 Magic Way, Anaheim, CA 92802

Supervisor Carole Groom, San Mateo County, Chair Supervisor Belia Ramos, Napa County, Vice Chair Supervisor Zach Friend, Santa Cruz County, Vice Chair

Note: This policy committee meeting is an <u>in-person meeting only</u> and is being held as part of the CSAC 2022 Annual Conference.

Agenda

10:00 a.m. I. Welcome and Introductions

Supervisor Carole Groom, San Mateo County, Chair Supervisor Belia Ramos, Napa County, Vice Chair Supervisor Zach Friend, Santa Cruz County, Vice Chair

10:05 a.m. II. First 5 Association of California – Furthering County Partnerships

Avo Makdessian, Executive Director, First 5 Association of California

10:20 a.m. III. CARE Act – Planning and Implementation Discussion

Stephanie Welch, Deputy Secretary of Behavioral Health, California Health and Human Services Agency

Jeff Van Wagenen, County Executive Officer, Riverside County

Carrie Snuggs, Chief Deputy of Operations, Riverside County Superior Court Dr. Matthew Chang, Director of Riverside University Health System Behavioral Health

Jody Hayes, Chief Executive Officer, Stanislaus County Scott DeMoss, County Administrative Officer, Glenn County

11:10 a.m. IV. Policy Platform Review – ACTION ITEM

Justin Garrett, CSAC Human Services Senior Legislative Representative Jolie Onodera, CSAC Health and Behavioral Health Senior Legislative Representative

Danielle Bradley, CSAC Health, Human Services, & Homelessness Legislative Analyst

11:25 a.m. V. 2023 HHS Priorities – ACTION ITEM

CSAC HHS Team

11:30 a.m. VI. Closing Comments and Adjournment

Informational Item: 2022 Legislative Year in Review



Housing, Land Use and Transportation Policy Committee Meeting CSAC 128th Annual Meeting

Wednesday, November 16, 2022 — 8:30am – 10:00am In-person: Disneyland Hotel, Magic Kingdom Ballroom 3

Orange County, California

Supervisor Jennifer Kreitz, Mono County, Chair Supervisor Bonnie Gore, Placer County, Vice Chair Supervisor Nora Vargas, San Diego County, Vice Chair

8:30 am I. Welcome and Introductions

Supervisor Jennifer Kreitz, Mono County, Chair Supervisor Bonnie Gore, Placer County, Vice Chair Supervisor Nora Vargas, San Diego County, Vice Chair

8:35 am II. Housing, Land Use and Transportation Platform Updates – ACTION ITEM

Mark Neuburger, Legislative Representative, CSAC Kristina Gallagher, Legislative Analyst, CSAC Attachment One: Platform Memorandum

Attachments Two-Five: Platform Chapters 7, 10, 14, 15

8:45 am III. 2022 Year in Review and 2023 Housing, Land Use and Transportation Priorities – ACTION ITEM

Attachment Six: 2023 HLT Priorities and 2022 Year in Review Attachment Seven: 2022 Legislative Advocacy Outcomes

Attachment Eight: Overview of SB 6, AB 2011, and AB 2668 and How they Relate to SB

35 (Wiener) Chapter 366, Statutes of 2017 Attachment Nine: AB 2011 vs. SB 6 – Chart

9:00 am IV. Housing Needs: How Are Counties Trying to be Creative in Building Affordable Housing in their Communities?

Lisa Cuestas, President and CEO, CASA Familiar Dan Heldridge, CEO, Housing Trust Placer

Patricia Robertson, Executive Director, Mammoth Lakes Housing, Inc.

Mark Neuburger, Legislative Representative, CSAC

Attachment Ten: Overview - Avanzando San Ysidro Community Land Trust Attachment Eleven: Mammoth Lakes Housing 2021-22 Impact Summary

9:30 am V. Emerging Technologies in Transportation

Juan Matute, Deputy Director, UCLA Institute of Transportation Studies, Lecturer in Urban Planning

Lauren Prehoda, Road Charge Program Manager, California Department of Transportation

James Kast, Hydrogen Infrastructure Manager, Toyota

Attachment Twelve: UCLA - California Local Option Sales Taxes for Transportation During

the Pandemic

Attachment Thirteen: Department of Transportation Road Charge - Fact Sheet

10:00 am VI. Closing Comments and Adjournment



November 17, 2022

To: CSAC Board of Directors

From: Leonard Moty, President

Alan Fernandes, Chief Executive Officer

RE: CSAC Finance Corporation Overview

CSAC Finance Corporation Board of Directors

The CSAC Finance Corporation (CSAC FC) is off to another strong fiscal year and there is significant optimism and growth potential moving forward as we continue our dedication to the business of improving services for Counties and their constituents. Program offerings continue to expand, and existing programs continue refinement and growth to increase value to California counties and other public agencies. With the addition of a new CSAC FC staff position (Rob Pierce, Vice President), the corporation has increased valuable capacity and will be situated to not only enhance support of existing programs, but to further expand opportunities and successes.

This December, CSAC FC will have three Board seats that will reach the end of their term. These seats are for an Urban County Supervisor, a County Administrative Officer, and a Public Member. The CSAC FC Board of Directors are appointed by the CSAC Executive Committee. If interested, please contact Alan Fernandes (alan@csacfc.org).

The following is a brief overview providing updates regarding some of CSAC FC's promising programs. Attached to this report please also find a CSAC FC slide deck providing an overview of CSAC FC's leadership structure, mission and commitment & priorities, business partners, and revenue benefits for CSAC.

California Statewide Communities Development Authority (CSCDA)

CSCDA continues to serve the current needs of its members through housing, infrastructure and energy related financing solutions while continually reviewing and exploring new product lines to develop program diversity for years to come. Under the current and forecasted market conditions, CSCDA continues to offer a diversified portfolio of offerings that protects annual revenues if one or more sectors encounters a decline in issuances.

Through CSCDA's and CSAC FC's mutual attention and educational outreach regarding the Property Assessed Clean Energy (PACE) program, CSCDA's open PACE Program now has three Residential PACE Administrators and 13 Commercial PACE Administrators, making it the largest and most active Commercial PACE program in the nation. As such, there was a significant increase in the volume of PACE transactions during the 21-22 FY.

The Statewide Community Infrastructure Program (SCIP) had a successful 21-22 FY, with 31 local agencies and 26 developers participating. Market conditions remain favorable for the issuance of land-secured bonds, providing an excellent financing mechanism for developers and local agencies under the SCIP program.

CSCDA's New Markets Tax Credit Program also saw significant success in the 21-22 FY with three transactions closed and three additional transactions planned to close this fall. So too CSCDA applied for the next allocation round to ensure this program's future success as well.

CSCDA continues to actively assist California counties by providing a conduit as well as educational opportunities for bond funding, refunding and special financing for public benefit projects. CSCDA arguably had its most successful year in the 21-22 FY and although current and forecasted market conditions may not appear as favorable, CSCDA and CSAC FC will endeavor for success in the 22-23 FY.

CalTRUST

The CalTRUST Board of Directors continue to produce positive outcomes through leadership and direction. Most recently, the Board elected to retain Ultimus Fund Solutions for the purpose of fund accounting and transfer agent services and gave direction to issue a Request for Proposals (RFP) for Investment Management and Money Market Fund Provider services. CalTRUST has also built significant momentum for itself by establishing a level of direct staffing and adding new talent to their team. In recent months CalTRUST has welcomed eight new participants, which is credited to enhanced and concerted outreach. CalTRUST assets remain stable at approximately \$2.5 Billion. While 14 counties currently participate in CalTRUST, it will remain the mutual interest of CSAC FC and CalTRUST to promote additional participation in this beneficial investment opportunity.

California Cannabis Authority (CCA)

CCA continues to build on its foundation of helping local governments more efficiently and effectively regulate and tax commercial cannabis in their jurisdictions. CCA is supporting local government cannabis regulatory programs through a multi-pronged approach:

- Providing actionable intelligence based on state track and trace data and other key sources to streamline local cannabis tax compliance efforts and licensing oversight—saving staff time and resources while helping ensure adequate funding to support program needs
- Serving as a hub for peer-to-peer engagement for local cannabis regulators to share experiences, best practices, and other information
- Forging additional partnerships with state leaders to enhance collaboration and information sharing on policy decisions, enforcement issues, environmental mitigation, regulatory oversight and state financial support
- Offering best in class consulting services with our new partners, Cannabis Public Policy
 Consulting to assist both new jurisdictions regulating for the first time and existing programs
 based on best practices for regulators from across the US.

CCA has worked and collaborated to develop a data analytics platform with its partner NCS Analytics. The NCS Analytics Platform accumulates and aggregates data from multiple sources, including track and trace data, to provide local governments not only what is reported by licensees, but also diagnostic and predictive analytics on a near real-time basis of every licensee in our member jurisdictions. The Platform then presents users alerts-based anomalies allowing them to identify variances quickly and efficiently in licensee data. Whether to support local licensing oversight or tax compliance and auditing, CCA's data analytics platform by NCS Analytics substantially reduces County resources committed to cannabis oversight and taxation while significantly increasing its effectiveness.

CCA will soon be announcing a new digital environment and topic board through which member organizations can collaborate on cannabis oversight. Whether sharing best practices, oversight experiences, or developing joint policies, an opportunity to engage with other local staff engaged in commercial cannabis oversight will improve local government practices and increase the value that CCA is providing its members.

As counties look at establishing or revising their cannabis licensing and taxing structure, CCA should be among the resources any county uses to ensure a successful and robust regulatory program.

California Coverage & Health Initiatives (CCHI)

Since State funding became available for this project in July of 2021, significant groundwork was underway in anticipation of contract execution with the Department of Health Care Services (DHCS). Once contracts were executed with DHCS and CSAC FC in April of 2022, CCHI started actively developing the Medi-Cal for Older Adults Project. In the four months since contracts were executed, contracts have been executed with four subcontractors serving eight counties in California. CCHI has also contracted with the Legal Aid Society of San Diego (LASSD) which operates the Health Consumer Alliance (HCA) and serves as the Ombudsman. The HCA includes local partner organizations that work closely with CCHI's subcontractors. Meanwhile subcontractors are recruiting and training staff, negotiating subcontracts of their own to conduct outreach in their communities, and beginning their outreach and enrollment work.

The initial phase (Phase 1A) includes outreach, retention, enrollment, and utilization (OERU) services as well Ombudsman and administrative services with CSAC FC. The amount funded for OERU services will result in at least 17,500 enrollments with an average enrollment cost that is 8% less than the rate set by CMS for D-SNP enrollments. Initial mobilization funds have been issued to each of the subcontractors – California Community Health Initiative (CalCHI), Community Health Initiative of Orange County (CHIOC), Inland Empire Community Health Initiative (IE-CHI), San Diegans for Healthcare Coverage (SDHCC), and Legal Aid Society of San Diego (LASSD).

For this project CCHI is providing outreach and enrollment assistance and will soon be conducting Health Access Assister (HAA) training for subcontractors to provide their enrollment specialists with the tools to assist consumers in applying for Medi-Cal coverage. CCHI is working with Aurrera Health Group, which has begun trainings with contracted Enrollment Specialists on the D-SNP transition. Community Health Initiative of Orange County (CHIOC) has already taken part in the D-SNP training and California Community Health Initiative (CalCHI) has a training scheduled in September. CCHI is in the process of finalizing the development of a comprehensive outreach and marketing plan. As part of this effort CCHI is exploring opportunities with several vendors including Effectv, Careington, and Harmony Health to use social media, video, and messaging support to conduct large scale outreach.

Easy Smart Pay

Easy Smart Pay (ESP) is a successful and relatively new CSAC FC project, offering the most efficient and cost-effective way to pay local government taxes in monthly installments. The goal of the program is focused on improving and facilitating tax payments for local government taxpayers, at the lowest cost possible and in an easy and streamlined fashion. The program promotes and ensures easy installment payments and allows taxpayers to avoid large one-time payments and/or significant penalties, thereby benefiting both counties and taxpayers.

In this past year, we are pleased to report a significant expansion of the platform. Currently ESP is serving taxpayers in 12 counties with eager ambition to grow service.

We encouraged you to explore the website and consider offering the service in your local county, the web site portal is live and can be viewed at www.easysmartpay.net. Please email or contact Alan Fernandes (alan@csacfc.org) if you have any questions or interest in learning more about this exciting program.

Corporate Associates Program

The Corporate Associates program for FY 22-23 is entering its fifth month of the fiscal year with 69 partners across the three levels. Added to the Platinum level this year are the following partners: GovInvest (Christen McKay) and UniteUs (Moira Kenney) and most recently, LetsGetChecked (Tom Carey). At the Gold level, the Santa Ynez Band of Chumash Indians (Sam Cohen) has rejoined, the Southern CA Contractors Association (Clayton Miller) has joined, SAIC (Chris Reeve) has moved up from the Silver level, and most recently Hipcamp (Mason Smith) has joined. At the Silver level, Witt O'Briens (Matt Atkinson) have rejoined.

The Corporate Associates program has gained attention within the National Association of Counties (NACo) as a formidable way for county associations to raise non-dues revenue. CSAC FC staff has subsequently led discussions and meetings at NACo events over the past several years. Currently, CSAC FC Staff is consulting with the Utah Association of Counties and the Missouri Association of Counties, regarding the Corporate Associates Program. Staff sponsorship and conversations also continued at the recently held National Council of County Association Executives (NCCAE) in Sonoma County. Staff believes that several other County Associations are considering CSAC FC consultation in the near future.

Lastly, many of our partners have been present this week at the CSAC annual meeting. A number of those partners exhibited in the annual expo. Thank you again for your willingness to engage and interact with our partners.

The most updated roster is attached.

For more information on CSAC FC please visit our website at: (<u>www.csacfc.org</u>), call us at (916) 650-8137, or email Alan Fernandes (alan@csacfc.org) or Jim Manker (jim@csacfc.org).

Additional Member Services

CSAC FC wishes to remind members of the plethora of additional resources and services we provide to counties. CSAC FC offers an array of helpful videos on its YouTube channel and counties can utilize our social media platforms to track hot topics, events and links to upcoming webinars and Zoom meetings, all aimed at engaging and sharing important information and resources:

https://www.youtube.com/channel/UCfRkSGByo7SzaXtaAl53Wsg

https://www.linkedin.com/company/csac-finance-corporation

https://twitter.com/CSACFinCorp

https://www.facebook.com/CSACCounties/



2022 CSAC ANNUAL MEETING

BOARD PRESIDENT - LEONARD MOTY

CSAC FC Board of Directors

The CSAC Finance Corporation is governed by an eleven-member Board of Directors consisting of: three county supervisors, two county administrative officers, two county agency or department heads, CSAC's executive director, and three public members.

Graham Knaus - Vice President

Executive Director CSAC

Lisa Bartlett

Urban County Supervisor
Orange County

Elba Gonzalez-Mares

Public Member CCHI

Leonard Moty - President

Public Member
Shasta County

Oscar Villegas

Suburban County Supervisor Yolo County

Matt Jennings

Treasurer/Tax Collector
Riverside County

Ryan Alsop - Treasurer

Chief Administrative Officer
Kern County

Richard Forster

Rural County Supervisor
Amador County

Susan Muranishi

Chief Administrative Officer
Alameda County



The Rutland Group

Mary Zeeb

Treasurer/Tax Collector

Monterey County



Mission Statement

To provide a broad array of finance, investment, insurance and public services to benefit California counties and related public agencies.

Commitment & Priorities

Dedicated to the Business of Improving Public Services for Counties and Their Constituents



Our Business Partners





























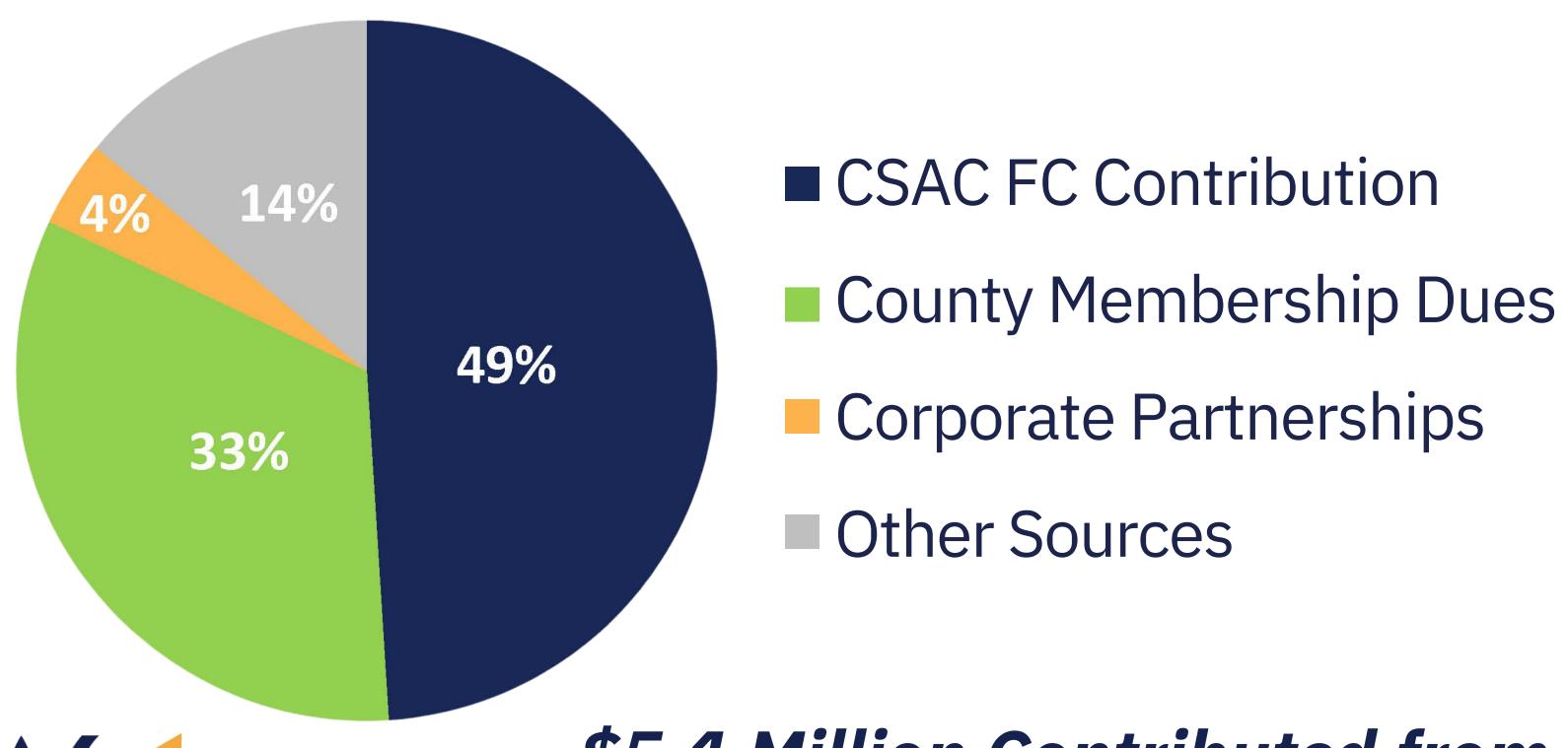






To learn more about our great partners and what they can do for your county visit us at www.csacfc.org or email us at info@csacfc.org

CSAC Revenue FYE 21/22





\$5.1 Million Contributed from FC & Corporate Partnerships!

CSAC FC Staff

We are committed to help serve our counties and their employees.



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The CSAC Finance Corporation offers value-added products and services to California's counties, their employees and residents as well as to other forms of local government. Our programs are designed to assist county governments in reducing costs, improving services, and increasing efficiency. Our offerings provide the best overall local government value and the revenue generated by the CSAC Finance Corporation supports CSAC's advocacy efforts on behalf of California's counties.

Business Program Summary

Financing

CSCDA Cathy Barna www.cscda.org



The California Statewide Communities Development Authority (CSCDA) was created in 1988, under California's Joint Exercise of Powers Act, to provide California's local governments with an effective tool for the timely financing of community-based public benefit projects. Currently, more than 500 cities, counties and special districts have become Program Participants to CSCDA – which serves as their conduit issuer and provides access to an efficient mechanism to finance locally-approved projects. CSCDA helps local governments build community infrastructure, provide affordable housing, create jobs, make access available to quality healthcare and education, and more.

Deferred Compensation

Nationwide Rob Bilo www.nrsforu.com



The Nationwide Retirement Solutions program is the largest deferred compensation program in the country for county employees. In California, over 65,000 county employees save for their retirement using this flexible, cost-effective employee benefit program. This program is the only one with a national oversight committee consisting of elected and appointed county officials who are plan participants. Additionally, an advisory committee comprised of California county officials provides additional feedback and oversight for this supplemental retirement program. Currently 32 counties in California have chosen Nationwide to help their employees save for retirement.

Investing





The Investment Trust of California (CalTRUST) is a JPA established by public agencies in California for the purpose of pooling and investing local agency funds – operating reserves as well as bond proceeds. CalTRUST offers the option of five accounts to provide participating agencies with a convenient method of pooling funds – a liquidiy fund, a government fund, a short-term, and a medium-term, and a new ESG compliant money market fund. Each account seeks to attain as high a level of current income as is consistent with the preservation of principle. This program is a great option to diversify investments!

Property Tax Payment Portal



Alan Fernandes

www.easysmartpay.net



Easy Smart Pay is a product of Smart Easy Pay, a corporation formed by the CSAC Finance Corporation to help residents throughout California streamline their property tax payments. Through the Easy Smart Pay platform residents can pay their property taxes in installments via ACH or credit card with preferred processing fees. This program is currently being used in San Luis Obispo County, Kings County, Solano County and Yolo County.



Outreach and Enrollment Network

CCHI Mark Diel www.cchi4families.org

California Coverage & Health Initiatives (CCHI) is a statewide outreach and enrollment network, whose efforts ensure that all California's families are able to easily and effectively navigate into health coverage and other health services.

Business Program Summary



Cyber Security and Technology

Synoptek Eric Westrom

The CSAC FC and Synoptek have partnered to offer a human firewall training program and fraud assessment. The human firewall program is a training program whereby a comprehensive approach is initiated that integrates baseline testing, using mock attacks, engaging interactive web-based training, and continuous assessment through simulated phishing attacks to build a more resilient and secure organization. Synoptek offers a wide range of security technology offerings to aid your county in remaining vigilant and secure.

Revenue Collection

CalTRECS

CCA



The CSAC FC has joined with NACo FSC to develop the California Tax Recovery and Compliance System (CalTRECS) program to help counties collect outstanding debts in a timely, cost-effective manner. The debt offset service allows counties and other local government to compile and submit their delinquencies for offset against pending state personal income tax refunds and lottery winnings

Jim Manker

Cannabis Compliance



www.cca.ca.gov The California Cannabis Authority is a Joint Powers Authority established by county governments to develop and manage a statewide data platform. The platform will assist local governments that are regulating commercial cannabis activity by consolidating data from

Greg Turner

different channels into one resource to help local governments ensure maximum regulatory and tax compliance. In addition, the platform can help to facilitate financial services to the cannabis industry by linking willing financial institutions with interested businesses, and by providing critical data to ensure that all transactions and deposits are from legal transactions.

Information & Referral Services



211 California Christy Stutzman

www.211california.org

www.synoptek.com

www.csacfc.org

The CSAC FC manages 211 California which is a network of the 211 systems throughout California. These critical agencies serve county residents by providing trusted connectivity to community, health, and social services. During times of disaster and recovery, 211 organizations are vital to assist residents find critical services and information.

Discounted Prescription Drugs



Coast2CoastRx Jim Manker www.coast2coastrx.com

The Coast2Coast Discount Prescription Card is available at no-cost to the county or taxpayers and will save county residents up to 75% on brand name and generic prescription drugs. The Coast2Coast program is already being used by over 35 counties in California. Not only does it offer savings to users, your county will receive \$1.25 from Coast2Coast for every prescription filled by a cardholder

Agenda Management System

CSBA GAMUT



Andrea Johnson https://www.csba.org/gamut



CSAC FC has partnered with the California School Board Association (CSBA) to bring the GAMUT platform to California Counties and other public agencies that allows for a virtual meeting minutes record keeping that conforms with the Brown Act. Agencies are able to use this simple yet robust software for meetings and policies as well as provide immediate public access and translates in more than 100 languages. The platform incorporates the needs of a virtual meeting environment with online voting and remote board access. Agencies can purchase the entire suite or select the module that best suits their governance team's needs.

Business Program Summary



Business Intelligence Services

Procure America

Procure America provides its clients with analytics and strategies that result in greater performance at lower costs. By leveraging decades of industry experience, Procure America generates an average savings of 34%, all while increasing operational efficiency, vendor accountability, and service levels. Procure America's experts have deep, industry-specific experience and will analyze all aspects of the supplier relationship-contractual, operational and invoice compliance. Knowledge, information and focus delivers results

Todd Main

Employee Health and Wellness Solutions

Optum Rally

Jennifer Schlecht

www.optum.com

www.procureamerica.org



Optum aspires to improve experiences and outcomes for everyone we serve while reducing the total cost of care. For individuals and families, Optum provides health care services, pharmacy services and health care financial services. For organizations, Optum provides business services and technology to health plans, providers, employers, life sciences and government.

Liquidity Management Services

CashVest by Three + One

Garrett MacDonald

www.threeplusone.us



CashVest® provides liquidity analysis and FinTech data services for counties and other public entities. This program is a new opportunity to help manage your organization's funds as a revenue-generating asset, identify the current marketplace value of your cash, and use time horizon data to maximize the value of all your financial resources.

Financial Management Services

Treasury Curve

Chase Broffman

www.treasurycurve.com



Treasury Curve was founded by a team of financial and technology innovators all-too-familiar with the pain treasury professionals face each day: How to efficiently manage both cash and investments, maximize idle cash and ensure compliance within strict company guidelines. The result is a total solution designed to help you optimize your treasury, while giving you precious time back to optimize other areas in your finance and treasury areas.

Surplus Auction System

Public Surplus

Chase Broffman

www.publicsurplus.com



Public Surplus is the best government surplus auction system available. Find great deals on heavy equipment, cars, buses and even airplanes. This system was created with unique capabilities specifically for public agencies, making it much more than an auction site. The services we offer to both buyers and sellers is of the highest quality with a strong focus on customer care.

CSAC Finance Corporation

Board of Directors

Staff

Leonard Moty - President
Graham Knaus, CSAC - Vice President
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Elba Gonzalez-Mares, Public Member
Matt Jennings, Riverside County
Susan Muranishi, Alameda County
Billy Rutland, Public Member
Mary Zeeb - Monterey County

Alan Fernandes, Chief Executive Officer
Jim Manker, Director of Business Development
Rob Pierce, Vice President
Christy Higgins, Operations Manager
Sendy Young, Executive Assistant
Chase Broffman, Member Services Associate



ME PARTNERSHIP PROGRAM



PLATINUM Partners (as of 11.1.2022)

1. Alliant Insurance Services. Inc.

Nazi Arshi, Senior Vice President 1301 Dove St. Suite 200 Newport Beach, CA 92660 (949) 660-8110 narshi@alliant.com www.alliant.com

2. Anthem Blue Cross

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3. AT&T

Julie Tone, Regional Vice President AT&T External Affairs 1445 Van Ness Avenue Fresno, CA 93721 559-304-0908 Julie.tone@att.com www.att.com

4. Baron & Budd

John Fiske, Shareholder 11440 W. Bernardo Court San Diego, CA 92127 (858) 251-7424 jfiske@baronbudd.com www.baronandbudd.com

5. Blue Shield

Andrew Kiefer, VP, State Government Affairs 1215 K St. Suite 2010 Sacramento, CA 95815 (916) 552-2960 Andrew.keifer@blueshieldca.com www.blueshieldca.com

6. California Statewide Communities **Development Authority**

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7. CalTRUST

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8. CCHI

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9. CGI

Monica Cardiel Cortez, Partner, Consultant 621 Capitol Mall, Suite 1525 Sacramento, CA 95814 (916) 830-1100 monica.cardielcortez@cgi.com www.CGI.com

10. Coast2Coast Rx

WellDyne Rx (dba Coast2Coast Rx) Joseph Feliciani, Vice President 500 Eagles Landing Rd Lakeland, FL 33810 (609) 969-1084 joe.feliciani@welldynerx.com www.coast2coastrx.com

11. DLR Group

Dan Sandall, Business Development 1050 20th Street. Suite 250 Sacramento, CA 95811 (310) 804-7997 dsandall@dlrgroup.com www.dlrgroup.com

12. Dominion Voting Systems

Steve Bennett, Regional Sales Manager 26561 Amhurst Court Loma Linda, CA 92354 (909) 362-1715 steven.bennett@dominionvoting.com www.dominionvoting.com

13. DRC Emergency Services

Kristy Fuentes, Vice President Business Development 110 Veterans Memorial Blvd. Metairie, LA 7005 (504) 220-7682 kfuentes@drcusa.com www.drcusa.com

14. Election Systems & Software

Chelsea Machado, Regional Sales Manager 11208 John Galt Blvd.
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15. Enterprise Fleet Management

Lisa Holmes, State of CA Contract Manager 150 N. Sunrise Ave Roseville, CA 95661 (916) 240-1169 <u>Lisa.m.holmes@ehi.com</u> www.enterprise.com

16. GX Broadband

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17. GovInvest

Christen McKay, Director of Marketing 3625 Del Amo Blvd #200, Torrance, CA 90503 (770) 317-1838 christen@govinvest.com www.govinvest.com

18. Hanson Bridgett LLP

Paul Mello, Partner Samantha Wolff, Partner 425 Market Street, 26th Floor San Francisco, CA 94105 (415) 777-3200 swolff@hansonbridgett.com pmello@hansonbridgett.com www.hansonbridgett.com

19. Healthnet

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20. IBM

Todd W. Bacon, VP / Managing Director 425 Market St. 21st floor San Francisco, CA 94105 (310) 890-9535 tbacon@us.ibm.com www.ibm.com

21. Kaiser Permanente

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22. LetsGetChecked

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www.letsgetchecked.com

23. Library Systems & Software

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24. Nationwide

Rob Bilo, VP of Business Development 4962 Robert J Mathews Parkway, Suite 100 El Dorado Hills, CA 95762 (866) 677-5008 bilor@nationwide.com www.nrsforu.com

25. NextEra Energy

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26. OpenGov

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www.opengov.com

27. Pacific Gas & Electric Company

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28. Peraton

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29. PRISM

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30. Procure America

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31. Qlik

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Courtney.hastings@qlik.com
www.qlik.com/us/solutions/industries/public-sector

32. Rescue Agency

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33. SiteLogIQ

Desiree Haus, Strategic Partnerships 1651 Response Rd, Suite 300 Sacramento, CA 95815 (559) 593-3902 Desiree.haus@sitelogiq.com www.sitelogiq.com

34. Southern California Edison

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35. Synoptek

Eric Westrom, Business Development Manager 3200 Douglas Blvd. Suite 320 Roseville, CA 95661 (916) 316-1212 ewestrom@synoptek.com www.synoptek.com

36. T-Mobile for Government

Hon. Lloyd Levine (ret.), National Senior Executive, State Government Strategy 3625 132nd Ave SE Bellevue, WA 98006 (916) 750-2740 lloyd.levine1@t-mobile.com/www.t-mobile.com/business/government/state-local-government

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37. UnitedHealthcare/Optum

Jeff Giadone, UHC, VP-CA Public Sector 5701 Katella Avenue, MS CA 910-1000| Cypress, CA 90630 (303) 881-0477 jgiadone@uhc.com www.uhc.com

38. United Us

Moira Kenney, Regional Network Director, West Coast 10331 Jefferson Blvd. Culver City, California 90232 (510) 637-8153 moira.kenney@uniteus.com www.uniteus.com

39. Vanir Construction Management, Inc.

Bob Fletcher, Vice President of Business Development 4540 Duckhorn Drive, Suite 300 Sacramento, CA 95834 (916) 997-3195 bob.fletcher@vanir.com www.vanir.com

40. Western States Petroleum Association

Catherine Reheis-Boyd, President 1415 L St., Suite 600 Sacramento, CA 95816 (916) 498-7752 creheis@wspa.org www.wspa.org





GOLD Partners

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2. HdL Companies

Andrew Nickerson, President 120 S. State College Blvd., Suite 200 Brea, CA 92821 (714) 879-5000 anickerson@hdlcompanies.com www.hdlcompanies.com

3. Lockheed Martin Sikorsky

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Arlington, VA 22202
(703) 413-6990
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www.lockheedmartin.com

4. Paragon Government Relations

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5. Recology

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6. SAIC

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7. Santa Ynez Band of Chumash Indians

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8. Southern CA Contractors Association

Clayton Miller, Government Affairs 600 City Parkway West, Suite 165 Orange, CA 92868 (909) 815-3780 claytonmiller2011@gmail.com www.sccaweb.org

9. Wellpath

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SILVER Partners

1. Comcast

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2. CGL Companies

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3. Forefront Power

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4. GEO Group

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5. Hospital Council of Northern & Central California

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6. Kofile

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7. Konica Minolta

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8. Kosmont Companies

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9. LECET Southwest

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10. Liebert Cassidy Whitmore

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11. MuniServices

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12. National Demographics Corporation (NDC)

Douglas Johnson, President PO Box 5271, Glendale, CA 91221 (310) 200-2058 www.NDCresearch.com djohnson@NDCresearch.com

13. Northrop Grumman Aerospace Systems

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14. PARS

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15. Precision Civil Engineering

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16. Republic Services

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17. Sierra Pacific Industries

Andrea Howell, Corporate Affairs Director PO Box 496028 Redding, CA 96049 (530) 378-8104 AHowell@spi-ind.com www.spi-ind.com

18. Sixth Dimension

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19. Telecare Corporation

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(619) 992-4680
rich.leib@dunleerstrategies.com
www.telecarecorp.com

20. Witt O'briens

Matt Atkinson, Vice President, Marketing 1201 15th Street NW, Suite 600 Washington, DC 20005 (804) 687-9308 MAtkinson@wittobriens.com www.wittobriens.com



November 17, 2022

TO: CSAC Board of Directors

FROM: Manuel Rivas, Jr., Chief Executive Officer

Chastity Benson, Director of Operations & Educational Services

SUBJECT: California Counties Foundation Report

The California Counties Foundation (Foundation) is the non-profit foundation of CSAC that houses the CSAC William "Bill Chiat" Institute for Excellence in County Government and manages charitable contributions and grants to improve educational opportunities for county supervisors, county executives, administrators, and senior staff. The update below provides a brief overview of current Foundation activities.

New Supervisors Institute. Over 50 New Supervisors from 35 counties are expected to participate in the CSAC New Supervisors Institute. The sessions will continue to be led by Solano County Supervisor Erin Hannigan and retired Yuba County CAO Robert Bendorf. Session I kicked off during CSAC's Annual Meeting on November 14, 2022. Participants had the opportunity to network with each other and learn about what to expect in their first 90 days in office, the responsibilities of county governments and other local agencies, how to work with others to get things done, and much more. Session II is scheduled for February 23-24, 2022, and the final two-day session is scheduled for mid-July.

Winter-Spring 2023 Course Schedule. The Institute will continue to offer both in-person and virtual classes in 2023. The winter-spring schedule will offer popular courses such as County Budgeting and Financial Planning, Intergenerational Leadership, Succession Planning, Leadership and Change and much more. We will also offer new classes on effective management and leadership strategies, public engagement, and emotional intelligence that promotes diversity and inclusion. Registration for the winter-spring schedule will open on December 2, 2023.

County Campuses. This past fall 80 county leaders obtained their CSAC Executive Credential from the Alameda, Fresno, Mendocino/Lake, and Solano County cohorts! Alameda County started their second cohort on September 16 with 40 participants. The new Ventura County cohort held its first class on November 4, 2023 with 43 Ventura county executive leaders in attendance. The Institute is also preparing for additional satellite campuses in Fresno and Humboldt counties which will begin in January 2023.

So, You Want to be the CAO Executive Leadership Program. Twenty-three county leaders participated in the *So You Want to be the CAO/CEO* Executive Leadership Seminar this summer. The cohort included participants from 16 different counties throughout the State. The seminar kicked off with an in-person session in Napa County May 11-13, 2022. Since then, there were three additional virtual sessions on June 16, July 14, and August 18, as well as an in-person culmination session on August 31-September 1. With the assistance of County Supervisors, CAOs/CEOs, professional facilitators, and staff, the seminar provided deeper insights and professional development perspective into the role of the county administrator while also allowing participants with valuable networking opportunities.

CSAC Board of Directors November 17, 2022 Page 2

California County Technology Executive Credential Program. The Institute continues to enjoy a partnership with the California County Information Services Directors Association (CCISDA) to offer professional development programming designed exclusively for county IT professionals. Thirty-four IT professionals completed the 2021-22 program. Graduates participate in 60 hours of course work – five leadership classes and five IT focused classes – and participate in a team capstone project that focuses on common IT issues that affect counties across the state. To commemorate their achievement, Institute staff and CCSISDA recognized their achievements during CCSISDA's Annual Conference on October 31, 2022. To date, 171 county IT professionals have completed the program. The 2022-23 cohort of 41 participants, from 19 different counties, began on August 11, 2022.

NACo Professional Development Academy Partnership. The CSAC Foundation partnered with NACo Professional Development Academy to enhance our educational programming and allow us to offer their High-Performance Leadership Academy (HPLA). The inaugural California cohort of the CSAC HPLA was a great success with 76 participants from 18 different counties completing the program! The second California cohort began meeting in August 2022, with 100 participants, including five County Supervisors and one county administrator, hailing from 25 California counties. It is important to note that since the inception of this program, this partnership has generated an estimated \$38,000 in new revenue for the California Counties Foundation.





CSAC/COUNTY COUNSELS' ASSOCIATION LITIGATION COORDINATION PROGRAM

35 YEARS OF SERVICE TO COUNTIES

CSAC Litigation Coordination Program

2022 Annual Report

Prepared by Jennifer Henning, Litigation Coordinator

The Litigation Coordination Program is sponsored by the California State Association of Counties (CSAC) and is administered by the County Counsels' Association of California. The Program is directed by a Litigation Overview Committee, consisting of county counsels representing all areas of the state, in conjunction with a Litigation Coordinator with offices adjacent to CSAC in Sacramento. This report is prepared for presentation to the CSAC Board of Directors at the CSAC Annual Meeting held in Orange County on November 17, 2022. It describes the activities of the Program for 2022, its 35th year of service to counties. Amicus case summaries are provided to CSAC Board members at their regular Board meetings.

COUNTY COUNSELS' ASSOCIATION LITIGATION OVERVIEW COMMITTEE

Chair: Donna Ziegler, Alameda
Vice-Chair: Sarah Carrillo, Tuolumne
Ann Aguilar, Los Angeles
Adrienne Byers, Los Angeles
Rubin E. Cruse, Jr., Shasta
Christian Curtis, Mendocino
Katharine Elliott, Nevada
Rita L. Neal, San Luis Obispo
Tiffany North, Ventura
Brian E. Washington, Marin
James Williams, Santa Clara
Paul Zarefsky, San Francisco

Jennifer B. Henning, Executive Director, County Counsels' Association and Coordinator, Litigation Coordination Program, and Ryan Souza, Associate Counsel

ACKNOWLEDGEMENTS

The Litigation Overview Committee wishes to acknowledge the help of numerous County Counsels and their deputies throughout the state who have contributed their efforts to the Litigation Program. Distinguished members of the private bar have also graciously prepared, on a pro bono basis, amicus letters and briefs on CSAC's behalf. All court filings are available on CSAC's website at: http://www.counties.org/csac-litigation-coordination-program. A complete list of the attorneys who drafted the amicus briefs for the cases described in this Report is at Page 6. In addition to that list, there are many others who contributed time performing research, reviewing draft briefs, and preparing letters to the court. The Committee also acknowledges the League of California Cities' Legal Advocacy Committee and staff, particularly Corrie Manning, Alison Leary, Harveen Gill and Janet Leonard">http://www.counties.org/csac-litigation-coordination-program. A complete list of the attorneys who drafted the amicus briefs for the cases described in this Report is at Page 6. In addition to that list, there are many others who contributed time performing research, reviewing draft briefs, and preparing letters to the court. The Committee also acknowledges the League of California Cities' Legal Advocacy Committee and staff, particularly Corrie Manning, Alison Leary, Harveen Gill and Janet Leonard, and Arthur Wylene at the Rural County Representatives of California for their cooperation in the cases in which cities and counties share a common interest. The support of CSAC's leadership and staff in referring and consulting on cases is also greatly appreciated.

I. SUMMARY OF LITIGATION PROGRAM ACTIVITIES

A. PROGRAM CASES

ACTIVITY	Closed Cases Nov. 2021-Oct. 2022	Open Cases As of Nov. 2022	TOTALS
Coordinated	0	2	2
CSAC Amicus	29	49	78
Monitor & Alert	10	22	32
2022 TOTALS	39	73	112
INFORMATION ONLY: (Cases Noted in Monthly Updates to County Counsels)			216

B. COUNTIES RECEIVING AMICUS SUPPORT IN 2021-2022 OPEN AND CLOSED LITIGATION COORDINATION PROGRAM CASES

CSAC is honored to have supported the following members counties through its Litigation Coordination Program by filing amicus letters or full amicus briefs in cases that closed this year or are currently pending:

Alameda County (3 Cases)

County Costa County

Kern County

Los Angeles County (9 Cases)

Marin County

Monterey County

Napa County

Orange County

Riverside County

Sacramento County

San Benito County

San Bernardino County (3 Cases)

San Diego County (2 Cases)

San Francisco City and County (5 Cases)

San Luis Obispo County

San Mateo County

Santa Clara County (2 Cases)

Sonoma County (2 Cases)

Stanislaus County (2 Cases)

Yuba County

C. DESCRIPTION OF ACTIVITIES

The Litigation Overview Committee considers all requests for CSAC amicus participation. A total of 40 amicus requests were considered by the LOC since the last Annual Report. Each case requires extensive review and analysis by Committee members. The Committee also provides guidance to CSAC on legal issues of significance that are not in active litigation. For the Board's information, a description of the Litigation Coordination Program's activities is provided below. Please note that this report was assembled in early-November 2022, and by the time this report is provided to the Board of Directors at the CSAC Annual Meeting, additional developments will most certainly have occurred. County Counsels are informed of such developments as they occur. Readers of this report are encouraged to contact their County Counsel for more information.

Cost Effective Service:

Counties, along with all local public entities, are facing extraordinary challenges to their ability to fund the services they provide. The Litigation Coordination Program is one way that counties may work together to save costs. The information provided to county counsels through this program and through the County Counsels' Association's other activities makes it possible for counties to have accurate, up-to-date information at a reasonable cost.

Coordinated Cases:

The Litigation Coordination Program grew out of the efforts in the late 1980's to defend tax cases in which all or most counties were named defendants in their individual trial courts. The defense of statewide cases is stronger and costs are much lower when counties work together, sharing information and effort, and providing a united front. Court resources are used more efficiently as well. Few cases qualify for coordination, but those that do frequently constitute a significant share of the Program's effort.

Support Provided:

Some cases involve multiple counties, but are not formally coordinated through the Litigation Coordination Program. In these cases, the Program is able to assist by providing support to the counties through such means as organizing conference calls about the cases, facilitating the exchange of motions and responsive pleadings, and coordinating court appearances. The support provided by the Program in this type of multi-county is incredibly effective, and saves all counties involved time and money in defending the actions. As this report is being prepared, the Litigation Program is providing support for a coordinated tax matter pending in San Francisco Superior Court.

CSAC Amicus ("Friend of the Court") Cases:

Cases that have been referred to the Litigation Overview Committee ("LOC") for amicus support come from a variety of sources including county counsels, private counsel, and agencies and organizations working in public law. Those cases in which counties have a clear and unified interest are recommended by the LOC to CSAC for amicus participation. Amicus letters and briefs are generated within the program by staff or members of county counsels' offices, or are written by volunteer private counsel. In addition, there are opportunities to join in filings submitted by other groups with similar interests such as the League of California Cities. Because counties are involved in such a wide range of activities, litigation involving counties necessarily covers almost every conceivable area of the law. The program has won the recognition of the appellate courts as the voice of counties by maintaining a consistent high quality of effort and appearing only in cases of genuine importance to counties statewide.

Monitor and/or Alert:

Cases in which counties do not have similar interests or which, for a variety of reasons, the LOC has determined do not merit full program support are monitored. Information on such cases is distributed through "Litigation Alerts" and "Litigation Updates" sent to all county counsels. The program provides technical support to counties wishing to participate as amicus where CSAC is not involved.

Cases Noted:

Each year courts decide hundreds of cases affecting public entities. It is important that county counsels keep up to date on the latest decisions. The program prepares monthly "Litigation Updates" to help to identify new decisions and track the progress of cases. Cases are often brought into the program for monitoring or amicus support through this identification process. These updates are also provided to the CSAC legislative staff, and the Litigation Coordinator will highlight for staff the cases that may have an impact on CSAC's legislative efforts.

The Litigation Coordination Program gratefully acknowledges the following attorneys for their contributions in preparing the *amicus* briefs filed on behalf of CSAC this year:

Broad Beach Geologic Hazard Abatement District v. All Persons Interested Kevin D. Siegel Burke, Williams & Sorensen LLP Los Angeles	California Restaurant Association v. City of Berkeley Amy Turner Columbia Law School New York, New York
Chevron USA v. County of Monterey Sean Hecht UCLA Law School Los Angeles	Chu v. San Francisco Assessment Appeals Bd, No. 1 Susan Greenberg Rachel Neil Santa Clara County Counsel's Office San Jose
County of Sacramento v. Everest National Insurance Co. Michael J. Bidart Shernoff Bidart Echeverria Claremont	CSHV 1999 Harrison LLC v. County of Alameda Ben Fay Jarvis Fay LLP Oakland
Doe v. Los Angeles Unified School District Jennifer Bacon Henning California State Association of Counties Sacramento	In re D.P. (Los Angeles County Dept of Children and Family Services v. T.P.) Laura E. Hirahara California State Association of Counties Sacramento
In re J.A. (Riverside County Probation Dept v. Superior Court) Mona Williams Kavita Narayan Marcelo Quinones Santa Clara County Counsel's Office San Jose	Kinney v. Superior Court (County of Kern) Jennifer Bacon Henning California State Association of Counties Sacramento
Kirola v. City and County of San Francisco Erin Bernstein Bradley Bernstein Sands LLP Oakland	Michael G. Superior Court (Orange County Social Services Agency) Samantha Stonework-Hand Alameda County Counsel's Office Oakland

Ruelas v. County of Alameda Jennifer Bacon Henning California State Association of Counties Sacramento	Salmon Protection and Watershed Network v. County of Marin Laura E. Hirahara California State Association of Counties Sacramento
San Bernardino County Board of Supervisors v. Monell Jennifer Bacon Henning California State Association of Counties Sacramento	Tekoh v. County of Los Angeles Harker Rhodes Kirkland & Ellis Washington, D.C.
Wolfe v. City of Millbrae Jeffrey T. Melching Rutan & Tucker LLP Irvine	

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Downey

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Deputy City Manager Monterey

Hilary Straus General Manager Citrus Heighagwa60 Dfs681



Promoting Good Government at the Local Level

Update on Activities November 2022

Local government plays an integral part in shaping a thriving community. That's why ensuring that local government leaders have the best resources, connections, and knowledge available is essential for their success. With a 65-year+ history of serving the needs of local governments in California, the Institute for Local Government (ILG) supports officials at special districts, counties and cities in tackling the state's most pressing and evolving issues.

Close alignment with our three affiliates – CSAC, the League of California Cities and the California Special Districts Association (CSDA) -- is critical to our success. Together with these local government partners, ILG maintains continued engagement with local leaders that affords us the opportunity to empower and educate them with real-world expertise.

We are a mission-driven nonprofit organization that is also non-partisan. And -- since ILG is not focused on advocacy -- we have the flexibility to serve as an objective third-party convener that helps cities, counties, and special districts navigate complex issues crossing multiple local and state agencies.

To learn more about our programs and resources visit www.ca-ilg.org, or connect with us through our newsletter or social media through Facebook, Twitter or LinkedIn.

Connect with ILG at the CSAC Annual Meeting!

ILG is excited to participate in CSAC's Annual Meeting! During the event, ILG will join the panel discussion on "Managing Misinformation, Disruptive Behavior and First Amendment Auditors" taking place Wednesday, November 16 at 10:00am. ILG will also be hosting an AB 1234 training on Friday, November 18 from 9:00am-11:00am. We will also be hosting a booth in the Expo Hall. Come by our table to connect with the ILG team and learn more about our programs and initiatives.

Regional Early Action Planning Grants – Funding and Technical Assistance Now Available!

ILG is part of the technical assistance team providing outreach and assistance for the <u>REAP 2.0 grants</u>. These grants provide funding for transformative planning and implementation projects that accelerate infill development, further fair housing, and reduce vehicle miles traveled (VMT). Eligible applicants include cities, counties, and tribes. Examples of proposed uses include, but are not limited to:

- Multi-faceted strategies to promote land use, housing, and transportation.
- Land backing, housing trust funds, & broader affordable housing programs.
- Infrastructure investments to prepare sites for housing development.
- Transportation uses including developing bicycle and pedestrian infrastructure, and active transportation projects.
- Collaborative efforts.

To access technical assistance, reach out to HCD at REAP2021@hcd.ca.gov. The ILG team is also available to answer questions – you can reach out to Karalee Browne at kbrowne@ca-ilg.org or Melissa Kuehne at mkuehne@ca-ilg.org.

The deadline to apply is December 31, 2022.

ILG Continues Training Sessions for Planning Commissioners

ILG continues to host regional training sessions for planning commissioners based on content from the newly updated ILG Planning Commissioners handbook. These interactive sessions will take place in-person at various locations throughout the state and will cover topics such as the role of a planning commission, how to work effectively with staff and the governing board, effective community engagement, CEQA basics, required planning documents, and local and regional planning challenges and opportunities. Each session will give participants the opportunity to engage with experts in the field and fellow planning



commissioners to hear best practices, emerging trends, and lessons learned. All sessions are FREE, but space is limited and registration is required.

Upcoming sessions include.

- Orange County, November 18, 2022
- San Luis Obispo, Santa Barbara and Ventura Counties, February 17, 2023
- Shasta, Trinity, Siskiyou, Lassen, Plumas, Modoc and Del Norte Counties, February 24, 2023
- Kern, Tulare, Kings and Fresno Counties, March 3, 2023
- Tehama, Glenn, Butte, Colusa, Yuba and Sutter Counties, March 10, 2023

Recent sessions included:

- Sacramento and Yolo Counties, April 22, 2022
- El Dorado, Placer and Sierra Counties, April 29, 2022
- Calaveras, Tuolumne, Mariposa, Nevada and Amador Counties, May 13, 2022
- San Joaquin, Stanislas, Merced and Madera Counties, May 20, 2022
- Imperial County, June 16, 2022
- San Diego County, June 17, 2022
- Santa Cruz, San Benito and Monterey Counties, July 22, 2022
- Sonoma, Napa, Solano and Marin Counties, July 29, 2022
- Alpine, Mono and Inyo Counties, August 12, 2022
- San Bernardino and Riverside Counties, August 26, 2022
- Los Angeles County, September 12, 2022
- San Mateo and Santa Clara, October 7, 2022
- Humboldt, Mendocino and Lake Counties, October 14, 2022
- Alameda, Contra Costa and San Francisco Counties, October 21, 2022

These trainings are hosted by ILG in partnership with PlaceWorks and the California Department of Housing & Community Development.

Contact Melissa Kuehne (<u>mkuehne@ca-ilg.org</u>) or Karalee Browne (<u>kbrowne@ca-ilg.org</u>) for more information about ILG's housing work.

ILG Offers Customized Leadership & Governance Training for Boards

Has it been a few years since you reviewed your county's vision and mission? Do you have new board members ... or a new senior leadership team at the staff level? In the last few years, have you taken enough time to pause and think about your strategic direction and goals? Is your county struggling with divisiveness, incivility or inappropriate conduct?

Local governments cannot effectively address the wide range of challenges they face without a strong foundation of good government – trust, accountability, responsiveness and



transparency. ILG's Leadership & Governance pillar helps county, city and special district leaders build that foundation, develop leadership skills, operate with civility and decorum and increase public trust.

ILG offers customized Leadership & Governance workshops for local government jurisdictions statewide. These customized sessions are available virtually and in-person upon request. The session topics are specifically tailored for your agency's unique situation and can cover a wide range of topics, including:

- Effective Councils and Boards
- Strategic Planning & Goal Setting
- Team Building
- Roles and Responsibilities of Staff vs. Electeds
- Governance Tools: Policy Handbooks and Codes of Conduct, Ethics and/or Civility

- Advancing Civility in Public Meetings
- Communicating for Success
- Building Trust through Public Engagement

Contact Melissa Kuehne (mkuehne@ca-ilg.org) for more information or to book a workshop.

2023 Webinars & Trainings

The ILG team is currently identifying topics of interest to continue our robust training offerings for 2023. We are exploring topics relevant to our city, county and, special district partners including equity, civility, virtual engagement, budgeting and finance, housing, local government basics and climate resilience. Contact Erica Manuel (emanuel@ca-ilg.org) or Melissa Kuehne (mkuehne@ca-ilg.org) for more information, or if you have a topic you would like us to consider.

Upcoming Webinars

The ILG team continues to work to provide timely and relevant webinars for our local government colleagues.



Hybrid Working: Culture & Accessibility Best Practices for Local Governments

Tuesday, November 29 | 2:30pm-4:00pm Local governments are facing increased demand for hybrid workplaces, with more and more employees looking for flexibility and work-life balance. Because local governments are on the front lines of public service, hybrid work can provide both opportunities and challenges for public sector managers. Join ILG and our panel of experts to learn about best practices for maintaining positive workplace culture, management best practices, and the legal

parameters for accessibility in a hybrid work setting. Register here.

Stay tuned for additional sessions on

- Open Meeting Laws
- Facilitation Skills & Meeting Design
- And more!

Past Webinars Available on Demand

You can access all of ILG's past webinars on demand here: www.ca-ilg.org/post/ilg-webinar-archives. A few recent webinars and trainings include:



Sustainable Recreation: How to Get an Economic Boost while Protecting and Preserving the Environment

On this webinar, local agency and government representatives discussed their experiences and recommended best practices for establishing sustainable recreation that protects and preserves California's valuable recreational areas

for the benefit of all. Access the materials and recording here.

Social Media & Public Engagement Best Practices for Local Governments

Speakers discussed how developing cohesive inperson and social media campaigns can build trust within communities and how diverse and wide-reaching social media platforms can serve as a tool to effectively reach communities. <u>Access</u> <u>the materials and recording here</u>





Understanding New Legal Developments for Public Sector Social Media

In this webinar we shared the newest legal developments for public sector social media and provided best practices for developing and adopting a social media policy for your local government's social platforms. Additional topics covered included recent Brown Act updates, due process parameters, public records retention, and more. Access the materials and recording here.

TIERS Public Engagement Training

In October, ILG hosted a TIERS Public Engagement Training. This sold-out training provided attendees with a step-by-step framework that helps California local governments master the public engagement process and build trust in their communities. TIERS trainings help operationalize outreach and engagement efforts in a more sustainable and collaborative way and provides with resources and digital tools to authentically engage CA communities. There is no recording of this session but stay tuned for additional trainings in 2023. Find out more at www.ca-ilg.org/TIERS.





Local Government Recruitment and Retention: What Managers Need to Know

This webinar highlighted strategies, best practices and lessons learned for recruiting and retaining a talented workforce to help local governments navigate the Great Resignation, continued retirements, and lingering impacts of the COVID pandemic, which are having significant and lasting effects on local government staffing. Access the materials and recording here.

Building Career Pathways for Local Government Staff

This webinar discussed practical tools for succession planning, training, coaching and mentoring to ensure local governments support their workforce in long-term career development. Access the slide deck and recording here.



Nominate a Local Government Champion!



ILG continues to accept nominations for outstanding leaders in public service.

Nominations can include anyone working in any of California's counties, cities or special districts. Preference will be given for nominations that fall under ILG's four pillars: leadership and governance, public engagement, sustainable and resilient communities, and workforce and civics education. Nominees will be highlighted on ILG's social media, newsletters, and website.

Recently we honored, Jorge Rodriguez, Director, Deputy Emergency Services Coordinator, Sonoma County Department of Emergency Management, among others.

Submit a nomination here

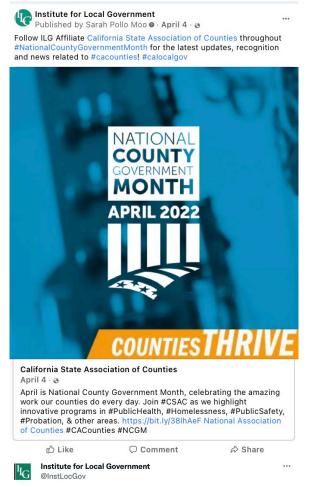
Read more about the program and see past honorees here

Cross-promoting CSAC

ILG is proud of our affiliation with CSAC, and we highlight it as often as possible through all our communication channels. In additional to monthly CSAC content in our e-newsletter, we actively promote CSAC programs and activities on social media.

We continue to work with the CSAC communications team to identify additional topics for articles for *A County Voice* and other platforms.

We also consistently share and cross-promote CSAC content on social media. On Facebook, Twitter and LinkedIn we have shared 15 posts garnering 2,391 total impressions. Sample posts are included below.



Get information on how \$50 million in funding should be allocated for forest #biomass projects that generate carbon-negative hydrogen and/or liquid fuel within the #SierraNevada with these upcoming workshops provided by in our Affiliate @CSAC_Counties' weekly bulletin!





ILG Board Meetings

ILG's Board of Directors met on November 4 to begin 2023 planning and budget development. The final board meeting of the year will take place virtually on Tuesday, December 20 and will focus on reviewing and adopting ILG's 2023 budget.

California State Association of Counties 2023 Calendar of Events

JANUARY	
2	New Year's Day (observed)
16	Martin Luther King, Jr. Day
26	CSAC Executive Committee Meeting TBD
FEBRUARY	
-	Executive Committee Leadership Forum Torry Pines, San Diego
	NACo Legislative Conference Washington DC
20	Presidents Day
	Trestaction Day
MARCH	CSAC Board of Directors Mosting Correments
	CSAC Board of Directors Meeting Sacramento
	CSAC Executive Committee Meeting Los Angeles
31	Cesar Chavez Day
APRIL	
	CSAC Finance Corp. Spring Meeting TBD
	CSAC Legislative Conference Sacramento
13	CSAC Board of Directors Meeting Sacramento
MAY	
(updated) 17 – 19	Western Interstate Region (WIR) Conference St. George, Utah
29	Memorial Day
JUNE	
19	Juneteenth
TBD	CSAC Regional Meeting TBD
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JULY	La la caracter de Constantina de Constantina de Constantina de Constantina de Constantina de Constantina de Co
	Independence Day
21 - 24	NACo Annual Conference Travis County – Austin, Texas
AUGUST	
10	CSAC Executive Committee Meeting TBD
31	CSAC Board of Directors Meeting Sacramento
SEPTEMBER	
4	Labor Day
TBD	CSAC Finance Corp. Fall Meeting
TBD	CSAC Regional Meeting TBD
OCTOBER	
9	Indigenous Peoples Day
	Executive Committee Retreat TBD
	Executive committee netreat 188
NOVEMBER	Veterans Day
10	Veterans Day CSAC 130th Appeal Meeting L Alamada County
13 - 17	CSAC 129 th Annual Meeting Alameda County
16	CSAC Board of Directors Meeting Alameda County
	Thanksgiving Holiday
DECEMBER	
6 - 8	CSAC Officers Retreat TBD

25 Christmas Day