

CSAC EXECUTIVE COMMITTEE

BRIEFING MATERIALS

Thursday, April 5, 2018

9:30 a.m - 5:30 p.m



Meeting Location:
Capitol Event Center,
1020 11th Street, 2nd Floor, Sacramento

California State
Association of Counties



CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE MEETING
Thursday, April 5, 2018
9:30am – 6:00pm
Capitol Event Center, 1020 – 11th Street, 2nd floor, Sacramento

A G E N D A

Presiding: Leticia Perez, President

9:30am PROCEDURAL ITEMS

1. Roll Call Page 1

2. Approval of Minutes of January 18, 2018 Page 2

9:40am ACTION ITEMS

3. Consideration of Draft CSAC Budget for FY 2018-19 Page 7
 - Graham Knaus, Deputy Exec. Dir., Operations & Member Services

10:00am BREAK

10:15am CLOSED SESSION: EMPLOYEE APPOINTMENT – EXECUTIVE DIRECTOR (Gov. Code § 54957, subd. (b))

4. Briefing Regarding Executive Director Interviews
 - Clark Wurzberger, The Mercer Group

11:00am EXECUTIVE DIRECTOR INTERVIEWS

5. Interview Six (6) Candidates
Note: a detailed interview schedule will be provided separately.

5:15pm DISCUSSION AND WRAP-UP

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
2018

President:	Leticia Perez, Kern
1 st Vice President:	Virginia Bass, Humboldt
2 nd Vice President:	Lisa Bartlett, Orange
Immed. Past President:	Keith Carson, Alameda

Urban Section

Scott Haggerty, Alameda
Buddy Mendes, Fresno
Mark Ridley-Thomas, Los Angeles
James Ramos, San Bernardino
Carole Groom, San Mateo
Kelly Long, Ventura
Chuck Washington, Riverside (alternate)

Suburban Section

Bruce McPherson, Santa Cruz
Leonard Moty, Shasta
Steve Worthley, Tulare
James Gore, Sonoma (alternate)

Rural Section

Ed Scofield, Nevada
Lee Adams, Sierra
vacant (alternate)

Ex Officio Member

Ed Valenzuela, Siskiyou, Treasurer

Advisors

Bruce Goldstein, County Counsels Association President, Sonoma
Larry Lees, California Association of County Executives (CACE) President, Shasta

As of 12/18/17

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
January 18, 2018
Hyatt Regency Hotel, Sacramento

MINUTES

1. Roll Call

Leticia Perez, President	Leonard Moty, Shasta
Virginia Bass, 1 st Vice Pres.	Steve Worthley, Tulare
Lisa Bartlett, 2 nd Vice Pres.	James Gore, Sonoma (alternate)
Keith Carson, Immed. Past Pres.	Ed Scofield, Nevada
Scott Haggerty, Alameda	Lee Adams, Sierra
James Ramos, San Bernardino	Ed Valenzuela, Siskiyou, Treasurer
Kelly Long, Ventura	Bruce Goldstein, Co. Counsel Advisor
Chuck Washington, Riverside (alternate)	Larry Lees, CACE Advisor

2. Approval of Minutes

The minutes of October 5-6, 2017, were approved as previously mailed.

3. Executive Committee Orientation

Staff reviewed the roles and responsibilities of Executive Committee members as contained in the briefing materials. Also contained in the materials was a staff roster and organization chart.

4. Report on Governor's Budget for 2018-19

Diane Cummins, Special Advisor to the Governor, presented an overview of the Governor's January 2018 Budget. The \$190b budget proposal maintains fiscal prudence and focuses on funding the implementation of major initiatives and reforms that counties are responsible for implementing. She indicated the Governor's rainy day fund is now full, with a reserve of \$2.3b. In Home Supportive Services (IHSS), Continuum of Care Reform for foster care youth, and addressing the growing mental health crisis in jails and communities all remain a priority. Ms. Cummins also noted that the budget provides \$23.7m in backfill to counties and other local jurisdictions for lost property taxes in 2017-18 and 2018-19 resulting from the October 2017 fires.

5. Discussion of State Budget Impacts

Staff reported that the Governor included \$4.6b for SB 1 transportation infrastructure, and noted that if SB 1 is repealed it could have a devastating impact to California's economy. Staff also noted that a significant portion of the operational reserves in the proposed 2018-19 state budget is dedicated to disaster recovery following the October 2017 fires that devastated communities throughout California. The Administration changed the age of jurisdiction for youths sent to the Division of Juvenile Justice from 23 to 25 years of age. A detailed analysis of state budget provisions affecting counties is contained in the CSAC Budget Action Bulletin.

6. Appointment of CSAC Treasurer, NACo Board and WIR Representatives
The following recommended 2018 appointments were brought forward by CSAC Officers:

CSAC Treasurer – Ed Valenzuela, Siskiyou

NACo Board of Directors – Keith Carson, Alameda, Richard Forster, Amador, and David Rabbitt, Sonoma

NACo Western Interstate Region Board – Craig Pederson, Kings

Motion and second to approve Officer recommendations. Motion carried unanimously.

7. Appointment of CSAC Policy Committee Chairs & Vice Chairs for 2018
The following supervisors were recommended by CSAC Officers for 2018 policy committee chairs and vice chairs:

ADMINISTRATION OF JUSTICE
Alfredo Pedroza, Napa, Chair
Kelly Long, Ventura, Vice Chair

AGRICULTURE, ENVIRONMENT & NATURAL RESOURCES
Bruce Gibson, San Luis Obispo, Chair
Sheri Brennan, Tuolumne, Vice Chair

GOVERNMENT FINANCE & ADMINISTRATION
Erin Hannigan, Solano, Chair
Judy Morris, Trinity, Co-Vice Chair
Chuck Washington, Riverside, Co-Vice Chair

HEALTH & HUMAN SERVICES
Das Williams, Santa Barbara, Chair
Jeff Griffiths, Inyo, Vice Chair

HOUSING, LAND USE & TRANSPORTATION
James Ramos, San Bernardino, Chair
Oscar Villegas, Yolo, Vice Chair

Motion and second to approve policy committee appointments as recommended by CSAC Officers. Motion carried unanimously.

8. State and Federal Legislative Priorities for 2018
Staff presented draft CSAC Legislative Priorities as contained in the briefing materials. The state priorities are divided into three categories: Defending County Interests in Fiscal Health; Resiliency and Preparedness; and Innovation. The federal priorities included legislative and budget policy issues that staff and CSAC's federal

advocates, Paragon Government Relations, will lobby, as well as Executive and Administration actions that CSAC will be monitoring during the year.

Motion and second to approve 2018 State and Federal Legislative Priorities and recommend adoption by Board of Directors. Orange County abstained. Motion carried.

Staff is in the process of developing an outline for the creation of a CSAC Resiliency Working Group. President Perez will appoint working group members and asked for Executive Committee members to indicate their interest in serving.

9. CSAC Position on SB 1 Repeal Initiative and ACA 5

The Road Repair and Accountability Act of 2017 (SB 1) was passed by the Legislature and signed into law by the Governor in April 2017. The Legislature also passed an accompanying constitutional protection measure (ACA 5) to ensure the 33% of revenues generated by SB 1 are dedicated to transportation. ACA 5 will appear before the voters on the June 2018 ballot. Efforts are underway to repeal SB1. The campaign is currently raising money and collecting signatures on an initiative that would require the Legislature to put before the electorate approval of any gas, diesel, or vehicle-related tax or fee increase. Since the initiative has a retroactive effective date of January 1, 2017, it would repeal SB 1. If the measure qualifies, it will be on the November 2018 ballot.

CSAC has been asked to engage in a formal way against the SB 1 repeal effort as soon as possible. Typically, CSAC does not take positions on ballot initiatives until measure qualify. However, ACA 5 and the repeal of SB 1 are unique in that CSAC was a significant part of the effort to secure passage of a new transportation funding package pursuant to long-standing policy to support increased investment in transportation infrastructure. In order to participate in the campaign committee, CSAC staff, officers and CSAC Housing, Land Use and Transportation policy committee are recommending that the Executive Committee take action to oppose the SB 1 repeal initiative, support ACA 5, and recommend that the Board of Directors take similar action.

Motion and second to oppose the SB 1 repeal ballot initiative, support ACA 5, and recommend the Board of Directors take same action. Orange County opposed. Motion carried.

CSAC has also been asked to participate financially in the campaign against the SB 1 repeal effort and in support of ACA 5. CSAC staff and officers recommended that the Executive Committee approve financial participation in the campaign and request the Board of Directors to take similar action.

Motion and second to approve financial support to oppose the SB 1 repeal ballot initiative, support ACA 5, and recommend that Board of Directors take same action. Orange County opposed. Motion carried.

10. CSAC Finance Corporation Report and Appointment of Board Members

Staff outlined process for appointing Finance Corp. Board members, which is the Finance Corp. solicits interest from counties, evaluates those who express interest, and then makes recommendations to the CSAC Executive Committee. There is currently a vacancy for the Department head seat and two letters of interest were received – Susan Muranishi, Alameda CAO and Ryan Alsop, Kern CAO. It was recommended that they both serve on the Board. Therefore, the Executive Committee was asked to appoint one to the vacant seat and the other to the seat that David Twa, Contra Costa CAO, previously held.

Motion and second to appoint Susan Muranishi and Ryan Alsop to serve on the CSAC Finance Corp. Board of Directors, with terms ending in December 2020. Motion carried unanimously.

In addition, Supervisor Leonard Moty's term as President of the Finance Corp. ended in December, 2017. It was recommended that he be reappointed to serve a second term, ending in December 2020.

Motion and second to reappoint Leonard Moty as President of the Finance Corp. with a term ending in December 2020. Motion carried unanimously.

11. Near Child Fatality Incidents Platform Language

Staff outlined the process for developing CSAC Platform language and reviewed previous action on Near Child Fatality Incidents. At the November 2016 CSAC HHS Policy Committee meeting, Yolo County Supervisor Matt Rexroad requested that language be added to the Platform focusing on transparency and accountability in dealing with this issue. CSAC staff developed alternative language, based on consultation with the County Counsels' Association, that provided for redactions where appropriate. Both versions were presented to the policy committee in February 2017. The alternative language was approved by the committee and forwarded to the CSAC Board of Directors for consideration in February 2017. The Board re-referred the language back to the policy committee, which then considered both versions again in May 2017. The committee was unable to reach a majority vote on either version of the proposed language. There is currently no recommendation from the policy committee to make changes to the Platform, so this item was brought forward as information only.

Supervisor Rexroad addressed the Executive Committee in support of his position on this issue and distributed editorials from the Bakersfield Californian and the San Francisco Chronicle. Supervisor Jeff Griffiths spoke in opposition of Supervisor Rexroad's proposed language. No action was taken on the item.

12. Operations and Member Services Update

Staff presented an update on activities occurring within CSAC operations and member services. The CSAC Institute opened a satellite campus on January 11, in Shasta County, and the Merced County campus will be moving to Tulare County in 2018. The CA Counties Foundation Board is developing new educational opportunities to maximize the success of current and future county leaders. The first seminar will occur in March. The CSAC Premier Leadership Forum will be held Jan. 31-Feb. 1, in San Diego County.

13. Information Items

President Perez distributed information regarding Kern County's successful child support program. She noted that Kern County's new Child Support Services Director has developed innovative ways of collecting child support payments.

The briefing materials contained a report on the CSAC Litigation Coordination program, a CSAC Financial Statement, and the 2018 Calendar of Events.

Meeting adjourned.



April 5, 2018

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To: CSAC Officers
CSAC Executive Committee

From: Ed Valenzuela, CSAC Treasurer
Graham Knaus, Deputy Executive Director of Operations and Member Services

Re: CSAC Budget 2018-19

As Treasurer of CSAC, I present to you the proposed budget for the 2018-19 fiscal year. In conjunction with the Executive Director, Matt Cate, the attached revenue and spending plan for the upcoming year is hereby submitted for your adoption. The budget reflects the expenditures needed to advance CSAC's mission of serving California's 58 counties through effective advocacy, training, and member services programs.

Recommendation: Adopt the proposed FY 2018-19 CSAC budget.

CSAC's fiscal condition remains solid. The projected year-end fund balance for FY 2017-18 reflects continued implementation of operational efficiencies, strong performance by the CSAC Finance Corporation, contributions to the Capital Improvement Fund, and an initial contribution to the Fix Our Roads coalition supporting Proposition 69 efforts to constitutionally protect revenues for transportation as well as oppose efforts to repeal the SB 1 transportation package.

The FY 2018-19 proposed budget is designed to meet the following organizational priorities:

- Align expenditures to projected revenues while meeting critical objectives across all areas including advocacy, communications, member services, and the California Counties Foundation;
- Support all advocacy priorities, county visits and regional meetings, the Challenge Award program, and the contribution to the California Counties Foundation which supports the CSAC Institute campuses;
- Set-aside five percent of revenues to allow appropriate operating margin and additions to reserves;
- Provide authority for potential merit increases; and
- Contribute to the Capital Improvement Program to better plan for the management of the CSAC building and potential building maintenance costs.

Highlights of the proposed CSAC FY 2018-19 Budget

Revenues

- No dues increase -- dues remain flat for the sixth consecutive year and continue to represent approximately one-third of total revenues to support key priorities and operations.
- Finance Corporation Participation Program contribution grows to \$4.1 million.
- Finance Corporation Corporate Partners is expected to generate \$525,000 in net revenue. This reflects outstanding continued growth in the Corporate Partners Program and the movement of the program from the CSAC Budget to the Finance Corporation to leverage other business relationships.

Expenses

- Salaries and benefits reflect increased retirement contribution rates modest benefit cost increases, in addition to Executive Director authority to increase existing salaries as merited.
- Establishes professional development initiative to invest in development and retention of staff.
- Funds CSAC Internship Program to develop new talent and spark interest in local government public service.
- Increases the budgeted contribution to the California Counties Foundation to \$223,588 to support the continued evolution of the CSAC Institute. This enables sustainable support for the main Sacramento campus as well as our rotating satellite model to increase accessibility of leadership and professional development in all counties. Satellite campus locations include year two in Shasta County, and new 2018-19 locations in Tulare County, Santa Cruz County, and Orange County.

Reserves

- Projected reserves beginning FY 2018-19 are \$5.1 million which exceeds the 6-month reserve policy target. In addition to operating reserves, the Capital Improvement Program Fund is projected at \$750,000 beginning FY 2018-19 creating combined reserves of \$5.8 million.

California State Association of Counties®

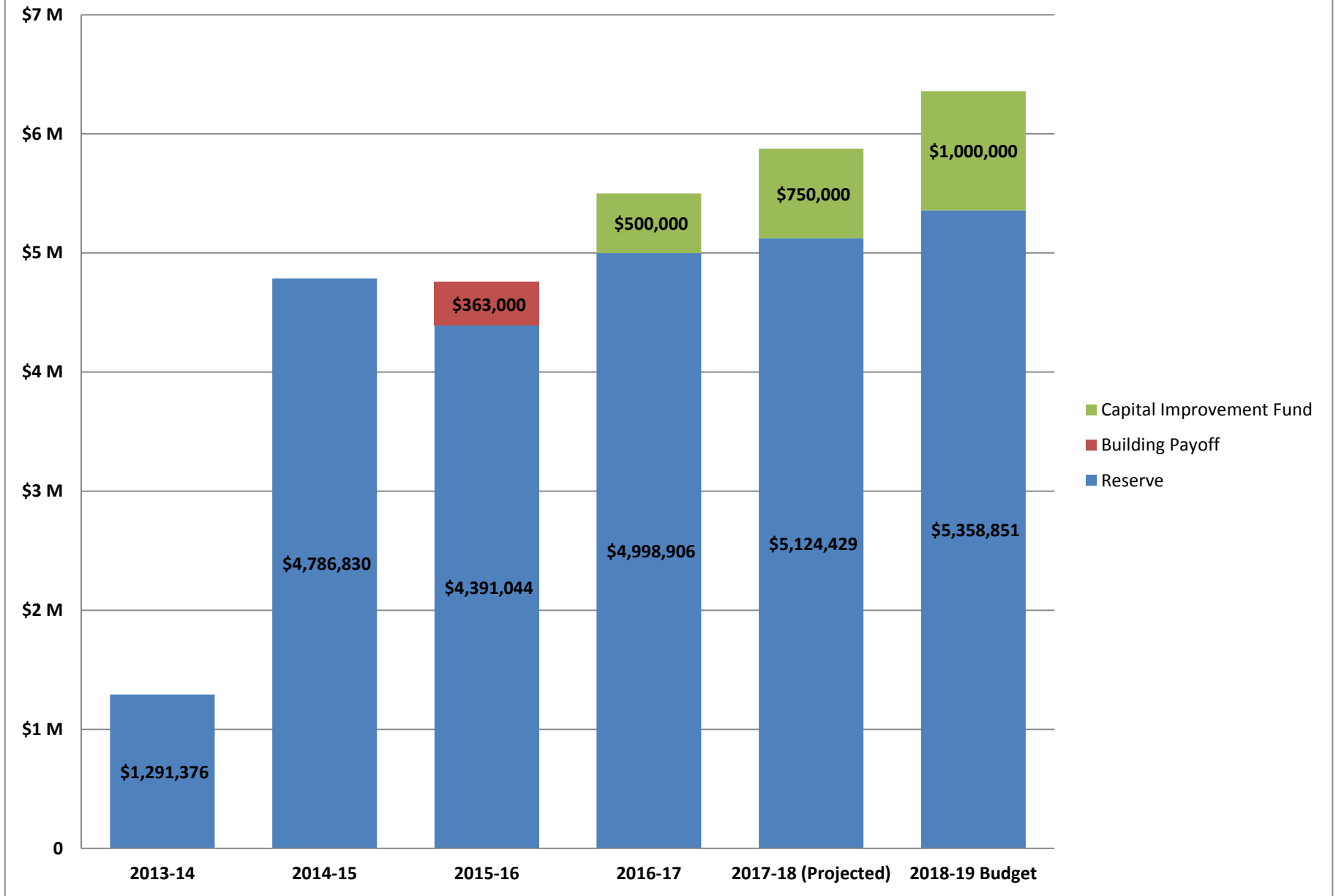
Draft Budget 2018-19

	Actual	Budget	Year End	Budget
	2016-17	2017-18	2017-18	2018-19
Revenues:				
Membership Dues	3,430,506	3,430,506	3,430,506	3,430,506
Finance Corp Participation	4,000,000	3,750,000	3,900,000	4,075,000
Finance Corp Corporate Partnership	334,044	382,812	473,209	525,000
Rental Income	173,088	178,229	177,820	195,008
Administrative Miscellaneous	700,633	606,400	776,086	713,000
CSAC Conferences	464,935	418,000	449,020	460,000
CEAC	162,127	163,586	186,229	193,060
Litigation Program	<u>432,276</u>	<u>432,276</u>	<u>432,276</u>	<u>432,276</u>
Total Revenues	9,697,609	9,361,809	9,825,146	10,023,850
Expenditures:				
Salaries/Benefits	5,394,424	5,552,888	5,561,426	5,970,190
Staff Outreach	178,192	174,700	197,739	172,200
Leadership Outreach	86,101	80,000	110,021	110,000
NACo Meetings & Travel	134,414	140,000	132,894	140,000
NACo 2nd VP Campaign	12,741	0	0	0
Public Affairs/Communications	53,140	77,040	51,765	51,638
CSAC Conferences	566,035	599,546	601,684	726,534
Facilities	304,048	302,118	309,936	372,109
Office Operations	244,009	252,525	280,336	285,832
Organizational Partnerships	126,930	128,000	128,000	93,000
CEAC	162,127	163,586	186,229	193,060
Outside Contracts	661,498	656,100	993,156	769,000
Litigation Program	432,276	432,276	432,276	432,276
California Counties Foundation	<u>221,062</u>	<u>194,978</u>	<u>214,163</u>	<u>223,588</u>
Total Expenditures	8,576,997	8,753,757	9,199,623	9,539,428
YEAR END FUND BALANCE	1,120,612	608,052	625,523	484,422
Initiative			250,000	
Capital Improvement Fund			250,000	250,000
Contribution to Reserves			125,523	234,422

**California State Association of Counties®
Draft Budget FY 17-18**

ACCOUNT EXPLANATIONS - BUDGET YEAR 2018-19	
ACCT#	EXPLANATIONS
REVENUE:	
MEMBERSHIP DUES	ANNUAL DUES FROM COUNTIES. NO INCREASE SCHEDULED THIS YEAR.
FINANCE CORP PARTICIPATION	CSAC FINANCE CORPORATION CONTRIBUTIONS TO CSAC.
FINANCE CORP PARTNERSHIP PROGRAM	CORPORATE PARTNERSHIP NET REVENUE. THIS REFLECTS THE FIRST FULL YEAR OF THE PROGRAM OPERATING OUT OF THE FINANCE CORPORATION (CSAC FC) TO INCREASE LEVERAGING OPPORTUNITIES WITH CSAC FC BUSINESS PARTNERS.
RENTAL INCOME	RENTAL INCOME FOR 1100 K STREET.
ADMINISTRATIVE MISCELLANEOUS	1) ADMINISTRATION FEES COLLECTED FROM CSAC AFFILIATES FOR PAYROLL AND BENEFIT SERVICES. 2) SALES FOR CSAC ROSTERS, MAILING LIST AND LABELS.3) PRINTING AND COPYING REVENUE GENERATED FROM THE CSAC PRINT SHOP. 4) INTEREST INCOME FROM BANK AND CALTRUST ACCOUNTS. 5) CONTRACT FOR COMPUTER SERVICES WITH LA COUNTY. 6) FEES FROM JOB ADVERTISING ON CSAC WEBSITE. 7) ADVOCACY SERVICES. 8) CHALLENGE AWARDS.
CSAC CONFERENCES	REGISTRATION FEES FOR CSAC ANNUAL CONFERENCE AND LEGISLATIVE CONFERENCE.
CEAC	CEAC CONTRACT FOR CSAC PROGRAM MANAGER SERVICES.
LITIGATION PROGRAM	FUNDED BY A SEPARATE FEE TO SUPPORT CSAC'S ADVOCACY IN STATE AND FEDERAL COURTS, AND TO COORDINATE LITIGATION INVOLVING MULTIPLE COUNTIES. ALSO INCLUDES \$50,000 FOR IN-HOUSE GENERAL COUNSEL LEGAL SERVICES.
EXPENDITURES:	
SALARIES/BENEFITS	1) SALARIES REFLECT AUTHORITY FOR POTENTIAL MERIT INCREASE. 2) EMPLOYEES THAT ARE TIER 1 ARE CURRENTLY PAYING 20% OF EMPLOYEE PORTION OF SBCERA, TIER 2 PAY 100% OF EMPLOYEE PORTION. 3) BENEFITS INCLUDE HEALTH, DENTAL, VISION, LIFE AND WORKERS COMP. 4) PAYROLL TAX. 5) AUTO ALLOWANCE 6) ANNUAL EMPLOYEE WORKSHOP 7) PARKING 8) WELLNESS PROGRAM. 9) PROFESSIONAL DEVELOPMENT.
STAFF OUTREACH	INCLUDES IN AND OUT-OF-TOWN BUSINESS EXPENSES FOR LEGISLATIVE AND ADMINISTRATIVE STAFF. EXPENSES INCREASED DUE TO ADDITIONAL COUNTY VISITS TO INCREASE CONNECTION TO COUNTIES AND LOCAL CHALLENGES AND SOLUTIONS.
LEADERSHIP OUTREACH	BUSINESS EXPENSES FOR CSAC BOARD OF DIRECTORS, EXECUTIVE COMMITTEE AND OFFICERS.
NACO MEETINGS & TRAVEL	COSTS ASSOCIATED FOR ALL LEGISLATIVE, ADMINISTRATIVE STAFF AND BOARD MEMBERS TO ATTEND NACO SUPPORTED EVENTS.
PUBLIC AFFAIRS/COMMUNICATIONS	1) ALL COSTS ASSOCIATED WITH PRODUCING & DISTRIBUTING THE ROSTER 2) CHALLENGE AWARDS 3) LEGISLATIVE BULLETIN 4) WEB SITE. 5) WRITTEN, AUDIO AND VIDEO COMMUNICATIONS.

CSAC Year-End Reserves 2013-14 through 2018-19



California State Association of Counties®
Financial Statement
July-February
2017-18

	Budget	Actual	Percent
	2017-18	2017-18	2017-18
Revenues:			
Membership Dues	3,430,506	3,430,506	100%
Finance Corp Participation	3,750,000	2,800,000	75%
Finance Corp Corporate Partnership	382,812	617,896	161%
Rental Income	178,229	117,557	66%
Administrative Miscellaneous	606,400	597,963	99%
CSAC Conferences	418,000	341,123	82%
CEAC	163,586	91,126	56%
Litigation Program	<u>432,276</u>	<u>427,135</u>	99%
Total Revenues	\$9,361,809	\$8,423,307	90%
Expenditures:			
Salaries/Benefits	5,552,888	3,574,929	64%
Staff Outreach	174,700	153,629	88%
Leadership Outreach	80,000	110,234	138%
NACo Meetings & Travel	140,000	68,720	49%
Public Affairs/Communications	77,040	40,588	53%
CSAC Conferences	599,546	468,764	78%
Facilities	302,118	209,633	69%
Office Operations	252,525	202,329	80%
Organizational Partnerships	128,000	116,790	91%
CEAC	163,586	91,126	56%
Outside Contracts	656,100	714,861	109%
Litigation Program	432,276	250,443	58%
Foundation Contribution	<u>194,978</u>	<u>100,000</u>	51%
Total Expenditures	\$8,753,757	\$6,102,047	70%

2018 CSAC Calendar of Events Executive Committee

January

- 3 Urban Counties of California (UCC) Board Conference Call
- 11 California Association of County Executives (CACE) Business Meeting, Sacramento
- 17 CSAC Executive Committee Orientation Dinner, Sacramento
6:30pm Reception, 7:15pm Dinner, Esquire Grill, 13th & K Streets, Sacramento
- 17 Rural County Representatives of California (RCRC) Board Meeting & Installation of Officers Reception, Sacramento
- 18 CSAC Executive Committee Meeting, Sacramento
10:00am – 1:30pm, Hyatt Regency, 1209 L Street, Sacramento
- 29 Urban Counties of California (UCC) Board Conference Call
- 31-Feb. 2 CSAC Premier Corporate Partner Forum, San Diego County

February

- 15 CSAC Board of Directors Meeting, Sacramento
10:00am – 1:30pm, Capitol Event Center, 1020 11th Street, 2nd Floor, Sacramento
- 26 Urban Counties of California (UCC) Board Conference Call

March

- 3-7 NACo Legislative Conference, Washington, D.C.
- 14 Rural County Representatives of California (RCRC) Board Meeting, Sacramento
- 26 Urban Counties of California (UCC) Board Conference Call

April

- 5 CSAC Executive Committee Meeting, Sacramento
10:00am – 5:30pm, Capitol Event Center, 1020 11th Street, 2nd Floor, Sacramento
- 23 Urban Counties of California (UCC) Board Conference Call
- 25-26 Rural County Representatives of California (RCRC) Board Meeting, Humboldt County

May

- 16 Urban Counties of California (UCC) Board Meeting, Sacramento
- 16-17 CSAC Legislative Conference, Sacramento
- 17 CSAC Board of Directors Meeting, Sacramento
12:30pm – 4:00pm, Sacramento Convention Center, 1400 J St, Sacramento
- 23-25 NACo Western Interstate Region Conference, Blaine County/Sun Valley, Idaho

June

- 20 Rural County Representatives of California (RCRC) Board Meeting, Sacramento

July

- 13-16 NACo Annual Conference, Gaylord Opryland, Davidson County/Nashville, Tennessee
- 23 Urban Counties of California (UCC) Board Conference Call

August

- 2 CSAC Executive Committee Meeting, Sacramento
10:00am – 1:30pm, Capitol Event Center, 1020 11th Street, 2nd Floor, Sacramento
- 15 Rural County Representatives of California (RCRC) Board Meeting, Sacramento
- 27 Urban Counties of California (UCC) Board Conference Call

September

- 6 CSAC Board of Directors Meeting, Sacramento
10:00am – 1:30pm, Capitol Event Center, 1020 11th Street, 2nd Floor, Sacramento
- 19-21 Rural County Representatives of California (RCRC) Annual Meeting, Napa County
- 25 Urban Counties of California (UCC) Board Conference Call

October

- 3-5 CSAC Executive Committee Retreat, Location TBD
- 22 Urban Counties of California (UCC) Board Conference Call
- 24-26 California Association of County Executives (CACE) Annual Meeting, Monterey County

November

- 27-30 CSAC 124th Annual Meeting, San Diego County
- 28 Urban Counties of California (UCC) Board Meeting, San Diego County
- 29 CSAC Board of Directors Meeting, San Diego County
2:00pm – 4:00pm, Marriott Marquis San Diego, 333 West Harbor Drive, San Diego

December

- 5 Rural County Representatives of California (RCRC) Board Meeting, Sacramento
- 12-14 CSAC Officers' Retreat, Napa County

as of 3/20/18