

CSAC BOARD OF DIRECTORS

BRIEFING MATERIALS

Thursday, February 11th, 2021

10:00 a.m. - 1:00 p.m.



Online Meeting Via Zoom:

Zoom: <https://us02web.zoom.us/j/86143449305?pwd=My9RTHFmNC9KK2tvRG10MlIdaQW5JUT09>

Phone: (669) 900-6833 | Meeting ID: 861 4344 9305 | Password: 578598

California State Association of Counties



CALIFORNIA STATE ASSOCIATION OF COUNTIES

BOARD OF DIRECTORS

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AGENDA

Presiding: James Gore, President

THURSDAY, FEBRUARY 11

10:00 AM **PROCEDURAL ITEMS**

1. Pledge of Allegiance *Page 1*
2. Roll Call *Page 2-3*
3. Your Role as a Board of Directors Member *Page 4*

SPECIAL ITEMS

4. Executive Director's Report
 - *Recognition of Retired CWDA Executive Director Frank Mecca*
5. Governor's January Budget
 - *Keely Bosler | Director, California Department of Finance*
6. Federal Update *Page 5-9*
 - *Joe Krahn | Paragon Government Relations*

ACTION ITEMS

7. Approval of Minutes from November 19, 2020 *Page 10-14*
8. Approval of Amended CSAC Policies and Procedures Manual *Page 15*
 - *Graham Knaus | Executive Director* *See Separate Attachment*
 - *Jennifer Henning | Litigation Counsel*

INFORMATION AND DISCUSSION ITEMS

9. Appointment of CSAC Treasurer, NACo Board & WIR Representatives, Policy Committee Chairs & Vice Chairs and Working Groups *Page 16-17*
10. Minute Mics: Board of Directors Roundtable
 - *What's going on in your county – in one minute?*
11. State and Federal Legislative Priorities *Page 18*
 - *Darby Kernan, Deputy Executive Director, Legislative Affairs*

Legislative Platform

Administration of Justice

- *Josh Gauger | Legislative Representative*

Agriculture, Environment & Natural Resources

- *Catherine Freeman | Legislative Representative*

Government, Finance & Administration

- *Geoff Neill | Legislative Representative*
- *Ryan Souza | Legislative Representative*

Health & Human Services

- *Farrah McDaid Ting | Legislative Representative*
- *Justin Garrett | Legislative Representative*

Housing, Land Use & Transportation

- *Chris Lee | Legislative Representative*

See Separate Attachment

12. CSAC Finance Corporation Report *Page 19-30*
- *Supervisor Leonard Moty | President, CSAC FC*
 - *Alan Fernandes | Chief Executive Officers, CSAC FC*
 - *Corporate Partner Presentation*
13. Communications and Member Services Report *Page 31-34*
- *Manuel Rivas Jr. | Deputy Executive Director, Operations & Member Services*
 - *David Liebler | Director, Public Affairs & Member Services*
14. California Counties Foundation Report *Page 35-37*
- *Chastity Benson | Director, Operations & Educational Programs*
 - *Manuel Rivas Jr. | Deputy Executive Director, Operations & Member Services*
15. Informational Items without Presentation
- CSAC Litigation Coordination Program *Page 38-47*
 - Conflict of Interest Statement *Page 48-49*
 - CSAC Institute Course Guide *Page 50-55*
 - Institute for Local Government (ILG) Reports *Page 56-59*
 - 2021 Calendar of Events (Revised) *Page 60*
16. Public Comment

1:00 PM **ADJOURN**

**If requested, this agenda will be made available in appropriate alternative formats to persons with a disability. Please contact Korina Jones kjones@counties.org or (916) 327-7500 if you require modification or accommodation in order to participate in the meeting.*



United States of America
Pledge of Allegiance



California State Association of Counties®

CALIFORNIA STATE ASSOCIATION OF COUNTIES

Board of Directors

2020-2021

SECTION

U=Urban

S=Suburban

R=Rural

President:

First Vice President:

Second Vice President:

Immediate Past President:

James Gore, Sonoma

Ed Valenzuela, Siskiyou

Chuck Washington, Riverside

Lisa Bartlett, Orange

SECTION	COUNTY	DIRECTOR
U	Alameda County	Keith Carson
R	Alpine County	Terry Woodrow
R	Amador County	Richard Forster
S	Butte County	Debra Lucero
R	Calaveras County	Merita Callaway
R	Colusa County	Kent Boes
U	Contra Costa County	John Gioia
R	Del Norte County	Chris Howard
R	El Dorado County	Sue Novasel
U	Fresno County	Buddy Mendes
R	Glenn County	Keith Corum
R	Humboldt County	Virginia Bass
S	Imperial County	Raymond Castillo
R	Inyo County	Jeff Griffiths
S	Kern County	Zack Scrivner
R	Kings County	Craig Pedersen
R	Lake County	Bruno Sabatier
R	Lassen County	Chris Gallagher
U	Los Angeles County	Kathryn Barger
R	Madera County	David Rogers
S	Marin County	Damon Connolly
R	Mariposa County	Miles Menetrey
R	Mendocino County	John Haschak
S	Merced County	Scott Silveira
R	Modoc County	Ned Coe
R	Mono County	John Peters
S	Monterey County	Luis Alejo
S	Napa County	Diane Dillon
R	Nevada County	Heidi Hall

U	Orange County	Lisa Bartlett
S	Placer County	Bonnie Gore
R	Plumas County	Greg Hagwood
U	Riverside County	Chuck Washington
U	Sacramento County	Sue Frost
R	San Benito County	Bob Tiffany
U	San Bernardino County	Janice Rutherford
U	San Diego County	Nora Vargas
U	San Francisco City & County	Rafael Mandelman
U	San Joaquin County	Chuck Winn
S	San Luis Obispo County	Bruce Gibson
U	San Mateo County	Carole Groom
S	Santa Barbara County	Das Williams
U	Santa Clara County	Susan Ellenberg
S	Santa Cruz County	Bruce McPherson
S	Shasta County	Leonard Moty
R	Sierra County	Lee Adams
R	Siskiyou County	Ed Valenzuela
S	Solano County	Erin Hannigan
S	Sonoma County	Lynda Hopkins
S	Stanislaus County	Vito Chiesa
R	Sutter County	Dan Flores
R	Tehama County	Robert Williams
R	Trinity County	Keith Groves
S	Tulare County	Amy Shuklian
R	Tuolumne County	Ryan Campbell
U	Ventura County	Kelly Long
S	Yolo County	Jim Provenza
R	Yuba County	Gary Bradford

ADVISORS

John Beiers, County Counsels' Association, Past President, San Mateo County
Frank Kim, California Association of County Executives, President, Orange County



OFFICERS

President

James Gore
Sonoma County

1st Vice President

Ed Valenzuela
Siskiyou County

2nd Vice President

Chuck Washington
Riverside County

Past President

Lisa A. Bartlett
Orange County



EXECUTIVE DIRECTOR

Graham Knaus

YOUR ROLE AS A BOARD OF DIRECTORS MEMBER

As an elected leader of CSAC, your role is to guide the organization to meet the needs of the members and serve as an ambassador for CSAC.

Board of Directors Member Roles and Responsibilities:

- Support and defend the CSAC Constitution
- Guide the implementation of CSAC Policies and Procedures
- Be available to participate in Board meetings and conferences
- Be available to discuss and provide direction on CSAC priorities and strategies
- Be available to periodically participate in key meetings or strategic communications
- Understand and promote CSAC policy positions including recommending advocacy priorities to the Board
- Review and approve the CSAC Budget to the Board
- Understand and promote CSAC Finance Corporation programs to CSAC members.

Travel, Lodging, Meals, and other costs:

- Costs for travel, lodging, and meals are generally funded by each member county, or, when applicable, may be funded by CSAC. Costs funded by CSAC may be considered income or a gift for purposes of FPPC reporting.

The effectiveness of CSAC is critically dependent upon Board of Directors members as leaders on behalf of California's counties. CSAC staff will do everything possible to support success in your roles and responsibilities and to ensure the strongest and most unified voice of the organization.

BIDEN ADMINISTRATION EXECUTIVE ACTIONS

Since being sworn in as president on January 20, President Biden has signed a number of major executive orders, memorandums, and proclamations covering a range of issues, many of which would undo actions taken by the Trump administration. While the president has the power to unilaterally and immediately reverse some policies and procedures put in place by his predecessor, there are instances where his authority is more limited. In these cases, President Biden can only set in motion a series of executive reviews that will ultimately allow the new administration to nullify or replace Trump-era rules, regulations, and policies.

Below is a short summary of key actions taken, to date, by the new Biden administration.

[Regulatory Freeze Pending Review](#)

This Memorandum instructs administration officials not to propose or issue any new rules until a department or agency head appointed by President Biden reviews and approves the action. For Trump-era rules that were already sent to the Office of the *Federal Register*, but not yet published, the memo directs officials to immediately withdraw them for further review. With regard to rules that have been published in the *Federal Register* but have not yet taken effect, the memo directs officials to consider postponing the rules' effective dates for 60 days for the purpose of reviewing any questions of fact, law, and policy the rules may raise. For any such rules, the memo instructs officials to consider opening a 30-day comment period to allow interested parties to provide comments and to consider pending petitions for reconsideration involving the rules.

[Paris Climate Agreement](#)

This presidential proclamation commits the United States to reentering the Paris Climate Agreement. Under the 2015 accord, which was signed by the Obama administration, the U.S. pledged to significantly reduce greenhouse gas emissions (between 26 to 28 percent below 2005 levels) by 2025. The U.S. officially withdrew from the landmark agreement late last year after President Trump began the process in 2017.

[Advancing Racial Equity](#)

The executive order (EO) directs a whole-of government review that will require each federal department and agency to assess whether its policies disadvantage any demographic group. It also revokes two executive orders issued by Trump, including one that sought to ban diversity training for federal workers and another that established a controversial commission to teach U.S. history from an alternative perspective. It should be noted that the so-called 1776 Commission recently issued a report that many historians say distorts the history of slavery in the country.

[Ending Discriminatory Bans on Entry to the United States](#)

This proclamation officially revokes the travel ban – put in place by the Trump administration – that targeted Middle Eastern and African countries, most of which have majority Muslim populations.

[Mask Mandate on Federal Property](#)

The EO requires face coverings and physical distancing for everyone in federal buildings and on federal lands. The administration will simultaneously launch a “100 Day Masking Challenge” urging Americans to wear a mask.

[Unified and Effective Response to Combat COVID-19](#)

This order creates a new position – COVID-19 Response Coordinator – within the White House. The coordinator will be responsible for organizing efforts to produce and distribute vaccines and medical equipment.

[Re-Engaging with the World Health Organization](#)

This letter to U.N. Secretary General Antonio Guterres asserts that the U.S. will remain a member of the World Health Organization (WHO). Without this action, the U.S. was set to withdraw from the WHO on July 6, 2021.

[Extension of Moratorium on Evictions](#)

The EO calls on the Centers for Disease Control and Prevention (CDC) to extend a ban on home evictions and foreclosures imposed last year. The order calls for the moratorium, set to expire at the end of this month, to be extended through at least March 31. In addition, President Biden has directed the Departments of Veterans Affairs, Agriculture, and Housing and Urban Development to consider extending foreclosure restrictions and forbearance relief.

[Immigration Enforcement Policies and Priorities](#)

This EO repeals an order put in place by former President Trump that sought to crack down on the undocumented population by threatening to withhold federal funding from so-called sanctuary jurisdictions. Trump’s order also directed federal agencies to prioritize resources for immigration enforcement over other duties.

[Revoking Certain Executive Orders Concerning Federal Regulation](#)

This directive rescinds a number of Trump-era actions that restricted how federal agencies make regulatory changes, including one measure requiring agencies to discard two regulations for every one proposed.

[Ensuring an Accurate and Lawful Census Count](#)

The EO revokes an effort by former President Trump to exclude undocumented immigrants from the decennial U.S. Census count. Pursuant to the EO, all residents, regardless of immigration status, will be included in the 10-year count that determines the size of congressional districts and how many Electoral College votes each state gets for the next decade.



[Protecting Public Health and the Environment](#)

This order instructs agency heads to review actions taken under former President Trump that were harmful to public health, damaging to the environment, unsupported by the best available science, or otherwise not in the national interest. In addition, it calls on the Interior Department to review protected federal properties that were reduced in size or opened to commercial use during the Trump administration. The order also issues a temporary moratorium on all oil and natural gas leasing activities in the Arctic National Wildlife Refuge and revokes the permit for the Keystone XL pipeline project. It should be noted that the EO also instructs the Interior and Commerce Departments to review the new biological opinions (adopted in 2019) that govern water deliveries in California.

[Preventing Discrimination on the Basis of Gender Identity or Sexual Orientation](#)

This EO prohibits workplace discrimination based on gender identity and sexual orientation.

[Modernizing Regulatory Review](#)

The memorandum directs the heads of executive departments and agencies to produce a set of recommendations for improving and modernizing the regulatory review process. These recommendations should provide concrete suggestions on how the regulatory review process can promote public health and safety, economic growth, social welfare, racial justice, environmental stewardship, human dignity, equity, and the interests of future generations.

[Ethic Commitment by Executive Branch Personnel](#)

The EO requires political appointees in every executive agency to sign an ethics pledge as a condition of employment.

[Terminating Border Wall Construction](#)

This proclamation terminates an emergency declaration by Trump on the U.S.-Mexico border. In addition, the new president has ordered an immediate pause in construction on the southern barrier wall and has ordered a review of how best to redirect or repurpose remaining funds.

[Pausing Federal Student Loan Payments](#)

At the request of President Biden, the Department of Education will extend a pause on federal student-loan payments and collections and keep the interest rate at 0 percent.

[Protecting Liberians Who Fled Civil War](#)

This memo directs the Secretary of State and the Secretary of Homeland Security to extend through June 2022 a deportation deferral for Liberians living in the U.S. who fled civil war.

[Preserving and Fortifying DACA](#)

This directive orders the Attorney General and the Secretary of Homeland Security to strengthen and fortify the Deferred Action for Childhood Arrivals (DACA) program. DACA provides deportation protections to undocumented immigrants brought to the country as children.

[Promoting COVID-19 Safety in Domestic and International Travel](#)

The EO requires masks to be worn in airports and on public transportation, including trains, planes, and buses. It also requires international travelers to provide proof of a negative COVID-19 test prior to



traveling to the U.S. The administration will be required to consult with local governments in implementing this EO.

[Improving and Expanding Access to Care and Treatments for COVID-19](#)

The EO directs the relevant federal agencies to support research on COVID-19 treatments and increase support for critical care and long-term care facilities.

[Ensuring a Data-Driven Response to COVID-19 and Future High-Consequence Public Health Threats](#)

This order requires all department and agency heads to facilitate the gathering, sharing and publication of COVID-19-related data in order to inform their decision-making and public understanding of the pandemic.

[Extend Federal Support to Governors](#)

This memo directs FEMA to provide full reimbursement to states for the cost of National Guard personnel and emergency supplies.

[Sustainable Public Health Supply Chain](#)

This order directs relevant agency heads to assess the nationwide availability of personal protective equipment and other resources needed to distribute tests and vaccines, as well as to develop a strategy to manufacture supplies for future pandemics and biological threats.

[Ensuring an Equitable Pandemic Response and Recovery](#)

The EO creates a COVID-19 Health Equity Task Force to help ensure an equitable pandemic response and recovery. The task force will provide recommendations on the allocation of resources and funding in light of disparities in COVID-19 outcomes by race, ethnicity, and other factors.

[Supporting the Reopening and Continuing Operation of Schools and Early Childhood Education Providers](#)

This order instructs federal agencies to get resources to schools for testing, contact tracing, and vaccination for teachers. It also directs the Department of Education and the Department of Health and Human Services to provide new guidance for colleges and schools on whether and how they can reopen safely.

[Protecting Worker Health and Safety](#)

This EO requires the Occupational Safety and Health Administration (OSHA) to release guidance to employers on workplace safety during the pandemic and to evaluate whether any emergency temporary standards are needed. The agency has until March 15 to issue emergency standards, which could include mask-wearing in the work place.

[Establishing the COVID-19 Pandemic Testing Board](#)

This directive establishes a COVID-19 Pandemic Testing Board to coordinate national efforts to promote COVID-19 diagnostic, screening, and surveillance testing. It also will help facilitate the distribution of free COVID-19 tests to those without health insurance.



[COVID-19 Economic Relief](#)

This EO directs department and agency heads to identify actions they can take within existing authorities to address the current economic crisis resulting from the pandemic. Actions include: extending the 15% increase in SNAP benefits and allowing states to increase SNAP emergency allotments; increasing benefits under the Pandemic-Electronic Benefits Transfer program; urging the Treasury Department to create new online tools to help improve the delivery of direct stimulus payments; directing the Department of Labor to issue guidance clarifying that workers can refuse employment that jeopardizes their health and still be eligible for unemployment benefits; establishing a network of benefit delivery teams that will coordinate with state and federal agencies to facilitate the distribution of federal aid; and, requesting that the Department of Veterans Affairs consider pausing federal collections on overpayments and debts from veterans.

[Protecting the Federal Workforce](#)

The order rescinds several Trump-era regulations that made it easier to fire federal employees and imposed time limits on collective bargaining negotiations. The EO also urges the Department of Labor to develop recommendations that all federal government employees receive a minimum wage of \$15 an hour.

[Promoting a Buy America Agenda](#)

This EO directs agencies to strengthen requirements about purchasing products and services from U.S. workers and businesses. It also seeks to close loopholes that allow companies to shift jobs overseas while still qualifying for domestic preferences.

[Reversing Transgender Military Ban](#)

The order repeals the ban on transgender people serving openly in the military. It also orders the Secretary of Defense to immediately prohibit involuntary separations, discharges and denials of reenlistment or continuation of service on the basis of gender identity or under circumstances relating to their gender identity.

[Reinstating COVID-19 Travel Restrictions](#)

This proclamation reinstates COVID-19 travel restrictions affecting non-U.S. citizens traveling from Brazil and much of Europe. The ban will also bar most non-U.S. citizens from entry if they have recently been in South Africa, where a new strain of COVID-19 has been identified.

ADDITIONAL EXECUTIVE ACTIONS EXPECTED THE WEEK OF JANUARY 25

President Biden is expected to sign another batch of orders aimed at racial justice, including directives to create a federal commission on police reform, limit the transfer of military equipment to police, and winding down the use of private prisons. In addition, the president plans to sign actions that elevate climate change as a national security and regulatory priority. Biden is also expected to rescind a controversial rule blocking U.S. funding for foreign groups that provide abortions, known as the Mexico City policy, and sign an order bolstering Medicaid and Obamacare.



CALIFORNIA STATE ASSOCIATION OF COUNTIES
BOARD OF DIRECTORS
November 19, 2020

Zoom: <https://us02web.zoom.us/j/84657533218?pwd=anJRNGZZM2E4VmdRRk9tNTR5WS9CZz09>

Phone: (669) 900-6833 | Meeting ID: 846 5753 3218 | Password: 959363

MINUTES

1. Roll Call

OFFICERS

Lisa Bartlett | President
James Gore | 1st Vice President
Ed Valenzuela | 2nd Vice President
Virginia Bass | Immediate Past President

CSAC STAFF

Graham Knaus | Executive Director
Manuel Rivas, Jr. | Deputy Executive Director,
Operations & Member Services
Darby Kernan | Deputy Executive Director,
Legislative Services

ADVISORS

John Beiers, County Counsels Association, San Mateo
County
Frank Kim, California Association of County
Executives President, Orange County

Alameda	– Keith Carson	Orange	– Lisa Bartlett
Alpine	– Terry Woodrow	Placer	– Bonnie Gore
Amador	– Jeff Brown (<i>alternate</i>)	Plumas	– Lori Simpson
Butte	– Debra Lucero	Riverside	– Chuck Washington
Calaveras	– Merita Callaway	Sacramento	– <i>Absent</i>
Colusa	– Kent Boes	San Benito	– <i>Absent</i>
Contra Costa	– Karen Mitchoff (<i>alternate</i>)	San Bernardino	– <i>Absent</i>
Del Norte	– Chris Howard	San Diego	– Greg Cox
El Dorado	– Sue Novasel	San Francisco	– Rafael Mandelman
Fresno	– <i>Absent</i>	San Joaquin	– Chuck Winn
Glenn	– Keith Corum	San Luis Obispo	– Bruce Gibson
Humboldt	– Virginia Bass	San Mateo	– Carole Groom
Imperial	– <i>Absent</i>	Santa Barbara	– Das Williams
Inyo	– Jeff Griffiths	Santa Clara	– Susan Ellenberg
Kern	– Zack Scrivner	Santa Cruz	– Bruce McPherson
Kings	– <i>Absent</i>	Shasta	– Leonard Moty
Lake	– Bruno Sabatier	Sierra	– Lee Adams
Lassen	– <i>Absent</i>	Siskiyou	– Brandon Criss (<i>alternate</i>)
Los Angeles	– Mark Ridley-Thomas	Solano	– Erin Hannigan
Madera	– <i>Absent</i>	Sonoma	– Lynda Hopkins
Marin	– Damon Connolly	Stanislaus	– <i>Absent</i>
Mariposa	– Miles Menetrey	Sutter	– Dan Flores
Mendocino	– John Haschak	Tehama	– Robert Williams
Merced	– Lee Lor	Trinity	– Judy Morris
Modoc	– Patricia Cullins	Tulare	– Amy Shuklian
Mono	– John Peters	Tuolumne	– Ryan Campbell
Monterey	– Luis Alejo	Ventura	– Kelly Long
Napa	– Diane Dillon	Yolo	– <i>Absent</i>
Nevada	– Ed Scofield	Yuba	– Gary Bradford

2. Special Presentations

President Lisa Bartlett presented the 2020 CSAC President's Award to Los Angeles County Supervisor, Mark Ridley-Thomas and the 2020 CSAC Distinguished Service Award to Health and Human Services Secretary, Dr. Mark Ghaly. President Bartlett also acknowledged the fourteen 2020 Circle of Service Award Recipients.

3. CalOES Partnership & Discussion

Tina Curry, CalOES Chief Deputy Director and Ryan Buras, CalOES Deputy Director briefed the Board on their planning and response to the COVID-19 pandemic. They noted that CalOES will also play an active role in vaccination planning. 2020 was an unprecedented year for wildfires and recovery management with over 4 million acres burned and 10,000 structures lost. CalOES is currently working on Phase 2 of debris removal from recent fires and coordinating with FEMA to get housing approved for wildfire victims. They have significant watershed concerns with the coming rains.

4. Federal Priority Issues Update

Joe Krahn from Paragon Government Relations provided a federal update to the Board. Congress is working to get the budget passed by Dec. 11th in order to avoid another government shutdown and the National Defense Authorization Act must be passed along with the budget. The house passed an emergency disaster bill that would provide 100% federal cost share for emergency COVID-19 expenses incurred during 2020. This bill would also increase the federal cost share from 75% to 100% for other disasters in the 2020 calendar year so it would cover the California wildfires. The expectation is for a new administration to come in and reverse many executive orders. Climate change and immigration will continue to be hot topics.

5. Approval of Minutes from September 3, 2020

A motion to approve the minutes from September 3, 2020, was made by Supervisor Ellenberg; second by Supervisor Carson. Motion carried unanimously.

6. Election of 2021 Executive Committee

A motion to approve the Election of the 2021 Executive Committee was made by Supervisor Hannigan; second by Supervisor Lucero. Motion carried unanimously.

7. Renaming of Institute to: The CSAC William "Bill" Chiat Institute for Excellence in County Government

A motion to approve the Renaming of the Institute to: The CSAC William "Bill" Chiat Institute for Excellence in County Government was made by Supervisor Washington; second by Supervisor Woodrow. Motion carried unanimously.

8. CSAC Policy Committee Reports

Josh Gauger, Legislative Representative for Administration of Justice (AOJ), presented that the committee met on Monday as part of the Annual Meeting. The committee approved several changes to the Platform and adopted AOJ's 2021 Priorities.

Supervisor Vito Chiesa, Chair of the Agriculture, Environmental & Natural Resources Policy Committee (AENR), presented that the committee approved several key changes to the Platform, adopted AENR's 2021 Priorities and also adopted the Joint Statement on Adaptation Planning from the Sea Level Rise Working Group. Supervisor Bruce Gibson presented the details of the statement, and asked for the Board's endorsement based on the recommendation of AENR Policy Committee.

A motion to approve the Joint Statement on Adaptation Planning from the Sea Level Rise Working Group was made by Supervisor Gibson; second by Supervisor Chiesa. Motion carried unanimously.

Supervisor Bruce Gibson, Chair of the Government Finance & Administration Policy Committee (GF&A), presented that the committee met last week and approved two action items: updates to the Platform and the GF&A's 2021 Priorities.

Supervisor Jeff Griffiths, Chair of the Health and Human Services Policy Committee (HHS), presented that the committee met last week and had a very well-attended meeting. The committee reviewed and approved updates to the Platform and HHS 2021 Priorities.

Supervisor Denise Carter presented on behalf of the Housing, Land Use & Transportation Policy Committee (HLT) which also met last week. The committee approved updates to the Platform chapters along with the HLT 2021 Priorities.

9. Consideration of CSAC Initial 2021 Legislative Priorities

Graham Knaus addressed the Board to discuss the early adoption of CSAC's Initial 2021 Legislative Priorities. Traditionally the Board is presented with CSAC's annual priorities at the February meeting, but this can create problems as the legislature begins their work in January. The priorities are being presented today so that we can hit the ground running in the beginning of 2021. Any changes or adjustments needed can be presented through the Executive Committee and then go to the Board for approval at the February meeting.

Darby Kernan discussed CSAC's Initial 2021 Priorities and highlighted that this new, aggressive approach will enable our advocacy team to be ready in December/January to start proactively working on these issues. The 2021 priorities include:

- COVID-19 Response and Recovery
- County Fiscal Stability
- Broadband Infrastructure and Funding
- Homelessness
- Resiliency
- Behavioral Health Services
- Juvenile Justice
- Affordable Housing

A motion to approve Platform Updates and the CSAC Initial 2021 Legislative Priorities was made by Supervisor Peters; second by Supervisor Groom. Motion carried unanimously.

10. CSAC Executive Director's Report and Resolution Authorizing Conduct of CSAC Business

Graham Knaus reported that the Association has charged forward with the goals of increasing engagement, building relationships with Governor and administration, being relevant and at the table and telling the county story. Graham thanked the Officers, Executive Committee and Board for their leadership and CSAC staff for their hard work throughout the year. He then presented the resolution to the Board that authorizes the Executive Director and staff to conduct the business of the Association for the next 12 months.

A motion to approve the Resolution Authorizing Conduct of CSAC Business was made by Supervisor Moty; second by Supervisor Lucero. Motion carried unanimously.

11. CSAC Conflict of Interest Policy

Jennifer Henning, Litigation Counsel, presented that the Association is a 501(c)(4) Corporation and like all corporations, the Board of Directors owes a fiduciary obligation with the organization. CSAC will be submitting an electronic version of the Conflict of Interest Policy to all Board members for signature.

A motion to approve the CSAC Conflict of Interest Policy was made by Supervisor Lucero; second by Supervisor Woodrow. Motion carried unanimously.

12. Caucus Reports

Urban Caucus – President Bartlett informed the Board that the Urban Caucus elected Supervisor Chuck Washington as the new 2nd Vice President of the Association. She also welcomed Supervisor Kathryn Barger from Los Angeles County to the Executive Committee and Supervisor Buddy Mendes from Fresno County as alternate.

Supervisor Janice Rutherford presented that San Bernardino County voters approved a ballot measure that amended their county charter to make the role of county supervisor a part time position, limiting them to one term of office and capping their compensation at \$5,000 per month. The ballot measure group, Red Brennan Group, is soliciting other counties looking for support.

Suburban – Supervisor James Gore thanked Supervisor Leonard Moty for his time served on the Executive Committee and noted that Supervisor Diane Dillon from Napa County would fill his seat by unanimous vote. Supervisor Bruce Gibson from San Luis Obispo County will be the alternate.

Rural – Supervisor Ed Valenzuela thanked his colleagues from the Rural Caucus COVID-19 Working Group for all their efforts during the pandemic. The Rural Caucus elected Supervisor Sue Novasel from El Dorado County to be on the Executive Committee. Supervisor Valenzuela thanked Supervisor Terry Woodrow of Alpine County for all her years of service.

13. CSAC Finance Corporation Report

Supervisor Leonard Moty, Finance Corporation President, presented that the Finance Corporation's revenues were slightly under projections, but that this could be partly due to the timing with monthly income from some partners. The Finance Corporation sponsored the California Clerks quiz and will be notifying winners this week. Supervisor Moty also highlighted one of their partners, the

California Statewide Community Development Authority (CSCDA), which provides financing for community based public benefit projects.

14. Operations & Member Services Report

Manuel Rivas, Jr. thanked the Board for their participation and engagement. The CSAC Virtual Annual Meeting had 363 registrants, with 57 out of 58 counties participating. 113 Supervisors were registered, including 35 newly elected supervisors. The Association completed its financial audit on time and it was recently approved by the Executive Committee. CSAC will maintain dues at the same level as it has for the last seven years.

David Liebler, Communications Director, discussed two of the Association's main communications goals: supporting advocacy and telling the county story. Social media has been an important communication tool for the Association throughout the pandemic, in addition to weekly bulletin, the county voice blog, the website and email updates to our membership. The communications team also created two new platforms to highlight county leaders in our association: Profiles in Leadership and Membership Monday. CSAC plans to continue with the Challenge Awards, though they started later in the year due to the pandemic.

15. California Counties Foundation Report

Manuel Rivas, Jr. provided a brief update and explained that the Foundation team has moved all of their programming from in-person to virtual. The Institute rolled out 6 different webinars over the summer and the fall and has moved the entire winter schedule online. Chastity Benson, Director of Operations & Education Programs, informed the Board that they offered 25 courses this semester with an average participation rate of 45 participants. The Foundation Board approved the formation of an Education Committee and they are looking at doing courses in cultural competency as well as crisis leadership and diversity, equity and inclusion. The second New Supervisors Institute courses will take place on March 4th and 5th.

The meeting was adjourned. The next Board of Directors meeting will be on February 11th, 2021.



OFFICERS

President

James Gore
Sonoma County

1st Vice President

Ed Valenzuela
Siskiyou County

2nd Vice President

Chuck Washington
Riverside County

Past President

Lisa A. Bartlett
Orange County



EXECUTIVE DIRECTOR

Graham Knaus

February 11, 2021

TO: CSAC Board of Directors

FROM: Graham Knaus | Executive Director
Jennifer Henning | Litigation Counsel

SUBJECT: Approval of Amended CSAC Policies & Procedures Manual

Attached to this packet is the Amended CSAC Policies and Procedures Manual, as approved by the CSAC Executive Committee on January 14, 2021. These changes are being presented to the Board of Directors for adoption.



OFFICERS

President
James Gore
Sonoma County

1st Vice President
Ed Valenzuela
Siskiyou County

2nd Vice President
Chuck Washington
Riverside County

Past President
Lisa A. Bartlett
Orange County



EXECUTIVE DIRECTOR
Graham Knaus

February 11, 2021

TO: CSAC Board of Directors

FROM: Graham Knaus | Executive Director

SUBJECT: Appointment of CSAC Treasurer, NACo Board of Directors, Western Interstate Region (WIR) Board Representatives, CSAC Policy Committees and Working Group Chairs & Vice Chairs

The CSAC Officers met on December 1 & 2, 2020 to consider the appointments as noted below. The following are the Officer recommendations, as approved by the Executive Committee on January 14th, 2021.

CSAC Treasurer

Leonard Moty, Shasta County

California Counties Foundation Board

Ed Valenzuela, Siskiyou County | President
Terri Woodrow, Alpine County
John Gioia, Contra Costa County
Amy Shuklian, Tulare County

NACo Board of Directors

Keith Carson, Alameda County
Miles Menetrey, Mariposa County
Zach Friend, Santa Cruz, County

Institute for Local Government (ILG) Board

Sue Novasel, El Dorado County
Virginia Bass, Humboldt County

NACo WIR Board Representatives

John Peters, Mono County
Lee Adams, Sierra County | RCRC
Appointment

WORKING GROUPS

Resiliency Working Group

Kent Boes, Colusa County | Chair
Diane Dillon, Napa County
Kelly Long, Ventura County
John Peters, Mono County
Bruce Gibson, San Luis Obispo County
Bruce McPherson, Santa Cruz County

CSAC Rural County COVID-19 Working Group

Ed Valenzuela, Siskiyou County | Chair
Denise Carter, Colusa County
Jeff Griffiths, Inyo County
John Peters, Mono County
Richard Wickenheiser, Tehama County Health Officer
Jill Blake, Nevada County Public Health Director
Carmel Angelo, Mendocino County CEO
Scott DeMoss, Glenn County CAO

CSAC Kitchen Cabinet

James Gore, Sonoma County | Chair
Ed Valenzuela, Siskiyou County
Chuck Washington, Riverside County
Lisa Bartlett, Orange County
Virginia Bass, Humboldt County
Luis Alejo, Monterey County
Leonard Moty, Shasta County
Diane Dillon, Napa County
V. Manny Perez, Riverside County
Frank Kim, CACE President and Orange County CEO
Carmel Angelo, Mendocino County CEO
Helen Robbins Meyer, San Diego County CEO
Mike Powers, Ventura County CEO
Kat DeBurgh, Executive Director, Health Officers
Association of California (HOAC)
Michelle Gibbons, Executive Director, County Health
Executives Association of California (CHEAC)

Broadband Working Group

Chuck Washington, Riverside County
John Peters, Mono County
Luis Alejo, Monterey County
Kathleen Haff, Tuolumne County
Lynda Hopkins, Sonoma County

POLICY COMMITTEES

ADMINISTRATION OF JUSTICE

Chair | Kelly Long, Ventura County
Vice Chair | Susan Ellenberg, Santa Clara County
Vice Chair | Damon Connolly, Marin County

AGRICULTURE, ENVIRONMENT & NATURAL RESOURCES

Chair | Chris Howard, Del Norte County
Vice Chair | Daron McDaniel, Merced County
Vice Chair | Heidi Hall, Nevada County

GOVERNMENT FINANCE & ADMINISTRATION

Chair | Bruce Gibson, San Luis Obispo County
Vice Chair | Luis Alejo, Monterey County
Vice Chair | Janice Rutherford, San Bernardino County

HEALTH & HUMAN SERVICES

Chair | Jeff Griffiths, Inyo County
Vice Chair | Doug Chaffee, Orange County
Vice Chair | Carole Groom, San Mateo County

HOUSING, LAND USE & TRANSPORTATION

Chair | David Rabbitt, Sonoma County
Vice Chair | Jennifer Kreitz, Mono County
Vice Chair | TBD



OFFICERS

President

James Gore
Sonoma County

1st Vice President

Ed Valenzuela
Siskiyou County

2nd Vice President

Chuck Washington
Riverside County

Past President

Lisa A. Bartlett
Orange County



EXECUTIVE DIRECTOR

Graham Knaus

February 11, 2021

TO: CSAC Board of Directors

FROM: Graham Knaus | Executive Director
Darby Kernan | Deputy Executive Director, Legislative Affairs

SUBJECT: California County Platform for the 2021-22 Legislative Session

Attached to this packet is the complete California County Platform for the 2021-22 Legislative Session, as approved by the CSAC Board of Directors on November 19, 2020.



February 11, 2021

To: CSAC Board of Directors

From: Leonard Moty, President
Alan Fernandes, Chief Executive Officer

RE: CSAC Finance Corporation Update

CSAC Finance Corporation Business Program Updates

The CSAC Finance Corporation's programs focus on the business of improving public service while also earning a revenue stream to maintain the sustainability of our mission in supporting CSAC. Attached, as always, please find an up-to-date business program summary in addition to the most recent Corporate Associates Program. Some of our program highlights include:

The California Statewide Communities Development Authority (CSCDA), our first and longest standing program which was created in 1988, under California's Joint Exercise of Powers Act. For over 30 years CSCDA has provided California's local governments with an effective tool for the timely financing of community-based public benefit projects. To that end, CSCDA is currently focused on increasing the supply of workforce housing units throughout California. We are happy to announce the creation of an innovative new financing tool for communities struggling with the supply of workforce housing. We intend to provide a thorough overview of this program in the coming weeks.

In addition to our long-standing programs like CSCDA, the CSAC Finance Corporation continues to explore new programs that offer benefit to our member counties and related public agencies. For example, the Easy Smart Pay property tax payment platform continues to be offer county taxpayers effective and flexible solutions for timely paying property tax while also attracting the attention of other government partners such as the California School Boards Association, as they are considering investment in the platform as the entity responsible for representing public schools, the largest beneficiary of the property tax.

Finally, we are interested in learning from all members of the county family for new business programs we might explore and have a dedicated page on our website for this exchange of ideas. If you have an idea of a new business program, we should consider please visit: <http://csacfc.org/corporate-members/business-development-application/>.

CSAC Finance Corporation Board of Directors

The CSAC Finance Corporation Board of Directors is comprised of 11 directors designed to represent a multi-disciplinary cross section of California government and business. The 2021 CSAC FC Board Members are:

Last month, the CSAC Executive Committee made its annual appointments to the Finance Corporation's Board of Directors. We are excited to report that the CSAC Executive Committee appointed Supervisor Lisa Bartlett to fill the remainder of the Urban County Supervisor seat which was recently vacated with the retirement of Supervisor Greg Cox. In addition, Supervisor Leonard Moty and Susan Muranishi were reappointed to their respective seats to complete another three-year term. With these changes, the 2021 CSAC FC Board of Directors are:

- ***Supervisor Lisa Bartlett from Orange County***
- ***Supervisor Leonard Moty from Shasta County***
- ***Supervisor Richard Forster from Amador County***
- ***Susan Muranishi, CAO from Alameda County***
- ***Ryan Alsop, CAO from Kern County***
- ***Jim Erb, CFO from Kings County***
- ***Graham Knaus, CSAC Executive Director***
- ***Vernon Billy, CEO of the California School Boards Association***
- ***Billy Rutland, KP Public Affairs***
- ***Elba Gonzalez-Mares, Napa Children's Health Initiative***
- ***Vacancy***

The CSAC FC Board has enjoyed a tradition of outstanding leadership from all members of its Board of Directors and looks forward to work ahead in the coming year.

For more information on CSAC Finance Corporation please visit our website at: (www.csacfc.org) call us at (916) 650-8137 or email Alan Fernandes (alan@csacfc.org), or Jim Manker (jim@csacfc.org).



Alan Fernandes, Chief Executive Officer
alan@csacfc.org or 916.650.8175

Jim Manker, Director of Business Development
jim@csacfc.org or 916.650.8107

The CSAC Finance Corporation offers value-added products and services to California’s counties, their employees and retirees as well as other forms of local government. Our programs are designed to assist county governments in reducing costs, improving services, and increasing efficiency. Our offerings provide the best overall local government pricing and the revenue generated by the CSAC Finance Corporation supports CSAC’s advocacy efforts on behalf of California’s counties.

Program Summary

Financing

CSCDA

Cathy Bando

www.cscda.org



The California Statewide Communities Development Authority (CSCDA) was created in 1988, under California’s Joint Exercise of Powers Act, to provide California’s local governments with an effective tool for the timely financing of community-based public benefit projects. Currently, more than 500 cities, counties and special districts have become Program Participants to CSCDA – which serves as their conduit issuer and provides access to an efficient mechanism to finance locally-approved projects. CSCDA helps local governments build community infrastructure, provide affordable housing, create jobs, make access available to quality healthcare and education, and more.

Deferred Compensation

Nationwide

Rob Bilo

www.nrsforu.com



The Nationwide Retirement Solutions program is the largest deferred compensation program in the country for county employees. In California, over 65,000 county employees save for their retirement using this flexible, cost-effective employee benefit program. This program is the only one with a national oversight committee consisting of elected and appointed county officials who are plan participants. Additionally, an advisory committee comprised of California county officials provides additional feedback and oversight for this supplemental retirement program. Currently 32 counties in California have chosen Nationwide to help their employees save for retirement.

Investing

CalTRUST

Laura Labanieh

www.caltrust.org



The Investment Trust of California (CalTRUST) is a JPA established by public agencies in California for the purpose of pooling and investing local agency funds - operating reserves as well as bond proceeds. CalTRUST offers the option of five accounts to provide participating agencies with a convenient method of pooling funds – a liquidity fund, a government fund, a short-term, and a medium-term, and a new ESG compliant money market fund. Each account seeks to attain as high a level of current income as is consistent with the preservation of principle. This program is a great option to diversify investments!



Discounted Prescription Drugs

Coast2CoastRx

Marty Dettelbach

www.coast2coastrx.com

The Coast2Coast Discount Prescription Card is available at no-cost to the county or taxpayers and will save county residents up to 75% on brand name and generic prescription drugs. The Coast2Coast program is already being used by over 35 counties in California. Not only does it offer savings to users, your county will receive \$1.25 from Coast2Coast for every prescription filled by a cardholder.



Cyber Security and Technology

Synoptek Eric Westrom www.synoptek.com

The CSAC FC and Synoptek have partnered to offer a human firewall training program and fraud assessment. The human firewall program is a training program whereby a comprehensive approach is initiated that integrates baseline testing, using mock attacks, engaging interactive web-based training, and continuous assessment through simulated phishing attacks to build a more resilient and secure organization. Synoptek offers a wide range of security technology offerings to aid your county in remaining vigilant and secure.

Property Tax Payment Portal

Easy Smart Pay Alan Fernandes www.easysmartpay.net

East Smart Pay is a product of Smart Easy Pay, a corporation formed by the CSAC Finance Corporation to help residents throughout California streamline their property tax payments. Through the Easy Smart Pay platform residents can pay their property taxes in installments via ACH or credit card with preferred processing fees. This program is currently being piloted in San Luis Obispo County.

Revenue Collection

CalTRECS Jim Manker www.csacfc.org

The CSAC FC has joined with NACo FSC to develop the California Tax Recovery and Compliance System (CalTRECS) program to help counties collect outstanding debts in a timely, cost-effective manner. The debt offset service allows counties and other local government to compile and submit their delinquencies for offset against pending state personal income tax refunds and lottery winnings.

Cannabis Compliance

CCA Greg Turner www.cca.ca.gov

The California Cannabis Authority is a Joint Powers Authority established by county governments to develop and manage a statewide data platform. The platform will assist local governments that are regulating commercial cannabis activity by consolidating data from different channels into one resource to help local governments ensure maximum regulatory and tax compliance. In addition, the platform can help to facilitate financial services to the cannabis industry by linking willing financial institutions with interested businesses, and by providing critical data to ensure that all transactions and deposits are from legal transactions.

Information & Referral Services

211 California Alan Fernandes www.211california.org

The CSAC FC manages 211 California which is a network of the 211 systems throughout California. These critical agencies serve county residents by providing trusted connectivity to community, health, and social services. During times of disaster and recovery, 211 organizations are vital to assist residents find critical services and information.





Business Intelligence Services

Procure America Todd Main www.procureamerica.org

Procure America provides its clients with analytics and strategies that result in greater performance at lower costs. By leveraging decades of industry experience, Procure America generates an average savings of 34%, all while increasing operational efficiency, vendor accountability, and service levels. Procure America's experts have deep, industry-specific experience and will analyze all aspects of the supplier relationship-contractual, operational and invoice compliance. Knowledge, information and focus delivers results.



Employee Health and Wellness Solutions

Optum Rally Jennifer Schlecht www.optum.com

Optum aspires to improve experiences and outcomes for everyone we serve while reducing the total cost of care. For individuals and families, Optum provides health care services, pharmacy services and health care financial services. For organizations, Optum provides business services and technology to health plans, providers, employers, life sciences and government.



Liquidity Management Services

CashVest by Three + One Chase Broffman www.threeplusone.us

CashVest® provides liquidity analysis and FinTech data services for counties and other public entities. This program is a new opportunity to help manage your organization's funds as a revenue-generating asset, identify the current marketplace value of your cash, and use time horizon data to maximize the value of all your financial resources.

**CSAC Finance Corporation
Board of Directors**

- Leonard Moty**, Shasta County – *President*
- Graham Knaus**, CSAC – *Vice President*
- Jim Erb**, Kings County – *Treasurer*
- Ryan Alsop**, Kern County
- Vernon Billy**, Public Member
- Greg Cox**, San Diego County
- Richard Forster**, Amador County
- Elba Gonzalez-Mares**, Public Member
- Susan Muranishi**, Alameda County
- Billy Rutland**, Public Member
- David Twa**, Contra Costa County

**CSAC Finance Corporation
Staff**

- Alan Fernandes**, Chief Executive Officer
- Jim Manker**, Director of Business Development
- Christy Stutzman**, Operations Manager
- Sendy Young**, Executive Assistant
- Chase Broffman**, Member Services Associate

CSAC Finance Corporation
1100 K Street, Suite 101 * Sacramento, CA 95814
www.csacfc.org



PLATINUM Partners (as of 1.1.2021)

1. Alliant Insurance Services, Inc.

Nazi Arshi, Senior Vice President
1301 Dove St. Suite 200
Newport Beach, CA 92660
(949) 660-8110
narshi@alliant.com
www.alliant.com

2. Anthem Blue Cross

Michael Pro시오, Regional Vice President, State Affairs
1121 L Street, Suite 500
Sacramento, CA 95814
(916) 403-0527
Michael.prosio@anthem.com
www.anthem.com

3. AON

Craig A. Isaak, Public Sector Market Leader
4 Overlook Point
Lincolnshire, IL 60069
(630) 723-4568
craig.isaak@aon.com
www.aon.com

4. Baron & Budd

John Fiske, Shareholder
11440 W. Bernardo Court
San Diego, CA 92127
(858) 251-7424
jfiske@baronbudd.com
www.baronandbudd.com

5. Blue Shield

Andrew Kiefer
AVP, Government Affairs
1215 K St. Suite 2010
Sacramento, CA 95815
(916) 552-2960
Andrew.keifer@blueshieldca.com
www.blueshieldca.com

6. Broadnet

Michael Davis, VP of Business Development
8822 S. Ridgeline Blvd., #120
Highlands Ranch, CO 80129
(303) 523-5774
mdavis@broadnet.com
www.broadnet.com

7. California Statewide Communities Development Authority

Catherine Bando, Executive Director
1700 North Broadway, Suite 405
Walnut Creek, CA 94596
(800) 531-7476
cbando@cscda.org
www.cscda.org

8. CalTRUST

Laura Labanieh, CEO
1100 K Street, Suite 101
Sacramento, CA 95814
(916) 650-8186
laura@caltrust.org
www.caltrust.org

9. CGI

Monica Cardiel Cortez, Partner, Consultant
621 Capitol Mall, Suite 1525
Sacramento, CA 95814
(916) 830-1100
monica.cardielcortez@cgi.com
www.CGI.com

10. Chevron

Henry T. Perea, Manager, State Government Affairs
1201 K Street, Suite #1910
Sacramento, CA 95814
(916) 325-3034
Henryperea@chevron.com
www.chevron.com

11. Coast2Coast Rx

Marty Dettelbach, Chief Marketing Officer
5229 Newstead Manor Lane
Raleigh, NC 27606
(919) 465-0097
marty@c2crx.com
www.coast2coastrx.com

12. Deckard Technologies, Inc.

Nick Del Pego, CEO
2223 Avenida de la Playa, Suite 206
La Jolla, CA 92037
(858) 248-9492
ndp@deckardtech.com
www.deckardtech.com

13. DLR Group

Dan Sandall, Business Development
1050 20th Street, Suite 250
Sacramento, CA 95811
(310) 804-7997
dsandall@dlrgroup.com
www.dlrgroup.com

14. Dominion Voting Systems

Steve Bennett, Regional Sales Manager
26561 Amhurst Court
Loma Linda, CA 92354
(909) 362-1715
steven.bennett@dominionvoting.com
www.dominionvoting.com

15. Enterprise Fleet Management

Lisa Holmes, State of CA Contract Manager
199 N. Sunrise Ave.
Roseville, CA 95747
(916) 787-4733
Lisa.m.holmes@ehi.com
www.enterprise.com

16. Hanson Bridgett LLP

Paul Mello, Partner
Samantha Wolff, Partner
425 Market Street, 26th Floor
San Francisco, CA 94105
(415) 777-3200
swolff@hansonbridgett.com
pmello@hansonbridgett.com
www.hansonbridgett.com

17. Healthnet

Allison Barnett, Senior Director Government
Affairs
1201 K Street, Suite 1815
Sacramento, CA 95814
(916) 548-2989
allison.barnett@healthnet.com
www.healthnet.com

18. Kaiser Permanente

Kirk Kleinschmidt, Director, Government
Relations
1950 Franklin St, 3rd Floor
Oakland, CA 94612
(510) 987-1247
kirk.p.kleinschmidt@kp.org
www.kp.org

19. Nationwide

Rob Bilo, VP of Business Development
4962 Robert J Mathews Parkway, Suite 100
El Dorado Hills, CA 95762
(866) 677-5008
bilor@nationwide.com
www.nrsforu.com

20. NextEra Energy

Grant Rosenblum
Executive Director
One California, Suite 1610
San Francisco, CA. 94111
(530) 219-1232
grant.rosenblum@nexteraenergy.com
www.nexteraenergy.com

21. OpenGov

Tim Melton, VP Strategic Accounts
955 Charter St
Redwood City, CA 94063
(248) 884-4357
tmelton@opengov.com
www.opengov.com

22. Optum

Jennifer Schlecht, VP- Public Sector Sales
P.O. Box 9472
Minneapolis, MN 55440
(805) 300-4529
jennifer.schlecht@optum.com
www.optum.com

23. Pacific Gas & Electric Company

John Costa, Local Public Affairs
1415 L Street, Suite 280
Sacramento, CA 95814
(916) 584-1885
JB1F@pge.com
www.pge.com

24. Performance Based Building Coalition

Claudio Andreetta, Board Member
5555 Vista Cantora
Yorba Linda, CA 92887
(714) 318-4252
Claudio.w.andreetta@jci.com
www.p3buildings.org

25. Perspecta

Christy Quinlan, Client Principal, State and Local
608 Commons Dr.
Sacramento, CA 95825
(916) 206-7702
christy.quinlan@perspecta.com
www.perspecta.com

26. PRISM Risk

Rick Brush, Chief Member Services Officer
75 Iron Point Circle, Suite 200
Folsom, California 95630
(916) 850-7378
rbrush@CSAC-EIA.org
www.csac-eia.org

27. Procure America

Todd Main, Vice President of Government Services
31103 Rancho Viejo Rd. #D2102
San Juan Capistrano, CA 92675
(949) 388-2686
t.main@procureamerica.org
www.procureamerica.org

28. SiteLogIQ

John Burdette, Director
1512 Silica Avenue
Sacramento, CA 95815
(916) 988-8808
John.burdette@sitelogiq.com
www.sitelogiq.com

29. Southern California Edison

Haig Kartounian, Public Affairs Manager
2244 Walnut Grove Ave.,
Rosemead, CA 91770
(626) 302-3418
Haig.Kartounian@sce.com
www.sce.com

30. Synoptek

Eric Westrom, VP of Operational Planning and Strategy
3200 Douglas Blvd. Suite 320
Roseville, CA 95661
(916) 316-1212
ewestrom@synoptek.com
www.synoptek.com

31. UnitedHealthcare

Margaret Kelly, Sr. Vice President, Public Sector and Labor
5701 Katella Avenue
Cypress, CA 90630
(714) 252-0335
margaret_kelly@uhc.com
www.uhc.com

32. Vanir Construction Management, Inc.

Bob Fletcher, Vice President of Business Development
4540 Duckhorn Drive, Suite 300
Sacramento, CA 95834
(916) 997-3195
bob.fletcher@vanir.com
www.vanir.com

33. Wellpath

Patrick Turner, Director of Business Development
12220 El Camino Real
San Diego, CA 92130
(281) 468-9365
patrick.turner@cmgcos.com
www.wellpathcare.com

34. Western States Petroleum Association

Catherine Reheis-Boyd, President
1415 L St., Suite 600
Sacramento, CA 95816
(916) 498-7752
creheis@wspa.org
www.wspa.org

35. Witt O'Brien's

Ryan Mahoney, Vice President, Corporate Development
1201 15th Street NW, Suite 600
Washington, DC 20005
(202) 585-0780
rmahoney@wittobriens.com
www.wittobriens.com



GOLD Partners

1. AT&T

Mike Silacci, Regional Vice President
External Affairs – Greater Los Angeles Region
2250 E. Imperial Hwy, Room 541
El Segundo, CA 90245
(213) 445-6817
Michael.Silacci@att.com
www.att.com

2. ForeFront Power

Sam Zantzing, Manager
100 Montgomery St, Suite 725
San Francisco, CA 94104
(415) 802-2134
szantzing@forefrontpower.com
www.forefrontpower.com

3. HdL Companies

Andrew Nickerson, President
120 S. State College Blvd., Suite 200
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anickerson@hdlcompanies.com
www.hdlcompanies.com

4. Kosmont Companies

Larry Kosmont, CEO
1601 N. Sepulveda Blvd., #382
Manhattan Beach, CA 90266
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lkosmont@kosmont.com
www.kosmont.com

5. KPMG

William F. Zizic, Managing Director,
Government & Infrastructure | Strategy
1225 17th Street, Suite 800
Denver, CO 80202
(312) 259-2869
wzizic@kpmg.com
www.kpmg.com

6. Paragon Government Relations

Joe Krahn, President
220 Eye Street, NE, Suite 240
Washington, DC 20002
(202) 898-1444
jk@paragonlobbying.com
www.paragonlobbying.com

7. Raymond James

Jose Vera, Managing Director
39 E. Union St.
Pasadena, CA 91103
(626) 628-2703
Jose.Vera@RaymondJames.com
www.rjpublicfinance.com

8. Recology

Eric Potashner, Senior Director Strategic Affairs
50 California Street, 24th Floor
San Francisco, CA 94111-9796
(415) 624-9885
epotashner@recology.com
www.recology.com



SILVER Partners

1. Aumentum Technologies

(a Harris Computer Company)
Ann Kurz – VP Sales & Marketing
510 E. Milham Ave.
Portage, MI 49002
(805) 479-3099
akurz@harriscomputer.com

2. CCHI

Mark Diel, Executive Director
1107 9th Street, STE 601
Sacramento, CA 95814
(916) 404-9442
mdiel@cchi4families.org
www.cchi4families.org

3. Cerner Corporation

James W. Ross, Senior Government
Strategist
8913 Ortega Court, NW
Los Ranchos, NM 87114
(816) 708-9579
james.ross@cerner.com
www.cerner.com

4. Comcast

Beth Hester, Vice President External Affairs
3055 Comcast Circle
Livermore, CA 94551
(925) 424-0972 x0174
beth_hester@comcast.com
www.business.comcast.com

5. Dewberry

Alan Korth, RA, LEED AP, Associate
Principal
300 North Lake Avenue 12th Floor
Pasadena, CA 91101
(626) 437-4674
akorth@dewberry.com
www.dewberry.com

6. FortiFi Financial

Chris Peterson, VP Market Development
11111 Santa Monica Blvd #900
Los Angeles, CA 90025
(858) 616-7500
chris@fortifi.com
www.fortifi.com

7. GEO Group

Jessica Mazlum, Business Development
Director - Western Region
7000 Franklin Blvd, Suite 1230
Sacramento, CA 95823
(916) 203-5491
jmazlum@geogroup.com
www.geogroup.com

8. Hospital Council of Northern & Central California

Brian L. Jensen, Regional Vice President
1215 K Street, Suite 730
Sacramento, CA 95814
(916) 552-7564
bjensen@hospitalcouncil.net
www.hospitalcouncil.net

9. IBM

Todd W. Bacon, VP / Managing Director
435 Market St., 20th Floor
San Francisco, CA 94105
(310) 890-9535
tbacon@us.ibm.com
www.ibm.com

10. Invisible Defender

Tori Klein, Attorney at Law
4625 W. Nevso Dr., Ste 2&3
Las Vegas, Nevada 89103
(541) 514-0117
toriakleinlaw@gmail.com
www.invisibledefender.com

11. Kofile

Eugene Sisneros, Western Division
Manager
Patty Melton, Account Manager
1558 Forrest Way
Carson City, NV 89706
(713) 204-5734
Eugene.sisneros@kofile.us
www.kofile.us

12. LECET Southwest
Chad Wright, Director
4044 N. Freeway Blvd.
Sacramento, CA 95834
(916) 604-5585
cwright@lecetsw.org
www.lectsouthwest.org

13. Liebert Cassidy Whitmore
Cynthia Weldon, Director of Marketing
6033 W. Century Boulevard, 5th Floor
Los Angeles, CA 90045
(310) 981-2055
cweldon@lcwlegal.com
www.lcwlegal.com

14. LinkedIn Talent Solutions
Cecily Hastings, State and Local
Relationship Manager
6410 Via Real Drive
Carpinteria, CA 93013
(202) 355-3429
chastings@linkedin.com
<https://business.linkedin.com/talent-solutions/product-overview>

15. Lockheed Martin Sikorsky
Robert Head, VP State, Local and PAC
Affairs
2121 Crystal Drive, Suite 100
Arlington, VA 22202
(703) 413-6990
Robert.h.head@lmco.com
www.lockheedmartin.com

16. Managed Care Systems, LLC
Bryan Lewis, Director of Finance
4550 California Avenue, Suite 100
Bakersfield, CA 93309
(661) 716.7100 Ext. 6062
blewis@managedcaresystems.com
www.managedcaresystems.com

17. MuniServices
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Fran Mancia, VP Government Relations
1400 K St. Ste.301
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(916) 441-4530
fran.mancia@avenuinsights.com
www.MuniServices.com

18. Northrop Grumman Aerospace Systems
Joe Ahn, Manager, State and Local Affairs
101 Continental Blvd, MS-D5/140
El Segundo, CA 90245
(310) 332-4667
joe.ahn@ngc.com
www.northropgrumman.com

19. PARS
Mitch Barker, Executive Vice President
4350 Von Karman Avenue, Suite 100
Newport Beach, CA 92660
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EXECUTIVE DIRECTOR

Graham Knaus

February 11, 2021

TO: CSAC Board of Directors

FROM: Manuel Rivas, Jr., Deputy Executive Director of Operations and Member Services
David Liebler, Director of Public Affairs and Member Services

SUBJECT: CSAC Communications Report

The primary focus of the CSAC communications and member services unit is to complement the Association’s core advocacy priorities, promote and advance the important role counties play in the lives of every Californian, and provide our members with valuable training, meeting and networking opportunities. While the accomplishing the latter has been a challenge in light of the COVID-19 pandemic, staff is finding and implementing new avenues to successfully accomplish this goal.

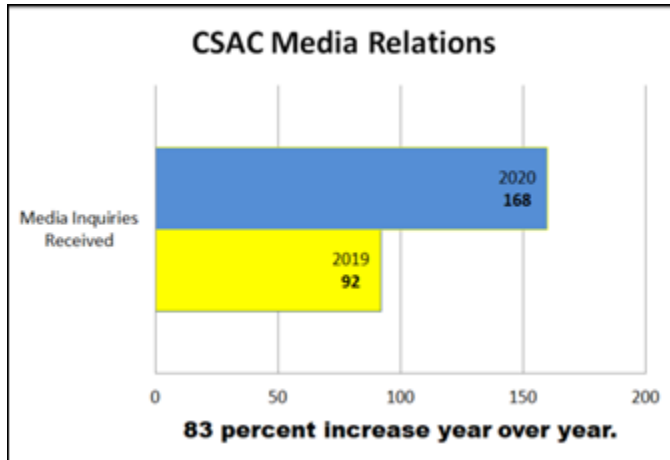
Developing a COVID-19 Vaccine Toolkit for County Use. As we start to see the light at the end of the COVID-19 tunnel, getting vaccines into arms quickly and equitably is the highest priority of California’s Counties. In an effort to encourage our community members to take advantage of the vaccine, and elevate the coordinating role of counties and public health departments in the vaccine roll out, the CSAC Communications Team has developed the [County COVID-19 Vaccine Toolkit](#). This toolkit can also assist in state-level advocacy where CSAC and our affiliate associations are working hard to secure additional funds for county vaccine efforts as well as increased transparency and better data coordination.

This [dynamic and evolving toolkit](#) contains a number of communication resources that Counties can personalize and localize to share with residents. These materials include:

- Vaccine messaging
- eNewsletter article that Supervisors can share with residents
- Graphics for websites and social media that can be localized
- Graphics for general/statewide audiences
- Videos that can be localized
- Sample Tweets/Facebook posts
- Spanish Language Graphics, Videos, Tweets and Facebook posts

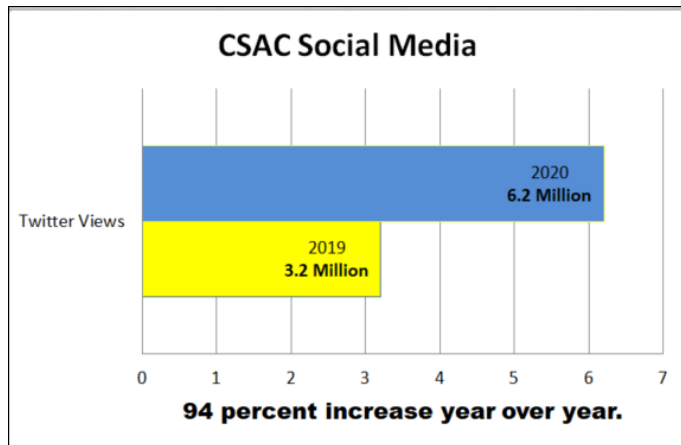
The CSAC Communications Team is available to work with specific counties to localize the videos/graphics, or provide the raw files that internal teams can update themselves. We will continue to build upon this initial offering of materials as conditions and needs change at the local level. If your county needs help with personalization or has specific requests for materials not included in this toolkit, please be sure to contact [David Liebler](#), Director of Public Affairs and Member Services. By working together, in coordination, we can move the needle on vaccinations and put COVID-19 behind us.

Enhancing Advocacy Efforts through the Media. There is no doubt that the COVID-19 pandemic has had a significant impact on CSAC media relations. When comparing the calendar year (January 1-December 30) of 2020 vs. 2019, CSAC responded to 83 percent more inquiries and was mentioned in 60 percent more media articles than the prior year. The most significant period of increased media inquiry came in April and May 2020 when inquiries were 480 percent higher than the previous year.



Inquiries and mentions came from international, nation, state and local news outlets like *BBC, Washington Post, Associated Press, Los Angeles Times, CalMatters, Politico, Sacramento Bee, Orange County Register* and others. CSAC continued to work hand-in-hand with key media contacts throughout the pandemic to present the county perspective on public health and emergency response issues. The CSAC Communications team will continue to leverage these relationships in 2021 as we advocate for county priorities.

Utilizing Effective Social Media Tools. With social media continuing to be utilized as an effective communications tool, CSAC has put additional emphasis on using various platforms – particularly Twitter – to get our message out to various audiences. Throughout the year, social media followers regularly sought the latest information on issues that are impacting their lives; in response, the communication teams significantly increased its social media usage – and presence.



Some figures of interest for 2020:

- CSAC’s Twitter had more than 6.2 million views in 2020.
- CSAC’s Website received more than 850,000 pages views.
- CSAC’s videos were viewed more than 125,000 times.

In 2021, the Communications Team will continue to enhance the use of all our social media platforms to assist the Association’s COVID-19 activities and legislative priorities, as

well as spotlight key county services, keep counties informed, and promote CSAC meetings and events.

Promoting County Best Practices. The COVID-19 pandemic delayed the 2020 CSAC Challenge Awards, but the program was still carried out this Fall. Utilizing a new entry and judging platform as well as a new entry category – disaster/emergency response and management – CSAC saw a record number of entries: 363. That was more than a 28 percent increase over the previous record high.

CSAC uses the awards program as a platform to promote county best practices. Fifty-two innovative programs featuring rural, suburban and urban county programs are being recognized in 2020. Three

counties – Humboldt, Orange and Placer – are receiving the California Counties Innovation Award, which is the top award presented. While the ongoing pandemic will cause the communications team to develop new ways to spotlight the award-winning programs, ideas are currently being developed.

The CSAC Communications Team made a concerted push to promote the award-winning programs through local media, resulting in numerous articles being printed. We are also analyzing a series of webinars on award-winning programs that focused on COVID-10 response.



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EXECUTIVE DIRECTOR

Graham Knaus

February 11, 2021

TO: CSAC Board of Directors

FROM: Manuel Rivas, Jr., Deputy Executive Director of Operations and Member Services
David Liebler, Director of Public Affairs and Member Services
Porsché Green, Meeting Planner

SUBJECT: CSAC Conferences Report

CSAC’s 2021 Virtual Legislative Conference. Anticipating that restrictions on large gatherings will continue in some form this Spring, CSAC will host its 2021 Legislative Conference in a virtual format by using the same platform and style we utilized for our 2020 Annual Meeting. The conference agenda will include a general session, workshops, CSAC Policy Committee and Board of Directors Meetings, as well as miscellaneous events and meetings. The Legislative Conference will be held the week of April 19, 2021. Registration is scheduled to open in mid-February. We look forward to seeing you virtually once again.

CSAC’s 2020 Virtual Annual Meeting. CSAC’s ability to conduct our traditional large in-person conferences came to a halt with the pandemic; nevertheless, our team regrouped and developed an ambitious, yet very valuable virtual program for the Annual meeting. Over the course of six days in November, 25 meetings and events were held virtually. More than 365 individuals registered, and attendance at our major sessions and policy committees was impressive; in fact, each of CSAC’s five policy committee meetings had at least 100 people in attendance.

Annual Meeting survey responses show that the conference exceeded attendees’ expectations with nearly 50 percent stating the virtual meeting was excellent. Overall, nearly 90 percent of attendees were very satisfied with the conference’s content and format.

Some other key survey results:

- 94 percent of respondents rated the Kick-Off Session featured Governor Newsom was excellent/good.
- Workshops received very favorable ratings, especially “Lobbying During the Pandemic,” with 91 percent stating it was excellent/good.
- Attendees especially liked the fact that there were no concurrent sessions, which eliminated conflicts.

The CSAC team is looking forward to when it can host meetings in-person; until then, we will continue to provide our members the opportunity to learn, engage and set policy through virtual platforms.

February 11, 2021

TO: CSAC Board of Directors

FROM: Manuel Rivas, Jr., Chief Executive Officer
Chastity Benson, Interim Director of Operations & Educational Services
Ryan Souza, Program Director, CSAC Support Hub for Criminal Justice Programming

SUBJECT: California Counties Foundation Report

The California Counties Foundation (Foundation) is the non-profit foundation of CSAC that houses the CSAC William “Bill Chiat” Institute for Excellence in County Government, the CSAC Support Hub for Criminal Justice Programming, and manages charitable contributions and grants to improve educational opportunities for county supervisors, county executives, administrators and senior staff. The update below provides a brief review of Foundation activities.

Diversity, Equity & Inclusion Forum. CSAC and the California Counties Foundation will co-host a forum focusing on diversity, equity and inclusion. The forum will provide an opportunity for county leaders to learn more about local and state trends that create barriers to improve outcomes for communities impacted by systemic inequality. Participants will share ideas, successes, and challenges, as they work to create pathways to successfully improve diversity and inclusion in California communities. The program will be held via Zoom on March 24, 2020 from 9:00 a.m. – 12:15 p.m. Registration details will be shared soon.

New Supervisors Institute. In response to the New Supervisors Institute survey, informational sessions will be offered in addition to the final two sessions scheduled for March 4–5, 2021 and July 8–10, 2021. Each session will provide an opportunity for new County Supervisors to check-in with their peers and learn about topics of interest. The first information session will take place February 17. Participants will have the opportunity to share their experience as newly elected county officials, receive feedback from Institute facilitators (Solano County Supervisor Erin Hannigan and Robert Bendorf) and learn a few social media tips from experts. Special thanks to Yuba County Supervisor Gary Bradford, Monterey County Supervisor Luis Alejo and CSAC Director of Public Affairs David Liebler for organizing the social media session.

Social Media Efforts. The Institute can now be found on FaceBook, Twitter and YouTube! Please like our FaceBook page and follow us on Twitter (@CSACInstitute) to learn more about Institute courses, special programs and leadership resources. Our YouTube channel, CA Counties Foundation, features leadership webinars on a variety topics such crisis leadership, cultural competence, and building sustainable teams. We plan to increase our social media presence in the next quarter, so please considering following our various channels to stay up to date on cutting edge professional development opportunities.

Institute Courses. The Institute’s distance learning format continues to be a great success. During Fall 2020, we averaged 47 participants per class and participants rated the value of courses at a 4.9 average on a 6.0 point scale on the class surveys. We are offering popular courses such as Realignment 101 and Financing California: The History, and Local Governance 101. We are also offering additional new courses to the recently launched Winter-Spring line-up, including Collaboration: A Way through Crisis,

Inclusive Leadership, and Building and Maintaining a Strong Work Team in the New Normal. Please visit www.csacinstitute.org to view the full schedule.

County Campuses. December 2020 marked the final classes in our Santa Cruz, Tulare and San Diego county campuses. The following county participants received their Executive Credentials:

- 22 participants from Santa Cruz County;
- 25 participants from Tulare County; and
- 7 participants from San Diego County.

Mendocino/Lake County campus will complete their first program year in April 2021 and will begin their second cohort in September 2021. The new virtual county campus in Alameda County will begin on March 18, 2021 and the Riverside Campus will begin in September 2021.

MPA Program. The Institute continues to partner with the California State University San Bernardino to offer a Master of Public Administration (MPA) degree exclusively for California county managers, executives and elected officials. The first cohort will receive their MPA this Spring. A new cohort will begin in August 2021. We will share additional details as they become available.

CSAC Support Hub for Criminal Justice Programming

Grants Overview. There remain two central grant agreements under the CSAC Support Hub for Criminal Justice Programming (herein, the “Support Hub”). These grants are provided by:

1. The Laura and John Arnold Foundation, and
2. The Pew Charitable Trusts.

Both grants focus on the continuation, expansion, and sustainment of the work between the Support Hub for Criminal Justice Programming and local counties to improve data-driven and evidence-based practices through a structured Strategic Framework. More details on the specific components of the Strategic Framework (link [here](#)) and current county work can be found on the Support Hub [website](#). These grants are current through the end of 2021.

The continuation of the COVID-19 pandemic has slowed recent engagement with the 14 partner counties, but the Support Hub anticipates significantly increased collaboration in the new year and following release of the Governor’s 2021 Budget. Additionally, Siskiyou county has begun working with the Support Hub on improving their county practices through the Strategic Framework. All county collaboration with the Support Hub will continue in the foreseeable future through virtual engagement through meetings, off-site technical assistance, and seminars focused on expanding county capacity for improving evidence-based and data-driven practices.

Grant Operations. The support hub continues to move forward on several initiatives to continue assisting partner counties in their operational practices, in addition to the hands-on technical assistance provided by the Support Hub.

Continuation of Seminar Series on (1) Programming and (2) Data and Evaluation

Starting in October 2020 and occurring every month through May 2021, the Support Hub began the first of two concurrent seminar series. These seminar series are being held every other month, allowing participants in partner counties to engage in both series by attending a once-monthly timeslot. Both series are intended to provide sufficient detail to engage partner counties to take substantive action in working toward Strategic Framework components, followed by Support Hub Technical assistance. Details on each seminar are provided below and included on the [Support Hub Seminar Series Webpage](#). Presently, there are approximately 100 participants signed up for each of the series.

COVID-19 County Partnership Projects

As a result of additional funding provided by The John and Laura Arnold Foundation for COVID-19 related issues, the Support Hub was able to partner on two specific projects aimed to see impacts surrounding the COVID-19 pandemic. These data-specific projects are expected to be completed in early 2021 for county analysis and use.

- Santa Cruz County Juvenile Data Project. Santa Cruz county, recently featured in a Support Hub article (linked [here](#)), is working with the Support Hub to leverage previous Support Hub work done with the county on a Juvenile Hall analysis tool developed to review juvenile hall reductions and the relation to crime rates in the community during COVID-19. Santa Cruz plans to leverage this further review to help in the overall application of Juvenile operations with the county.
- Tulare County Probation Data Project. In light of COVID-19, Tulare county initiated work with the Support Hub to clean, merge, and analyze pretrial and jail data to estimate impacts of COVID on jail intakes and releases, and pretrial decision making. This analysis, now completed, was aimed to help Tulare county understand how the pandemic impacted operations within the county.

A Look Ahead. Because the CSAC Support Hub is funded solely through grants, the Support Hub is currently reviewing opportunities for additional funding, leveraging the current foundational structure provided through the Strategic Framework. These opportunities include potentially pursuing funding for further adult programming expansion to additional counties, additional funding to add component of the framework to current partner counties, juvenile justice program development technical assistance, and others. The CSAC Support Hub is also currently beginning development of a partnership with the California Policy Lab located at the University of California, Berkley. This partnership is aimed to continue county-level technical assistance while layering the ability to implement a voluntary statewide data and research initiative for counties.

The Support Hub remains enthusiastic about continuing to be a free resource to counties seeking to improve evidence-based and data-driven decision making and will keep the committee updated on progress in each of these areas.



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EXECUTIVE DIRECTOR
Jennifer B. Henning

MEMORANDUM

To: Supervisor James Gore, President, and
Members of the CSAC Board of Directors

From: Jennifer Bacon Henning, Litigation Coordinator

Date: February 11, 2021

Re: Litigation Coordination Program Update

This memorandum will provide you with information on the Litigation Coordination Program's new case activities since September 2020. Briefs filed on CSAC's behalf are available at: <http://www.counties.org/csac-litigation-coordination-program>.

The following jurisdictions are receiving amicus support in the new cases described in this report:

COUNTIES	CITIES	OTHER AGENCIES
Cook County, IL Contra Costa (PG) Inyo Los Angeles (2 cases) Monterey San Diego San Mateo (Assessor) Santa Clara Sonoma (2 cases)	Los Angeles (2 cases) Oakland	Broad Beach Geologic Hazard Abatement District Coast Community College District Contra Costa County Fire Protection District Foresthill Public Utility District Governor Newsom State of New York Summerland Sanitary District

Broad Beach Geologic Hazard Abatement District v. All Interested Persons
Pending in the Second District Court of Appeal (filed Mar. 4, 2020)(B304699)
Status: Briefing schedule pending

This validation action involves an assessment on homes within a hazard abatement district to finance a beach restoration project. The trial court denied the validation and granted a related writ petition brought by assessed property owners, finding: (1) the District failed to properly separate general benefits from special benefits of the project because the public has access to the beach and would also benefit from the environmental improvements; (2) the project cannot

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be built as proposed due to conditions imposed by the Coastal Commission, thereby invalidating the assessment; and (3) the District failed to adequately analyze the proportionality of the special benefits because it did not assess two county-owned parcels in the project area, resulting in excessive assessments of the remaining parcels. CSAC will file a brief in support of the District

Chinese Theatres v. County of Los Angeles

--- Cal.App.5th ---, 2020 Cal.App.LEXIS 1254 (2d Dist. Dec. 8, 2020)(B302708), *request for publication granted* (Jan. 4, 2021)

Status: Case Closed

This case involves attorneys' fees under Rev. & Tax. Code section 1611.6 following a tax assessment dispute. The Superior Court found in favor of the taxpayer, but the remand back to the Assessment Appeals Board was for the "sole purpose" of entering the correct property value on the tax roll. No additional findings at the AAB were needed. The taxpayer then brought a motion for attorneys' fees under section 1611.6, which allows an award if the AAB's findings are so deficient that the Court needs to tell the AAB to do them over. The County opposed because the remand to AAB did not require the AAB to make any additional findings. The trial court granted the motion, and the County appealed. The Second District reversed in an unpublished opinion, concluding that section 1611.6 clearly and unambiguously limits attorneys' fees to situations where the AAB's findings are deficient and new findings are needed. CSAC filed a brief in support of LA County in the Court of Appeal, and supported the County's request for publication, which was granted.

Church v. San Mateo County Assessment Appeals Board

52 Cal.App.5th 310 (1st Dist. June 26, 2020)(A155034), *request for publication granted* (July 16, 2020), *request for depublication denied* (Oct. 28, 2020)(S264453)

Status: Case Closed

The San Mateo County Assessment Appeals Board invalidated escape assessments imposed by the County Assessor valuing the machinery and equipment (M&E) at Genetech's location within the County. The Board determined Genetech purchased its M&E in a finished state, and installing it onto an assembly line did not constitute "self-constructed property" subject to assessment. The trial court reversed the Assessment Appeals Board, agreeing with the Assessor that none of the M&E was in a finished state until it was functioning and producing income. The Court of Appeal reversed, finding that the trial court erroneously applied its own definition of "finished product" that differed from the definition found in the Assessor's Handbook and applied by the Board. The Court of Appeal further held that the Assessment Appeals Board's determination was supported by substantial evidence on the record (the Board relied on evidence that included the sale price of individual M&E pieces and expert testimony about the market for such pieces). CSAC supported the Assessor's request for depublication, but the request was denied.

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City of Los Angeles v. County of Inyo

Pending in the Fifth District Court of Appeal (filed July 14, 2020)(F081389)

Status: Amicus Brief Due March 2, 2021

This lawsuit is a CEQA challenge to Inyo County's use of eminent domain to acquire three properties owned by Los Angeles Department of Water and Power that have been leased to and used by Inyo as landfills for decades. Inyo County wants to continue to use the properties as landfills, but as an owner instead of a tenant. The County determined that the project was exempt from CEQA because it was merely a change in ownership, not in operations. LADWP argued that the County intended to make future changes to the water system, and that the County intended to start taking waste from neighboring jurisdictions. Though the County argued that any such future changes would be evaluated under CEQA if and when they occur, the trial court sided with LADWP, finding that the County should have evaluated future changes to the project, notwithstanding that no plans are pending to make any changes to the landfill's operations. The County has appealed, and CSAC will file a brief in support.

Coast Community College District v. Commission on State Mandates

Previously published at: 47 Cal.App.5th 415 (3d Dist. Apr. 3, 2020)(C080349), *petition for rehearing denied* (May 1, 2020), *petition for review granted* (Aug. 12, 2020)(S262663)

Status: Amicus Brief Due April 7, 2021

Plaintiff community college districts filed claims with the Commission on State Mandates for subventions related to a number of statutory and regulatory requirements to prepare, publish and implement various policies, procedures and notices to students, and other requirements related to minimum conditions for state aid. The Commission concluded these activities were not reimbursable mandates because the college districts could elect not to receive the state aid. The trial court agreed. On appeal, the Third District reversed and remanded. Noting that the case law required the court to determine "whether the state has legally or practically compelled the community college districts to comply with the minimum conditions," the court concluded the Commission erred because "the minimum condition requirements apply to the underlying core functions of the community colleges, functions compelled by state law." The court concluded that the argument that college districts are free to decline state aid is "inconsistent with the statutory scheme and the appellate record," which show that community colleges are an integral part of education and a governmental function under California law. The court also noted that education is guaranteed a minimum level of funding under the California constitution. The California Supreme Court has granted review. CSAC will file a brief in support of the college districts.

Conservatorship of E.B. (Public Guardian of Contra Costa County v. E.B)

45 Cal.App.5th 986 (1st Dist. Feb. 27, 2020)(A157280), *petition for review granted* (June 24, 2020)(S261812)

Status: Amicus Brief Due March 10, 2021

E.B. was diagnosed with schizophrenia. The trial court appointed a conservator during an LPS hearing in which E.B. was compelled to testify. On appeal, the First District held that an LPS conservatee is similarly situated to persons found not guilty by reason of insanity and other involuntary civil commitments whose testimony cannot be compelled.

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The California Supreme Court has granted review and will consider the following issue: Does equal protection require that persons subject to a conservatorship under the LPS Act have the same right to invoke statutory privilege not to testify as person subject to involuntary commitments under Penal Code section 1026.5 after a finding of not guilty by reason of insanity? CSAC will file an amicus brief in support of the Public Guardian.

Contra Costa County Fire Protection Dist. v. PERB

Writ Petition Denied by the First Appellate District (Nov. 9, 2020)(A156897), *petition for review denied* (Jan. 27, 2021)(S265657)

Status: Case Closed

Reversing the decision of the Chief Administrative Law Judge, PERB found that the Fire Protection District’s negotiator’s use of terminology in negotiations that differentiated between “unrepresented” and “represented” management, and indicated that longevity pay would be reserved for “unrepresented management,” was discriminatory and “inherently destructive” of employee rights. PERB’s analysis did not examine the case as a bad faith bargaining case, instead evaluating the statements under the more malleable rubric of “interference” and “discrimination” case law. Also unprecedented in PERB and NLRB case law, the Decision required the District to modify the MOU to include longevity pay. From start to finish, the case took 9 years to resolve, so backpay is estimated at \$1 million. A lengthy dissent found, among other things, that the Decision “creates automatic parity of benefits between represented and unrepresented employees, or at least a strong presumption of such parity, by cloaking what is essentially a bargaining case in the garb of discrimination and interference.” CSAC supported a writ petition to the Court of Appeal, but it was denied. The District has filed a Petition for Review in the California Supreme Court, and CSAC has filed a letter in support.

County of Sonoma v. U.S. Bank N.A.

55 Cal.App.5th 696 (1st Dist. Oct. 8, 2020)(A155837), *petition for rehearing denied* (Oct. 28, 2020), *petitions for review and depublication denied* (Dec. 30, 2020)

Status: Case Closed

This case involves how costs are recouped when a dilapidated and noncompliant property is rehabilitated under Health and Safety Code section 17980.7, which allows counties to remediate property conditions that substantially endanger the health and safety of the public. The process involves a court authorizing a receiver to take over a property, make the necessary repairs, and then sell the property. The question, therefore, involves which costs are paid first out of the sale proceeds. The Court of Appeal determined that the receiver costs are given first priority. The court also determined that bank loans are subordinate, concluding that where a bank has not acted to resolve issues with the property prior to the need for a receivership, the bank should not have the same priority as the receiver. However, the Court of Appeal declined to place the County’s abatement costs and expenses on equal footing as a receiver’s, finding the statutes do not permit the County to have same super-priority status as the receiver. The County sought Supreme Court review, which CSAC supported, but review was denied.

February 11, 2021

County of Santa Clara v. Superior Court (Doctors Medical Center of Modesto)
Writ Petition Pending in the Sixth Appellate District (filed Oct. 1, 2020)(H048486)
Status: Fully Briefed and Pending

This litigation concerns a medical reimbursement dispute involving the County's public health care plan. Plaintiffs, two private hospitals, sought additional reimbursement for medical services provided to county plan enrollees under an "implied contract" theory. The County argued that implied contracts cannot be enforced against public agencies, but rather liability must be based either on a specific statute or on actual contract language adopted through the public contracting methods delineated by statute. The trial court agreed with plaintiffs, finding without much explanation that dismissing plaintiffs' claim would be unconstitutional. The Superior Court also declined to apply the bar against recognizing implied contracts because, in the court's view, the public policies underlying health care reimbursement outweighed the need to limit a public entity's capacity to incur contractual obligations outside of its designated contracting mechanisms. CSAC filed a brief in support of the County's writ petition, which is now pending.

Golden Door Properties v. Superior Court (County of San Diego)
52 Cal.App.5th 837 (4th Dist. Div. One July 30, 2020)(D076605), *petition for review denied* (Nov. 10, 2020)(S264324)
Status: Case Closed

Golden Door filed lawsuits challenging a development project on CEQA and other grounds. One of plaintiff's claims is that the County's email retention policy, which automatically deletes emails after 60 days unless someone on the email saves it, (a) violates the Public Records Act, and (b) violates CEQA because it deletes documents that arguably should be part of the administrative record. In a 77-page opinion, the court ruled against the County. In addressing an issue of first impression, the court held that Public Resources Code § 21167.6 is "mandatory" and "broadly inclusive" with respect to the documents comprising a CEQA action's record of proceedings, and therefore a "lead agency may not destroy, but rather must retain writings section 21167.6 mandates for inclusion in the record of proceedings." The court noted that "[p]reparing a record under section 21167.6 is not an end in itself, but rather the means for judicial review of CEQA determinations. A thorough record is fundamental to meaningful judicial review. Therefore, we hold that section 21167.6 requires the lead agency to retain such writings." San Diego sought Supreme Court review, which CSAC supported, but review was denied.

Hill RHF Housing Partners v. City of Los Angeles
51 Cal.App.5th 621 (2d. Dist. June 29, 2020)(B295181), *petition for review granted* (Sept. 16, 2020)(S263734)
Status: Amicus Brief Due April 20, 2021

The City of Los Angeles established two Business Improvement Districts (BIDs). The creation of BIDs is governed by Prop 218 and the Property and Business Improvement District Law of (PBID Law) authorizing cities to levy taxes. Plaintiffs challenged the tax and the trial court, ruling on the merits, found in favor of the City. Plaintiffs appealed and the Court of Appeal affirmed, not on the merits but instead because plaintiffs failed to

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exhaust their administrative remedies. Prop. 218 and the PBID Law create a comprehensive procedure for establishing BIDs, including opportunities for affected property owners to object to proposed assessments, and a requirement those objections be considered before levying the assessment. Here, plaintiffs argued their ‘no’ votes opposing the proposed assessments satisfied the exhaustion requirement. The Court of Appeal rejected this argument since presenting objections at a public hearing is necessary to give the City a chance to consider and respond to issues, and to develop a complete administrative record. The California Supreme Court has granted review to consider whether exhaustion of administration remedies is required prior to filing a Prop. 218 challenge against new fees / taxes, and CSAC will file a brief in support of the City.

In re T.G. (Los Angeles County Dept of Children and Family Services v. Tamara S.)
58 Cal.App.5th 275 (2d Dist. Dec. 8, 2020)(B303987), *request for depublication pending*
(filed Jan. 8, 2021)

Status: Depublication Request Due February 8, 2021

This ICWA case involves the obligation of social services under Welfare and Institutions Code section 224.2 to make continued inquiries as to potential Indian heritage. The opinion addresses the version of section 224.2 that was in effect at the time these dependency proceedings took place, though the relevant provisions of the statute were amended effective September 2020. But as to the prior version of the statute, the court disagreed with prior court decisions and found a parent’s mere statement of Indian ancestry (but not necessarily tribal membership) constitutes a reason to believe an Indian child may be involved, thus triggering the requirement to make continued inquiries as to Indian heritage. LA County is seeking depublication, and CSAC will file a letter in support.

Landwatch Monterey County v. County of Monterey

Pending in the Sixth District Court of Appeal (filed May 21, 2019)(H046932)

Status: Case Fully Briefed and Pending

After 14 years of review, the Monterey County Board of Supervisors approved a 17-lot subdivision on 344 acres of land proposed by Harper Canyon Realty. As relevant to this appeal, the Project is planned to draw water from an overdrafted groundwater basin. The EIR concluded that the Project would not result in a significant cumulative impact to groundwater. In response to comments on the draft EIR, the analysis in the final EIR was updated to reflect the results of additional studies and newly available statewide maps. However, the “less than significant” impact conclusion remained unchanged in the final EIR. Petitioners challenged the project approval, arguing that the EIR should have been recirculated for comment when the additional studies and maps were added. The trial court agreed, concluding the EIR should have been recirculated because the text changed too much between the draft and final EIR to allow for meaningful public review. CSAC has filed a letter in support of the appeal.

Malott v. Summerland Sanitary District

55 Cal.App.5th 1102 (2d Dist. Oct. 19, 2020)(B298730), *request for depublication and petition for review pending* (filed Nov. 3, 2020)(S265367)

Status: Pending in the California Supreme Court

Petitioner Malott owns an apartment building in the Summerland Sanitary District. When the District approved a rate increase in February 2018, Malott did not attend the hearing

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or file a written protest. However, in April 2018, Malott filed a petition for writ of administrative mandamus challenging the rate increase. Malott challenged the District's practice of assigning the same Equivalent Dwelling Unit figures to single- and multi-family residential uses. Malott included an expert declaration, which opined that industry standards required distinction of single- and multi-family units. The District moved to strike the declaration, which the trial court granted. The trial court then denied the petition on the merits. On appeal, the Second District found no duty to exhaust administrative remedies, citing *Plantier v. Ramona Municipal Water District*, and remanded with instructions to allow reliance on the post hoc expert opinion without addressing *Western States Petroleum Association v. Superior Court*, which forbids extra-record evidence to impeach legislation. CSAC's request for depublication is pending.

Mays v. Dart

974 F.3d 810 (7th Cir. Sept. 8, 2020)(20-1792), *petition for cert. pending* (filed Jan. 26, 2021)(20-990)

Status: Amicus Brief Due February 25, 2021

The basic issue in this case is whether the standard used to evaluate Eighth Amendment claims brought by pre-trial detainees in a jail is the same as claims brought by convicted inmates, or whether a lesser standard applies. In general, claims alleging cruel and unusual punishment in violation of the Eighth Amendment require the plaintiff to show a "deliberate indifference" to his or her rights. In 2015, the United States Supreme Court held that in excessive force claims brought by pretrial detainees, the plaintiff need only show the use of force was "objectively unreasonable" in order to prevail, a much lower bar than the usual "deliberate indifference" standard. Since 2015, the Courts of Appeal have been deeply divided on whether the lower "objectively unreasonable" standard applies to all claims brought by pretrial detainees, or only to excessive force claims. In 2018, CSAC filed amicus briefs in support of Orange County on this issue as applied to medical malpractice claims, arguing that the usual "deliberate indifference" standard should apply because the lesser standard would essentially turn constitutional claims made by pretrial detainees for deliberate indifference into medical malpractice claims. Unfortunately, we were not successful to getting the U.S. Supreme Court to hear that case. But the issue is presented again, this time in a case brought by pretrial detainees against the Cook County, Illinois sheriff challenging Covid-19 protocols in the county jail. CSAC will file a brief in support of the petition for certiorari.

Miner's Camp v. Foresthill Public Utility District

Pending in the Third District Court of Appeal (filed Feb. 8, 2019)(C088828)

Status: Case Fully Briefed and Pending

This case is a Prop. 218 challenge to the Utility District's adoption of a new water rate structure. Plaintiff argues that the rates, which charge plaintiff more for multiple dwellings on a parcel even though the parcel only has one water service connection, violate the constitutional requirement that a fee not exceed the service actually used by a property, and not exceed the proportional cost attributable to the property. The District defended its charges on the merits, but also argued that plaintiff failed to exhaust its administrative remedies because neither plaintiff, nor any other rate payer, argued that the rates violated Prop. 218 at the time of the rate hearing and adoption. The trial court concluded that a Prop. 218 challenge to water fees does not require exhaustion of administrative remedies.

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After the trial court issued its opinion, the Supreme Court issued its opinion in *Plantier v. Ramona Municipal Water District*. *Plantier* left open the question of whether exhaustion is required for a Prop. 218 challenge, it was not required under the particular facts of that case. That question is pending in this case, and CSAC has filed an amicus brief.

Newsom v. Superior Court

Pending in the Third District Court of Appeal (filed Nov. 16, 2020)(C093006)

Status: Case Fully Briefed and Pending

Plaintiffs, two members of the California Assembly, brought this action to challenge Executive Order N-67-20, which made changes to the 2020 General Election. Plaintiffs alleged that the Governor exceeded his authority under the California Emergency Services Act (“CESA”) in adopting the Order. Even though the General Election is over and the Legislature subsequently adopted legislation that superseded the Executive Order, the trial court went forward with the case, citing the importance of the underlying issue. The trial court found that in order to comply with the constitution, the Governor can suspend a statute, but cannot go beyond that to amend a statute or make legislative policy. The court went on to declare that EO N-67-20 is unlawful because it did not simply suspend a statute, but rather created new requirements for the election. Finally, the court issued a permanent injunction against the Governor preventing him from “exercising any power under [CESA] which amends, alters, or changes existing statutory law or makes new statutory law or legislative policy.”

This case does not challenge the State Public Health Officer’s authority under the Health and Welfare Code and related provisions, which have been the basis for the stay at home orders, the tiered business regulations, and the blueprint for the economy. No matter what happens in this case, all of those things remain in place. Rather, this case addresses the Governor’s authority under CESA to adopt certain Executive Orders, including many of the “Continuity of Operations” orders that CSAC requested and advocated strongly for at the beginning of the pandemic. Counties have relied on these orders to continue providing services and government operations while keeping staff and members of the public safe. They include things like alterations to the Brown Act, the ability to hold COVID briefings, flexibility with retired annuitants for emergency purposes, processing social services benefits without in person meetings, extensions of POBR deadlines, and more. The trial court order calls into question the validity of these orders, which would not only disrupt current operations, but raises the specter of litigation against counties for actions taken under these orders during the course of the COVID emergency. For these reasons, CSAC filed an amicus brief in the appeal in this case. In the meantime, the Court of Appeal has stayed the trial court opinion while the matter is pending on appeal.

Southwest Regional Carpenters v. City of Los Angeles

Pending in the Second District Court of Appeal (filed Oct. 10, 2019)(B301374)

Status: Case Fully Briefed and Pending

This case addresses when a lead agency must revise and recirculate an EIR after a project description changes in response to comments received by the agency to the EIR. In 2016, the Supreme Court rejected the “new project” test for determining whether a changed project remains similar enough to the original project for supplemental CEQA review to be appropriate. Instead, the Supreme Court created a different threshold inquiry for lead

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agencies, which asks whether the previous environmental document “retains any relevance” in light of changes to the project and whether “major revisions” to the previous environmental document are required. Unlike the “new project” determination, the “retains relevance” inquiry gives judicial deference to the lead agency’s determination.

In the current case involving an infill mixed use project, the trial court found that the differences between the original project description and the final approved project rendered the project description unstable. In reaching that conclusion, the trial court created a new test concluding that to have an accurate, stable, and finite project description, a lead agency is required to provide a new CEQA public comment period when it proposes to approve a “materially different” project alternative from those included in the draft EIR. The city has appealed, and CSAC has filed a brief in support.

State of New York v. United States Dept of Homeland Security

Pending in the Second Circuit Court of Appeals (filed Aug. 4, 2020)(20-2537)

Status: Case Fully Briefed and Pending

This case is one of several challenging the Trump Administration’s “public charge” rule. Since the 1800’s, federal law has prohibited the admission to the United States of “any person unable to take care of himself or herself without becoming a public charge.” In August 2019, the Trump Administration redefined the term “public charge” to require a consideration of not only cash benefits, but also certain non-cash benefits. The old rules would define someone as a public charge if they received cash assistance from SSI, TANF, or federal, state, or local general cash assistance programs. The new rules add additional benefits to that list: SNAP assistance, Section 8 housing assistance, Section 8 project-based rental assistance, Medicaid (with certain exceptions), and Section 9 public housing. A nationwide preliminary injunction was issued originally issued. However, the Supreme Court stayed the injunction, and the rule went into effect on February 24, 2020. Meanwhile, the litigation on the merits continued in the district court, and, of course, mere weeks after the Supreme Court lifted the preliminary injunction, the country was hit with a global pandemic. The district court ultimately determined that the public charge rule conflicts with efforts to combat the pandemic by discouraging immigrants from utilizing public benefits, including healthcare. The district court issued a preliminary injunction enjoining the rule during the national emergency. The Department of Homeland Security has appealed. CSAC joined [a coalition brief](#) in a similar case pending in the Ninth Circuit. The same coalition has now filed an amicus brief in the Second Circuit, based on policy platform language opposing policies that have negative impacts on health and wellbeing outcomes, impose county cost shifts, or increase administrative burdens.

Williams v. County of Sonoma

55 Cal.App.5th 125 (1st Dist. Sept. 28, 2020)(A156819), *petition for rehearing denied* (Oct. 22, 2020), *request for depublication denied* (Dec. 30, 2020)

Status: Case Closed

Plaintiff was riding her bicycle on a training ride in preparation for a long distance event. Plaintiff was described by her expert as an “avid recreational cyclist” who participated in multiple group events. Her speed is disputed, but she failed to see a large pot hole located in the middle of a well-traveled rural road, due to shadows. She was catapulted off her bicycle and sustained serious injuries. In her subsequent dangerous

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condition of public property lawsuit, a jury awarded plaintiff \$1.895 million, which was reduced by 30% comparative fault to about \$1.3 million. The Court of Appeal affirmed, rejecting the County's argument that plaintiff's claim should have been barred by the primary assumption of risk doctrine. "In sum, because the County already owed a duty to other foreseeable users of the road to repair the pothole, the policy reasons underlying the primary assumption of risk doctrine support the conclusion that the County owes a duty not to increase the inherent risks of long-distance, recreational cycling." CSAC filed a brief in support of the County in the Court of Appeal, and supported the County's depublication request, but the request was denied.

Zolly v. City of Oakland

47 Cal.App.5th 73 (1st Dist. Mar. 30, 2020)(A154986), *petition for review granted* (Aug. 12, 2020)(S262634)

Status: Amicus Brief Due March 12, 2021

The City of Oakland entered into waste management agreements with two companies, each paying a Franchise Fee to the City. The City redesignated part of the franchise fee for one of the companies to compensate the City for the cost of implementing the Alameda County Waste Management Plan, under Public Resource Code section 41901. Three waste management rate payers challenged the fees as violating Props. 218 and 26. The Court of Appeal found in favor of plaintiffs ruling that even an exemption to Prop. 218 "must still be reasonably related to the value of the franchise." The court found the plaintiffs properly stated a claim challenging the franchise fee by showing that the fee exceed the reasonable value of the franchise conveyed, which may be considered taxes subject to Prop. 218's voter approval requirement. The Supreme Court granted review to consider the following issue: Must city franchise fees that are subject to California Constitution, article XIII C, be reasonably related to the value of the franchise? CSAC will file an amicus brief.

California State Association of Counties
Conflict of Interest Policy

Article I
Purpose

The California State Association of Counties (“CSAC”) is a California nonprofit mutual benefit corporation. Members of the Board of Directors (“Board Members”) of CSAC are subject to certain legal obligations in the performance of the duties of their position. For this reason, CSAC is establishing this Conflict of Interest Policy for its Board Members.

CSAC Board Members are required to exercise good faith in all transactions involving their duties, and they are subject to certain obligations not to use their position, or knowledge gained through their position, for their personal benefit. In their dealings with CSAC, Board Members should be mindful of potential conflict of interests.

Article II
Standard of Care

In determining potential conflicts of interest, the following standard of care shall be applicable:

- A. Board Members shall perform their duties in good faith, in a manner they believe to be in the best interest of CSAC, with such care, including reasonable inquiry, as an ordinary prudent person in a like position would use under the circumstances.
- B. Board Members are required in their capacity as members of a Board of Supervisors to receive training on ethics and conflicts of interest that satisfies the requirements of AB 1234. Board Members shall perform their duties in a manner consistent with the principles addressed in this training.
- C. Board Members are entitled to rely on the information, opinions, reports or statements (including financial statements and other financial data) prepared or presented by officers or employees of CSAC, independent accountants, and other experts who provide professional services to CSAC, provided that Board Members believe such individuals are reliable and competent, and that the matters on which they present are within their professional or expert competence. Board Members may also rely on the information, opinions, reports or statements of any committee of the Board of Directors with respect to matters within that committee’s designated authority if Board Members believe the committee merits their confidence. Board Members are entitled to rely on the information, opinions, reports or statements of any person, firm, or committee if, after reasonable inquiry when the need therefore is indicated by the circumstances, they have no knowledge that would cause such reliance to be unwarranted.

Article III
Conflicts and Disclosure

- A. Board Members are necessarily involved in the affairs of other institutions and organizations. Effective boards and organizations will include individuals who have relationships and affiliations that may raise questions about perceived conflicts of interest. Although many such potential conflicts are and will be deemed inconsequential, every Board Member has the responsibility to ensure the entire Board of Directors is made aware of situations that involve personal, familial, or business relationships that could create a real or perceived conflict of

interest. Every Board Member is also a member of a Board of Supervisors for a County in the State of California, and their counties pay dues to support CSAC. Decisions by Board Members related to setting dues for CSAC membership is deemed not to be a conflict of interest. Board Members are required annually to be familiar with the terms of this policy, and to acknowledge by his or her signature that he or she is acting in accordance with the letter and spirit of this policy.

B. Board Members are required to make a full disclosure to the Board of Directors of all material facts regarding any possible conflict of interest, to describe the transaction, and to disclose the details of their interest. CSAC shall, as appropriate, seek the opinion of legal counsel and such other authorities as may be required, before entering into any such transaction. Before approving a transaction in which a Board Member may have a conflict of interest, the Board of Directors will attempt, in good faith and after reasonable investigation under the circumstances, to determine that:

- (1) CSAC is entering into the transaction for its own benefit;
- (2) The transaction is fair and reasonable as to CSAC at the time CSAC entered into the transaction;
- (3) The Board of Directors has knowledge of the material facts concerning the transaction and the director's or officer's interest in the transaction; and
- (4) CSAC cannot obtain a more advantageous arrangement with reasonable effort under the circumstances.

The Board of Directors must then approve the transaction by a vote of a majority of the Board of Directors then in office, without counting the vote of any director who may have a conflict of interest due to the transaction under consideration.

**CALIFORNIA STATE ASSOCIATION OF COUNTIES
CONFLICTS OF INTEREST DISCLOSURE STATEMENT**

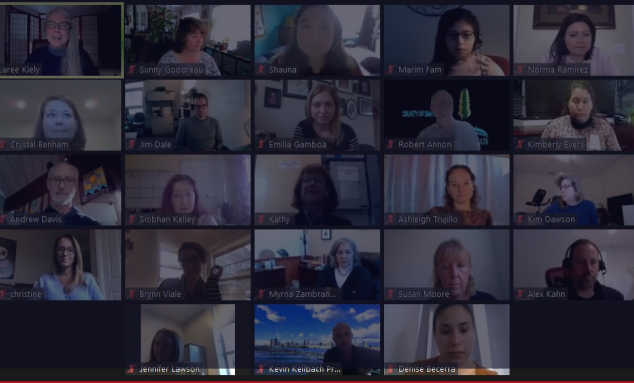
I hereby certify that I have carefully read and hereby acknowledge receipt of a copy of this Conflict of Interest policy. In signing this Disclosure Statement, I have considered not only the literal expression of the policy, but also what I believe to be the spirit of the policy as well. To the best of my knowledge, information and belief, I hereby certify that, except as stated in the exception below, neither I nor any of my relatives by blood or marriage has any direct or indirect interest that conflicts with the interests of CSAC.

The exceptions are as follows (if more space is required, please attached additional page[s]; if no exceptions, please leave space blank):

If any situation should arise in the future that, as discussed in the policy, may involve me or my relatives by blood or marriage in a conflict of interest, I will promptly disclose the circumstances to the Board of Directors of CSAC.

Name: _____ Signature: _____

County: _____ Date: _____



Education is the most powerful weapon which you can use to change the world - Nelson Mandela

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Course Guide

Winter-Spring 2021

CSAC William "Bill" Chiat Institute for Excellence in County Government

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FEBRUARY

Strategies to move technology changes forward

341 IT Service Management

Thursday, February 11, 2021 • 9:00 am - 1:30 pm

IT exists in large measure to support other parts of the county; your internal customers. However, many IT departments do not approach IT delivery through a customer-service lens. Instead they focus on maintaining performance levels and reacting to requests. As cloud services proliferate, county leaders have more options available to procure IT services. By taking an "order taker" posture, IT functions risk being outsourced altogether, compromising the unique value they can provide the organization. This course will enable county IT leaders to properly position themselves against these external options, by helping them identify their current level of IT customer-service sophistication, and instilling the knowledge, tools, and templates required to institute a proactive IT service management operation.

Instructor: Steve Monaghan, Chief Information Officer (CIO) for Nevada County.

Collaboration divides the task and multiplies the success

119 Collaboration: A Way Through Crisis

Thursday, February 11, 2021 • 9:00 am - 1:30 pm

Recently, local agencies have been forced to rethink how they conduct business in order to effectively serve their public (as driven by issues such as COVID-19, homelessness, and fires). As counties, our resiliency and ability to deliver appropriate solutions requires interdisciplinary, interdepartmental, and interjurisdictional collaboration. Bringing together multiple organizations and jurisdictions - each with their diverse interests, perspectives, and experiences - can be challenging. However, when collaboration is done strategically, the results often lead to better outcomes for everyone. This course will examine the techniques and practices of building effective collaborations with a focus on the critical aspects of communication needed for people to work together effectively. Through interactive group discussions and exercises, staff and elected officials will be offered the tools to build efficient collaborations. Learn from county leaders who have successfully established bridges between organizations and diverse communities of interest.

Instructors: Scott DeMoss is a County Administrative Officer of Glenn County, Nate Greenberg is the Director of Information Technology in Mono County and Sonia De La Rosa is the principal administrative analyst for Fresno County.

We can't control the filters that others choose when they look at us

135 Finding the Blind Spots: Personal & Organizational Best Practices & Strategies for Countering Implicit Bias

Thursday, February 18, 2021 • 9:00 am - 1:30 pm

Hard won gains of the civil rights movement stand as one of the defining aspects of the United States as a nation. Despite these gains, significant gaps remain when we look at outcomes in education, health, employment and wealth on the basis of race, gender, sexual orientation, disability and other demographics. So, what's going on? In this session we will look at how implicit bias, the way we unconsciously exhibit judgments towards other individuals and groups, may also impact organizations, institutions and systems where fairness is critical. This session will focus on finding these blind spots and identifying both individual and organizational best practices and strategies that support an equitable approach to service provision.

Instructor: Adele James is founder of Adele James Consulting and adjunct professor of management at the University of San Francisco.

Budgeting = Awareness

381 Creative Budget Solutions and Innovative Service Design

Friday, February 26, 2021 • 9:00 am - 1:30 pm

Given mandated services, citizen expectations and the continuing and lasting scope of the economic meltdown, California counties cannot simply cut their way out of their deep budget challenge. This interactive course will explore the paradoxes and dilemmas of typical budget cutbacks, a menu of creative budget solutions, practical tools for departments, and leadership approaches. Class highlights innovative approaches to redesigning service delivery. Two county case studies are used to identify innovative approaches and lessons learned. Course participants will also contribute case examples of service redesign as well as effective tools.

Instructor: Dr. Frank Benest is former city manager of Palo Alto and a noted expert in organizational leadership and management and Robert Bendorf, former Yuba County CAO.

MARCH

The context of county-state revenue relationships

151 Financing California Counties: The History

Thursday, March 11, 2021 • 9:00 am - 1:30 pm

Have you found yourself overwhelmed trying to understand the county revenue sources and funding streams? And how we ended up with this complex system? This course provides an in-depth examination of the history of county revenue sources and how they have evolved over decades. Exploring the context of county funding decisions by the legislature and administration over the last 40 years is critical in understanding the current state-county funding and revenue relationships. The class examines the history and consequences of major elements in county revenues including: Proposition 13, 172, 1A, Vehicle License Fees, Realignment, ERAF, property tax allocations, current year State budget and more.

Instructor: Diane Cummins is former Special Advisor to the Governor on State and Local Realignment.

Prepare for organizational scandals and crises

357 When Bad Things Happen: Managing the Media in Crises and Emergencies

Friday, March 12, 2021 • 9:00 am - 1:30 pm

Counties are prepared for natural disasters ... but what about federal and state investigations, embezzlement of funds, arrest or death of an official, program failure, scandals uncovered and other unexpected situations. This course focuses on the communications principles required to respond to organizational crises. Case studies are analyzed to identify successful and unsuccessful responses. A set of steps are presented to prepare a communications response, including role assignments, strategies and tactics which target affected audiences, key messages which tell the county's story, and delivering the response via the media and other communications vehicles. Techniques are shared for response options, sample messages, understanding media perspective and how to avoid common pitfalls and missteps.

Instructor: Sheri Benninghoven, APR is President of SAE Communications. Scott Summerfield is an expert in public agency strategic communications.

JPA-Special Districts-MPO-LAFCo-COG-Cities-CSA: What do they all do?

156 California Local Government 101

Thursday, March 18, 2021 • 9:00 am - 1:30 pm

California local governments manage and deliver a vast and complex assortment of public services throughout the state. There are 58 counties, 482 cities, and thousands of special districts that all play a role in public policy and service delivery! Cities, counties, special districts, LAFCo, COG's, JPA's what do they all do? What is the difference between county and city authority and services? It can be difficult to understand or explain the broad responsibilities counties have in providing services to constituents. During this interactive course, you will learn the history, structure, and responsibility of local governments and how the various agencies relate to counties. The use of case studies will provide participants an opportunity to demonstrate understanding of the various local agencies and their relationship to counties.

Instructor: Jason Britt is the County Administrative Officer of Tulare County.

Inclusive leadership is not a destination. It's a journey that requires humility, curiosity and courage. - Thais Compoint

121 Inclusive Leadership

Friday, March 19, 2021 • 9:00 am - 1:30 pm

Inclusion happens one thought, one moment, one conversation, one interaction, and one person at a time.

Today's emphasis on Diversity, Equity, and Inclusion (DEI) is not a trend or a short-lived new look at the workforce and leadership. It is a mandate for the 21st century. However, understanding and shifting our mindset is not enough; we also have to figure out what to DO. How do we create a culture of inclusion and make inclusive decisions? How do we interact with our co-workers and the people we supervise and lead? How can we ensure that everyone has access to the opportunities in our organization? The answers to these questions have to become behaviors that can ensure that DEI is actually working in the workplace. This course, "Inclusive Leadership" addresses the third leg of our DEI leadership responsibilities.... The course will focus how to inclusively lead individuals because we are all different, each as unique as our fingerprint.

So, leadership asks: "What do I do differently to ensure DEI on my team and in our organization? "

This course will reinforce the DE mindset and add to leadership information and knowledge, but it will do more: we will focus on developing new tools, new behaviors, things leadership can actually do to create inclusion and equity in a world of individuals and diversity.

Instructor: Laree Kiely, Ph.D. is president and CEO of We Will, Inc. and professor at the USC Marshall School of Business.

APRIL

Strive not to be a success, but rather to be of value - Albert Einstein

325 Strengths in Leadership

Thursday, April 1, 2021 and Thursday, April 15, 2021 • 9:00 am - 1:30 pm

Do you know how to maximize your leadership potential? Do you know how your top strengths work together so you can maximize your leadership potential? Strengths in Leadership is a two-day course designed to enhance personal growth and leadership development, strengthen internal communication among teams and launch organizational change. Participants will discover and explore their personal talent themes through interactive, virtual sessions, then explore how understanding the four domains of leadership (executing, influencing, relationship building and strategic thinking) can improve team outcomes and strengthen organizations. This session includes the CliftonStrengths assessment and Strengths-Based Leadership Book, developed based on years of research by Gallup, Inc.

Instructor: Adrian Ruiz is a Gallup Certified Strengths Coach at Gallup Inc.

We depend on it ... How does that state budget process work??

396 State Budget 101: What Counties Need to Know

Thursday, April 1, 2021 • 9:00 am - 1:30 pm

Did you ever wonder how the Governor made that budget decision or why it changed it in May? Or do you want to find out how the Legislature changes the Governor's proposal or how counties can influence either the Governor or the Legislature? This is the class where you can learn the budget basics and answers to those questions and so much more. Learn about who influences – and how they do it – the state budget process, policy and politics. It's an inside look at a complex process which influences virtually every aspect of county operations. Learn about how to find and interpret budget information and a few tips about influencing the budget decisions.

Instructor: Diane Cummins is Special Assistant to the Governor for state and local finances and has worked in both the executive and legislative branches on the budget

Create better value for – and relationships with – IT customers

342 IT Performance Metrics and Customer Value Management

Thursday, April 8, 2021 • 9:00 am - 1:30 pm

County governments create value for citizens through the services they deliver. Doing so effectively and efficiently not only requires a keen understanding of how government service quality is impacted by the internal systems and processes which enable them, but also requires establishing metrics around these systems and processes in order to measure performance - after all if it isn't measured, it isn't managed. This facilitative course is designed to help county IT professionals understand the metrics that matter. By taking a customer-centric approach, participants will understand how to establish metrics across IT services, applications, and infrastructure, optimize performance over time, and communicate the benefits realized to the rest of the organization through a series of interactive discussions, group activities, and individual exercises.

Instructor: Mac Avancena, Jr., Chief Information Technology Officer, Kern County

Facilitate conflict constructively

360 Manage Conflict (Even Hostility) in Comfort

Friday, April 9, 2021 • 9:00 am - 1:30 pm

Conflicts and disagreements are a fact of life. They can contribute to better outcomes or can lead to an escalating situation. Transform the most difficult circumstances into a satisfying experience for all involved. This course helps County elected officials and executives identify constructive approaches to positively managing conflict whether from the dais, in a meeting, or one-on-one. Participants analyze their own response to conflict and develop tools to quickly assess and respond to difficult situations and create practical, positive outcomes.

Instructor: Laree Kiely, Ph.D. is president and CEO of We Will, Inc. and former professor at the USC Marshall School of Business.

We depend on it ... How does that state budget process work??

396 State Budget 101: What Counties Need to Know

Thursday, April 15, 2021 • 9:00 am - 1:30 pm

Did you ever wonder how the Governor made that budget decision or why it changed it in May? Or do you want to find out how the Legislature changes the Governor's proposal or how counties can influence either the Governor or the Legislature? This is the class where you can learn the budget basics and answers to those questions and so much more. Learn about who influences – and how they do it – the state budget process, policy and politics. It's an inside look at a complex process which influences virtually every aspect of county operations. Learn about how to find and interpret budget information and a few tips about influencing the budget decisions.

Instructor: Diane Cummins is Special Assistant to the Governor for state and local finances and has worked in both the executive and legislative branches on the budget

MAY

Employees are every county's largest budget item

153 Labor Relations and Negotiations in Local Government

Friday, May 14, 2021 • 9:00 am - 1:30 pm

The class examines the basics of labor relations in the county environment. Laws and regulations affecting public-sector employment and labor relations in California are examined along with techniques to build and maintain effective and productive relationships with employee groups. The class explores the various roles in labor relations and labor negotiations along with pitfalls to avoid in working with labor representatives. Techniques are examined for maintaining productive relationships with employee organizations during difficult times. Eligible for MCLE credits for members of the Bar.

Instructors: Richard Whitmore and Richard Bolanos are partners with Liebert Cassidy Whitmore and work extensively with local governments on labor relations.

Facilitate conflict constructively

360 Manage Conflict (Even Hostility) in Comfort

Thursday, May 20, 2021 • 9:00 am - 1:30 pm

Conflicts and disagreements are a fact of life. They can contribute to better outcomes or can lead to an escalating situation. Transform the most difficult circumstances into a satisfying experience for all involved. This course helps County elected officials and executives identify constructive approaches to positively managing conflict whether from the dais, in a meeting, or one-on-one. Participants analyze their own response to conflict and develop tools to quickly assess and respond to difficult situations and create practical, positive outcomes.

Instructor: Laree Kiely, Ph.D. is president and CEO of We Will, Inc. and former professor at the USC Marshall School of Business.

JUNE

Dealing with the ABC's of IT (Attitude, Behavior and Culture)

338 IT Organizational Culture

Thursday, June 10, 2021 • 9:00 am - 1:30 pm

Despite all the expertise, training and consulting developed over the last 20 years, we continue to struggle to implement IT initiatives, adopt activities and processes to achieve business needs. We have challenges creating buy-in, overcoming resistance and embedding changes in organizational behavior and culture. This is due to the ABC's (Attitude, Behavior and Culture) of IT. "ABC is like an Iceberg, much of it hidden beneath the surface yet capable of causing enormous damage." In this session we will discuss how to recognize and address ABC issues within your organization.

Instructor: Steve Monaghan, Chief Information Officer (CIO) for Nevada County.

Build organizational capacity from within the county

380 Talent Development and Succession Planning

Friday, June 11, 2021 • 9:00 am - 1:30 pm

This interactive course will confront the "retirement wave" of baby-boomers leaving local government and explore strategies and best practices to create effective leadership development and succession planning programs in county government. The course includes case examples, small group discussions as well as presentations. Discussion highlights: workforce demographic challenges facing county government; why talent development, employee engagement and succession planning are key to building organizational capacity, especially in the post-pandemic era; the need to enhance the employee experience in county government even in time of constrained resources; steps to get started; and best practices and lessons learned from leadership development and talent development programs.

Instructor: Dr. Frank Benest is former city manager of Palo Alto and a noted expert in organizational leadership and Donna Vaillancourt is former San Mateo County Human Resources Director.

Together Everyone Achieves More

377 Building and Maintaining a Strong Work Team in the New Normal

Thursday, June 17, 2021 • 9:00 am - 1:30 pm

Concerned about staff morale and productivity? Want to improve confidence levels and ownership of work products? Curious about how to strengthen trust and respect among team members? A great team is not just a group of great individuals but, more importantly, how they work together. A cohesive team can make the difference not only between success and failure to achieve organizational goals, but also between a work environment where staff take pride or feel resigned. Creating a sense of team has never been more challenging resulting from a combination of dramatic changes in the work setting due to COVID19, unprecedented job losses, the impact of the national racial reckoning and polarized political environment, leaving many feeling isolated and uncertain even when employed. This workshop will help you to work with staff in: identifying and building on their own strengths; setting a vision and purpose to achieve a clear sense of teamwork; creating a safe environment where team members feel comfortable and confident enough to take risks and learn from mistakes. The session is designed around an asset-based approach and will support team leaders in employing coaching strategies towards building a cohesive group.

Instructor: Adele James is founder of Adele James Consulting and adjunct professor of management at the University of San Francisco.

COURSE SCHEDULE INDEX

Institute Courses by Topic

COURSE		Page
LEADERSHIP COURSES		
119	Collaboration: A Way Through Crisis	2
121	Inclusive Leadership	3
135	Finding the Blind Spots	2
325	Strengths in Leadership	4
360	Manage Conflict (even hostility) and Disagreement in Comfort	4 & 5
377	Building and Maintaining a Strong Work Team in the New Normal	5
380	Talent Development and Succession Planning	5
381	Creative Budget Solutions and Innovative Service Design	2
POLICY & GOVERNANCE COURSES		
151	Financing California Counties: The History	3
153	Labor Relations	5
156	California Local Government 101	3
338	IT Organizational Culture – Dealing with the ABC's of IT	5
341	IT Service Management	2
342	IT Performance Metrics and Customer Value Management	4
357	When Bad Things Happen	3
396	State Budget 101	4



Cost-Effective Solution for County Succession Planning and Executive Development

Registration fees include professional instruction, course materials, and certificate

www.csacinstitute.org Visit the Institute website for updated information, course schedules and resource materials, including materials from many of the Institute's most popular classes.

ABOUT

CSAC William "Bill" Chiat Institute

CSAC William "Bill" Chiat Institute for Excellence in County Government is a professional, practical continuing education program for senior county staff and elected officials. Its goal is to expand capacity and capability of county elected officials and senior staff to provide extraordinary services to their communities. The Institute was established in 2008 and is a component of the California Counties Foundation, Inc. and the California State Association of Counties (CSAC). Over 6,000 county staff and elected officials have taken courses. The Institute is supported by the California Counties Foundation (a 501(c)(3) charity), CSAC, grants from organizations and foundations, and course registration fees.

Course Registration and Fees

Registration – Course registration may be completed on-line. Advance registration is required. To register for a class please visit www.csacinstitute.org.

Fees – Course tuition includes instruction, materials, and certificate. All county staff and officials are eligible for the special county rate of \$149/class day. Staff from county-partnered CBOs, CSAC Partners and Premier Members, and CSAC Affiliate Members are also eligible for this special reduced rate. Regular registration fee is \$351/class day.

Cancellations and Substitutions – Substitutions may be made at no charge. Registrations may be cancelled by logging into your account, e-mail or calling up to seven days in advance of the class. Refunds are subject to a \$20 handling fee. There are no refunds or credits for cancellations within seven days of a class or no-show the day of the class.

Contact Us

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Update on Activities February 2021

Local government plays an integral part in shaping a thriving community. That's why ensuring that local government leaders have the best resources, connections, and knowledge available is essential for their success. With a 65-year history of serving the needs of local governments in California, the Institute for Local Government (ILG) supports city, county and special district officials in tackling the state's most pressing and evolving issues.

Close alignment with our three affiliates – CSAC, the League of California Cities and the California Special Districts Association – is critical to our success. Together with these local government partners, ILG maintains continued engagement with local leaders that affords us the opportunity to empower and educate them with real-world expertise.

We are a mission-driven nonprofit organization that is also non-partisan. And – since ILG is not focused on advocacy – we have the flexibility to serve as an objective third-party convener that helps cities, counties, and special districts navigate complex issues crossing multiple local and state agencies.

To learn more about our programs and resources visit www.ca-ilg.org, or connect with us through our [newsletter](#) or social media through [Facebook](#), [Twitter](#) or [LinkedIn](#).

ILG Begins 2021 with a Renewed Commitment to Good Government and Civility

We began the New Year with a renewed commitment to strong foundation of good governance – trust, accountability, responsiveness and transparency. Many of our local leaders continue to work to bring their communities back together after a polarizing election, prolonged stay at home orders and growing economic challenges. The ILG team is developing webinars, resources and other customized trainings to help our local government partners navigate transitions on their boards, promote civility and increase public trust.

Visit our website to find resources on these topics:

- Ethics resources: www.ca-ilg.org/ethics
- Leadership resources: www.ca-ilg.org/leadership

If ILG can be of assistance in your county, please don't hesitate to reach out to Erica Manuel (emanuel@ca-ilg.org) or Melissa Kuehne (mkuehne@ca-ilg.org).

1400 K Street, Sacramento CA 95814-3916
www.ca-ilg.org

Navigating the New Normal – COVID & Beyond

As local government leaders continue to work tirelessly to navigate the COVID pandemic and work to serve their communities, provide essential services and move towards full reopening and recovery, the ILG team continues to focus on our mission of helping local government leaders navigate complexity and effectively implement policies on the ground.

COVID Webpage

ILG created a dedicated COVID webpage and has been compiling the latest updates, reference documents and virtual resources for local agencies since March. We continue to update the page with local, state and national resources, highlights of the local government response to COVID-19, upcoming trainings and other tools available for local government agencies.

Access the webpage at www.ca-ilg.org/COVID-19.

Webinars

In 2020 ILG hosted 15 webinars drawing thousands of attendees to help local leaders navigate the pandemic on topics ranging from transparency to community engagement to elections. Those webinars (listed below) were all recorded and are archived on ILG's website here: www.ca-ilg.org/post/ilg-webinar-archives.

- Transparency, Public Access & Trust: Keeping Local Government Open Through Social Distancing
- Managing Human Resources During a Public Health Crisis
- Staying Connected: Tips and Tactics for Effective External Communication in a Time of Crisis
- Financial Uncertainty During COVID-19: Budget Forecasting & Financial Tips for Local Government Leaders
- New Public Poll on Local Taxes, Rate Increases & More: Informing Policy Decisions
- Health Data for COVID Recovery Decision Making
- Resetting the Local Economy after COVID-19
- Reframing the Local Planning Process: Lessons Learned from the COVID Crisis
- Resetting the Local Economy after COVID-19
- Preparing Vulnerable Californians for Natural Disasters: Is Your Community Listos (Ready)?
- Tips and Tools to Engage Your Community in a Digital Environment
- Rethinking Natural Disasters After COVID-19 Building Local Resilience to Earthquakes, Mudslides & Wildfires
- Technical Assistance Workshop: Public Engagement for Housing Elements During COVID
- Fiscal Matters & Labor Negotiations: Practical Solutions For Public Agencies During COVID-19
- COVID's Impact on Local Elections: Democratic Processes Don't Stop During Pandemics!

The ILG team is working closely with CSAC staff to continue to provide valuable training and education in a virtual environment in 2021 to help local governments navigate this crisis and other priorities. We hope to continue providing additional value to CSAC Finance Corporation partners by working closely with Jim Manker on cross-promotional opportunities as well. Contact

Erica Manuel (emanuel@ca-ilg.org) or Melissa Kuehne (mkuehne@ca-ilg.org) for more information.

BOOST Pilot Program Wraps Up

In 2019, ILG was selected to develop and lead a pilot program with the Strategic Growth Council. The BOOST Pilot Program launched in spring 2019 and focused on 10 cities and two regions in California. The jurisdiction participants were selected based on a variety of factors including being designated as under-resourced, disadvantaged or particularly vulnerable to climate risks. The jurisdictions in this cohort varied in size, geography and demographics, but all demonstrated a clear desire to work on climate-related issues and a willingness to learn and grow through this program. The BOOST communities included the cities of Arcata, Arvin, Bakersfield, East Palo Alto, El Centro, Mammoth Lakes, Paramount, Salinas, San Diego and Ventura, and regions in the San Joaquin Valley and the Coachella Valley.

The premise of this pilot program was for ILG to provide flexible technical assistance to address the varying and evolving capacity challenges of local governments, while also sharing best practices and lessons learned to help inform state programs. ILG developed customized work plans with each community based on their self-identified needs, including;

- Grant writing assistance
- Project development guidance
- Direct connections to existing state technical assistance and funding programs
- Resource procurement and partnership development (e.g. securing program fellows and identifying non-profit partners)
- Climate action and resilience planning
- Training, consultation and facilitation services (including strategic planning and public engagement)
- Peer-to-peer learning opportunities
- Communications support

Key accomplishments of the BOOST Program

- ILG provided grant writing assistance or support on 23 different grants.
- ILG helped secure 10 successful grants totaling \$42,918,714 in funding for BOOST communities.
- ILG obtained funding or support to assist 6 BOOST communities with developing or updating Climate Action and/or Climate Resilience Plans.
- ILG provided customized community engagement trainings/services for more than half of the BOOST-partners in an effort to facilitate meaningful, inclusive and authentic public engagement.
- ILG facilitated numerous partnerships between BOOST communities and state agencies.

The ILG is currently working on the final program report that will share successes, best practices and lessons learned from the 18-month effort that will be released in March 2021.

Contact Karalee Browne (kbrowne@ca-ilg.org) or Melissa Kuehne (mkuehne@ca-ilg.org) for more information.

Technical Assistance for Housing

ILG has been selected as part of the team led by PlaceWorks that will provide technical assistance for counties statewide around the Local Early Action Planning (LEAP) and Regional Early Action Planning (REAP) grants. Through this work, approximately 85% of counties have already applied for this funding to help with permit streamlining, general plan and housing element updates, and a number of other plans and projects that will help accelerate housing production in their communities. ILG and the technical assistance team will provide ongoing assistance including resources and training for planning commissioners and elected officials. Contact Karalee Browne (kbrowne@ca-ilg.org) or Melissa Kuehne (mkuehne@ca-ilg.org) for more information.

Partnering on Education & Training

CSAC Annual Meeting

ILG was pleased to provide the state-mandated ethics trainings at this year's Annual Meeting including:

- Public Service Ethics Laws and Principles: AB 1234 Training
- Harassment Prevention Training for Supervisors and Officials: AB 1661 Training

Both sessions were attended by over 50 supervisors and were well received.

ILG also looks forward to solidifying opportunities to partner with the CSAC Institute, which offers complimentary education services to county leaders.

Cross-promoting CSAC

ILG is proud of our affiliation with CSAC and we highlight it as often as possible through all our communication channels. In addition to monthly CSAC content in our e-newsletter, we actively promote CSAC programs and activities on social media.

In 2020 ILG's social media posts and shares about CSAC and county activities resulted in more than **19,778** impressions (or people reached). ILG will continue these efforts in 2021 to amplify the messaging and great work of the CSAC team.

ILG Board Meetings

ILG's Board met virtually on December 18th to adopt ILG's 2021 budget and priorities.

ILG's Board will continue to meet quarterly in 2021 on the following dates:

- Friday, February 26th
- Friday, May 21st
- Friday, August 20th
- Friday, November 19th

**California State Association of Counties
2021 Calendar of Events**

JANUARY

- 1 New Year's Day
- 14 CSAC Executive Committee Meeting | Virtual
- 18 Martin Luther King, Jr. Day

FEBRUARY

- 11 CSAC Board of Directors Meeting | Virtual
- 15 Presidents Day

MARCH

- 11 CSAC Executive Committee Meeting | Virtual
- 8-12 NACo Policy Steering Committee Meetings | Virtual
- 19 NACo Board of Directors Meeting | Virtual
- 24 CSAC Diversity, Equity & Inclusion Forum | Virtual
- 24-26 NACo Legislative Conference | Virtual

APRIL

- 6 - 9 CSAC Finance Corp. Annual Meeting
- 22 CSAC Board of Directors Meeting | Virtual
- 21 - 22 CSAC Legislative Conference | Virtual

MAY

- 31 Memorial Day

JUNE

- 2 - 4 CSAC Executive Committee Leadership Forum | San Diego
- TBA CSAC Regional Meeting | TBA

JULY

- 5 Independence Day (observed)
- 16 - 19 NACo Annual Conference | Travis County, Austin, Texas

AUGUST

- 12 CSAC Executive Committee Meeting | Sacramento

SEPTEMBER

- 2 CSAC Board of Directors Meeting | Sacramento
- 6 Labor Day
- TBA Regional Meeting | TBA

OCTOBER

- 6 - 8 Executive Committee Retreat | TBA
- 11 Indigenous Peoples Day

NOVEMBER

- 11 Veterans Day
- 25 Thanksgiving Day
- 29 - Dec 3 CSAC 127th Annual Meeting | Monterey County

DECEMBER

- 2 CSAC Board of Directors Meeting | Monterey County
- 15 - 17 CSAC Officers Retreat | Napa County
- 24 Christmas Day (observed)
- 31 New Year's Day (observed)

Updated 2.1.21