

**CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE**

Thursday, February 8, 2007
10:00am – 1:30pm
CSAC Conference Center, Sacramento

A G E N D A

Presiding: Frank Bigelow, President

10:00am PROCEDURAL ITEMS

1. Roll Call *Page 1*

2. Approval of Minutes of September 28-29, and October 17, 2006 *Page 2*

10:15am ACTION ITEMS

3. Appointment of CSAC Treasurer, NACo Board of Directors and Western Interstate Region Representatives *Page 9*
 - *President Bigelow*

4. Appointment of CSAC Policy Committee Chairs and Vice Chairs for 2007 *Page 11*
 - *President Bigelow*

5. Consideration of State and Federal Legislative Priorities for 2007 *Page 12*
 - *Steve Keil, CSAC staff*

6. CSAC Constitution Revision Task Force Report (possible action) *Page 20*
 - *Supervisor Rich Gordon, Task Force Chair*

7. Eminent Domain Reform Proposal *Page 22*
 - *Jim Keene, CSAC Executive Director*
 - *Jean Hurst, CSAC staff*

8. Administration of Justice Policy Committee Report *Page 23*
 - *Elizabeth Howard, CSAC staff*

9. Consideration of Resolution to Support High Speed Rail *Page 28*
 - *Supervisor Mike McGowan, Policy Committee Chair*
 - *DeAnn Baker, CSAC staff*

12:00pm LUNCH

12:30pm INFORMATION ITEMS

10. State Budget/Legislative Report
- *Steve Keil, CSAC staff*

11. CCS Partnership Report

- *Connie Busse, CCS Partnership Director*

Page 31

12. CSAC Finance Corporation Report

- *Supervisor Cox, Finance Corp. Board Member*
- *Jim Keene, Finance Corp. Board Member*

Page 48

13. Corporate Associates Steering Committee Meeting Report

- *Jim Keene*

Page 53

14. CSAC Staff Transition Report

- *Jim Keene*

1:00pm CLOSED SESSION

15. CSAC Executive Director Recruitment Update
- *Bob Murray, President, Bob Murray & Associates*

Page 54

1:30pm ADJOURN

ROSTER

California State Association of Counties
Executive Committee
2007

President:	Frank Bigelow, Madera
1 st Vice President:	Richard Gordan, San Mateo
2 nd Vice President:	Gary Wyatt, Imperial
Immed. Past President:	Connie Conway, Tulare

Urban Section

Federal Glover, Contra Costa
Don Knabe, Los Angeles
John Tavaglione, Riverside
Roger Dickinson, Sacramento
Liz Kniss, Santa Clara
Kathy Long, Ventura
Greg Cox, San Diego (alternate)

Suburban Section

Joni Gray, Santa Barbara
Mike McGowan, Yolo
Mike Nelson, Merced
Valerie Brown, Sonoma (alternate)

Rural Section

Terry Woodrow, Alpine
Jeff Morris, Trinity
Tony Oliveira, Kings (alternate)

Advisors

Larry Combs, Sutter County Administrative Officer
Kathleen Bales-Lange, Tulare County Counsel

MINUTES OF SEPTEMBER 28-29, 2006
MINUTES OF OCTOBER 17, 2006

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
September 28 - 29, 2006
Quail Lodge, Carmel, CA

MINUTES

Presiding: Connie Conway, President

1. SESSION WITH CSAC FINANCE CORPORATION BOARD

The following members of the CSAC Finance Corporation Board of Directors participated in a briefing session with the Executive Committee:

Tom Ford, President
Larry Parrish, Vice President
Les Brown, Treasurer
Greg Cox, Helen Thomson, Henry Gardner and Mike Johnson, Directors
Norma Lammers, Executive Director
Tom Sweet, Marketing Manager

Finance Corporation revenues for 2007 are expected to be over \$2 million. CSAC received \$500,000 in 2006 to pay down debt on the two CSAC buildings. However, that money will be contributed to the No on Prop. 90 campaign.

The Executive Committee received status reports on the pooled purchasing, Tax and Revenue Anticipation Notes (TRANS), the Pension Obligation Bonds (POB), the Funding Assets Statewide (FAST), and the Statewide Community Infrastructure (SCLP) programs. A video is being produced describing the various programs which will be shown at the CSAC annual conference.

Finance Corporation staff was directed to create a sample letter regarding the benefits of the pooled purchasing program that Executive Committee members could send to the nonprofit organizations in their districts.

It was announced that Norma Lammers would be retiring in July 2007. The Finance Corporation has contracted with Cooperative Personnel Services (CPS) to conduct the recruitment for a new Executive Director.

2. ROLL CALL

Connie Conway, President	Judy Case, Fresno
Frank Bigelow, 1 st Vice President	Joni Gray, Santa Barbara
Richard Gordon, 2 nd Vice President	Mike McGowan, Yolo
Greg Cox, Immed. Past President	Valerie Brown, Sonoma (alternate)
John Tavaglione, Riverside	Richard Vinson, Amador
Roger Dickinson, Sacramento	Michael Johnson, advisor
Paul Biane, San Bernardino (alternate)	

3. APPROVAL OF MINUTES

The minutes of August 17, 2006 were corrected to reflect that Supervisor Roger Dickinson was appointed chair of the NACo Human Services and Education Steering Committee, not the Health Steering Committee as stated in the minutes.

Motion and second to approve the minutes of August 17, 2006 as corrected. Motion carried unanimously.

4. DISTINGUISHED SERVICE AND PRESIDENT'S AWARD RECIPIENTS

The Executive Committee selected the following recipients to receive the Distinguished Service Award which is presented during the CSAC annual conference to the person(s) who have made contributions to the improvement of government in California:

Senator Don Perata for his leadership role in the passage of the infrastructure bond package;
Senator Bob Dutton for working with the Governor to secure the inclusion of \$2 billion for local streets and roads in Proposition 1B;
Senator Wes Chesbro for being a champion for county health and human services programs and rural county issues;
Senator Joseph Dunn for his role in the successful passage of SB 10, and for establishing a court/county work group; and
Secretary of State Bruce McPherson for his efforts to ensure the passage of AB 1634, special election reimbursement legislation.

The recipient of this year's President's award will be Cynthia Bryant, Governor Schwarzenegger's Chief Deputy Legislative Secretary, for her policy advice on workers' compensation and pension reform issues as well as her efforts to ensure the passage of AB 1634, special election reimbursement legislation.

5. CIRCLE OF SERVICE AWARD NOMINEES

Staff presented a list of 22 nominees for the 2006 Circle of Service Award which was created to recognize county officials, department directors, Corporate Associates, and other CSAC members whose service to CSAC and counties sets them apart. The list is as follows:

Bob Fletcher, Vanir Construction Management
Bob served as President of CSAC Corporate Associates during 2006 and has also been very active in CSAC for a number of years.

David Janssen, Chief Administrative Officer, Los Angeles County
In recognition of the length and breadth of David's service, with specific focus on court reforms. David has served as Past President of the CAODAC, was an instrumental member of the Task Force on Court Facilities (TFCF), and a long-serving CAO of the largest county in the state. More recently, David served as a member of the Court/County Working Group, a working group that sought for more than a year to try to address a range of issues that had impeded the court facility transfer process. He was instrumental in negotiating the final deal that was incorporated into SB 10 (Dunn). He's served as an overall leader among the ranks of CAOs and is well respected by his peers.

Amador County Supervisor Richard Vinson

Supervisor Richard Vinson currently serves on the CSAC Executive Committee and Board of Directors. He is an active member of the Indian Gaming Working Group and last year he was vice-chair of the CSAC Housing, Land Use & Transportation policy committee. Richard will be retiring from the Amador County Board of Supervisors at the end of this year.

Glenn County Supervisor Gary Freeman

Supervisor Gary Freeman provided the impetus to form the CSAC Economic Development Policy Committee in 2001, and has worked on behalf of the committee for the past five years, including twice serving as chair. Because of his efforts, CSAC has developed a strong reputation for speaking up on statewide economic and military development issues that benefit all Californians. Gary will be leaving at the end of this year after three terms on the Glenn County Board of Supervisors.

Madera County Supervisor Gary Gilbert

Supervisor Gary Gilbert is on the CSAC Board of Directors and the Agriculture & Natural Resources policy committee. He has also served as CSAC's representative on the NACo Western Interstate Region Board of Directors for several years. Gary will be retiring at the end of this year after two terms on the Madera County Board of Supervisors.

Plumas County Supervisor Bill Dennison

Supervisor Bill Dennison currently serves on the CSAC Executive Committee and Board of Directors and has been a very active member of NACo for several years. He is also a member of the CSAC Agriculture & Natural Resources policy committee. Bill will be retiring at the end of this year after 14 years on the Plumas County Board of Supervisors.

San Diego County Supervisor Greg Cox

Greg's leadership this year has paid enormous dividends in a number of areas. He played a key role in Valerie Brown's successful NACo Second VP campaign, dedicating countless hours to develop and carry out a winning strategy. In the area of court facilities, Greg played a key role as a member of the Executive Court/County Working Group that was responsible for hammering out a consensus agreement subsequently incorporated into SB 10, relating to court facilities. He represented counties' interests well and helped negotiate a fair, balanced deal that should serve to facilitate the transfer of court facilities to the state.

Solano County Supervisor Duane Kromm

Supervisor Duane Kromm volunteered twice on very short notice to testify before Congress on CSAC's policy regarding Indian Gaming issues. His ability to quickly grasp this complicated issue and effectively communicate it to members of Congress was truly remarkable and is appreciated by all of California's counties.

Stanislaus County Supervisor Ray Simon

Ray will be retiring from the Stanislaus County Board of Supervisors at the end of this year after serving 32 years as a county supervisor.

Peter Rei, Tuolumne County Public Works Director

As Chair of the CEAC Transportation Committee for the past 3 years, Pete has been very active in state policy development and legislative actions that have benefited California's counties. We have numerous successes to celebrate under his leadership that have and will continue to provide additional state and federal funding to county government into the future.

Pat DeChellis, Los Angeles, Deputy Director Public Works

As Vice Chair of the CEAC Transportation Committee for the past 4 years, Pat has been instrumental in state policy development and legislative actions in the transportation area that have led to increased funding for county government. He is a regular county representative before meetings of the California Transportation Commission and the Regional Transportation Planning Agencies. Pat has also provided technical assistance to CSAC staff on flood control legislation and assisted in dealings with the Federal Emergency Management Agency (FEMA).

Chantal Saipe, San Diego County, Tribal Liaison

Chantal Saipe, as the tribal liaison for San Diego County, has provided extensive technical expertise to CSAC on Indian Gaming-related issues, including assisting with the creation of materials designed to help counties administer Indian Gaming Special Distribution Fund monies.

Jennifer Henning, Executive Director, County Counsels' Association of California

As Executive Director of the County Counsels' Association, Jennifer has been a steadfast source of valuable information and assistance on a number of legislative proposals this year. Her quick and thorough responses have been critically important to CSAC's legislative successes.

Mary Wallers, CSAC Corporate Associate Member, Sierra West Group

Mary Wallers, as the principal of Sierra West Group, served as the CSAC Corporate Associates' liaison to the CSAC Economic Development Policy Committee in 2006. As the liaison, Mary dedicated time from her busy schedule to attend meetings, meet with CSAC staff and help draft economic development policy for the Association. Her efforts on behalf of the CSAC Economic Development Policy Committee are truly appreciated.

Lori Panzino, San Bernardino County, Division Chief, Franchise Programs

Paul Valle-Reistra, City of Walnut Creek, City Attorney

Rich Esposto, Consultant, Sacramento Metro Cable Television Commission

Lori, Paul, and Rich provided countless hours of expertise, travel, and advice during the prolonged discussions involved in AB 2987, the Speaker's bill to change franchising of video services. They collectively assisted in making significant strides to improve the measure, offering technical expertise to county advocates (who had little experience in this area of law). These three public servants made extraordinary efforts to assist California local governments in what has been described as the most-lobbied bill of the 2006 legislative session.

David Wooten - Assistant County Counsel, San Joaquin County and Chair, County Counsel Working Group on Court Facilities

Kathleen Felice - Principal Deputy County Counsel, Los Angeles County and

Diane Bardsley - Special Assistant County Counsel, San Diego County and Member,

County Counsel Subcommittee on SB 10

These three individuals were absolutely critical to finding a mutually agreeable resolution on very complex and difficult court facility transfer issues. They collectively comprised a small county counsel working group that worked directly with Administrative Office of the Courts' counsel staff for a period of many months that led to an eventual agreement contained in SB 10. David Wooten also serves as the overall chair of the County Counsel Working Group on Court Facilities and devotes a significant amount of time to coordinating and leading the group on examining and seeking to find resolution to legal issues involved in the court facility transfer process.

Sonoma County Treasurer Tom Ford

Tom currently serves as President of the CSAC Finance Corporation and has volunteered many hours beyond those expected of a Board member. He has served on committees, reviewed and commented on new program ideas and aggressively marked Finance Corporation programs. He has provided leadership to the county family as well as the Finance Corporation Board on finance-related issues such as Other Post Employment Benefits (OPEBs). As the legislative chair for the Treasurers Association, he has been very effective in securing new and modified legislation to deal with a multitude of finance and investment related issues for counties. He will be retiring from his position as Sonoma County Treasurer/Tax Collector at the end of this year.

CSAC Finance Corporation Executive Director Norma Lammers

Norma has served as Executive Director of the CSAC Finance Corporation since 2004. She will be retiring in July 2007.

Motion and second to approve entire list of proposed nominees for Circle of Service award. Motion carried unanimously.

Staff was directed to devote a portion of the CSAC annual conference program to recognizing county officials and CSAC staff who participated in the Valerie Brown for NACO 2nd Vice President campaign.

6. CONFIRMATION OF CONTRACT RECIPIENT FOR CSAC FEDERAL AFFAIRS REPRESENTATION

CSAC's current federal affairs contract with Waterman & Associates will expire on December 31, 2006. In July of this year, CSAC issued an RFP which was sent to 14 federal advocacy firms in Washington, DC. Four proposals were received. An RFP review committee comprised of Supervisors Valerie Brown and Greg Cox, CAO Mike Johnson, and CSAC staff members Valerie Steve Keil and Karen Keene, screened the proposals and interviewed two firms - Waterman & Associates and Ferguson Group. The RFP review committee recommended that CSAC award the federal affairs contract to Waterman & Associates.

Motion and second to approve recommendation to award federal affairs contract to Waterman & Associates. Motion carried unanimously.

Jim Keene and the CSAC officers were directed to negotiate details of the contract to address pricing and flexibility on the number of advocacy issues.

7. REVIEW OF AUDITED FINANCIAL STATEMENTS FOR FY 2006

Jim Keene presented the CSAC audited financial statements for FY 2006. He noted that the Audit Committee comprised of Supervisors John Tavaglione and Tony Oliveira, and Auditor-Controller Richard Arrow, recently met to review the statements. Staff will be developing a program to better track Unrelated Business Income Tax (UBIT), as well as a net asset and cash reserve policy. Staff was directed to further define the existing CSAC

investment policy and bring back to the Executive Committee for consideration at a future meeting.

8. CREATION OF PAST PRESIDENTS' PROGRAM

CSAC formed the Past Presidents' Council in August of 2002, but it has been inactive recently. Supervisor Cox offered to convene a meeting of the past presidents during the CSAC annual conference in November. It was agreed that a breakfast meeting would be held on Thursday, November 30. Supervisor Cox will send a letter of invitation to all past presidents.

9. FUTURE OF CSAC ORGANIZATION: FOUNDATION FOR STRATEGIC DIRECTION

Jim Keene reviewed the proposed CSAC Budget for 2007 and the long-term debt analysis contained in the briefing materials. CSAC will be implementing a mortgage buy-down plan using additional revenues from the Finance Corporation. In addition, remodeling plans are underway for the lobby and first floor offices of the CSAC building. Staff has been working on branding CSAC using the term "California Counties" to better reflect the relationship with county members. Staff reviewed the 2006 legislative and state budget highlights, the 2007 legislative priorities, and communications strategy summary, as contained in the briefing materials.

A discussion ensued regarding taking positions on ballot initiatives. It was agreed that a task force would be formed to look at potential revision of the CSAC Constitution to address this and other issues. Supervisor Rich Gordon will chair the task force. Other Executive Committee members who volunteered to participate were: Supervisors Paul Biane, Judy Case, and Joni Gray. It was suggested that representatives from the County Counsel's Association and County Administrative Officers Association be appointed to serve on the task force.

The Executive Committee adjourned to a closed session.

CALIFORNIA STATE ASSOCIATION OF COUNTIES
EXECUTIVE COMMITTEE
Special Meeting Via Conference Call
October 17, 2006
4:00pm

MINUTES

A special meeting of the CSAC Executive Committee was convened for the purpose of approving an additional \$100,000 contribution to the 'No on Proposition 90' campaign.

The following members participated via conference call:

Frank Bigelow, 1 st Vice Preisdent	Kathy Long, Ventura
Greg Cox, Immed. Past President	Paul Biane, San Bernardino (alternate)
Federal Glover, Contra Costa	Joni Gray, Santa Barbara
John Tavaglione, Riverside	Mike McGowan, Yolo
Roger Dickinson, Sacramento	Bill Dennison, Plumas

Jim Keene provided an update on campaign activities. The campaign has raised \$7 million so far, but needs additional contributions to pay for television ads. The League of Cities has contributed \$2.4 million. Other coalition members will be requesting additional funds from their respective Boards. To date, CSAC has contributed a total of \$300,000. On Jun 15, 2006 the Board of Directors authorized a \$100,000 contribution. During a special meeting of the Board of Directors on August 31, 2006, an additional \$150,000 was approved. The CSAC Finance Corporation contributed \$50,000 to cover staff and overhead costs. Currently, \$350,000 remains in additional Finance Corporation funds which was originally going to be used to pay down principal on the CSAC building loans, but could be used for the campaign.

Motion by Supervisor McGowan and seconded by Supervisor Glover to authorize an additional \$350,000 contribution of non-public funds for the No on Prop. 90 campaign. Motion carried unanimously.

Meeting adjourned.

**CSAC TREASURER, NACo BOARD OF DIRECTORS
AND WIR REPRESENTATIVES**

January 26, 2007

TO: CSAC Executive Committee

FROM: James Keene, Executive Director

SUBJECT: Appointment of CSAC Treasurer, NACo Board of Directors and
Western Interstate Region (WIR) Representatives

Each year, CSAC appoints a Treasurer, two members to the National Association of Counties (NACo) Board of Directors and two members to the NACo Western Interstate Region (WIR) Board of Directors. This year CSAC has an opportunity to appoint a third representative to the NACo Board of Directors because of our status as a 100% membership state. Following are Officer recommendations for 2007:

CSAC Treasurer

The Officers would like to recommend Tony Oliveira of Kings County to serve as CSAC Treasurer for 2007. Supervisor Oliveira has indicated his willingness to continue to serve in this capacity.

NACo Board of Directors

Your current representatives are Connie Conway, Tulare County and Greg Cox, San Diego County. The Officers would like to recommend the appointment of Keith Carson, Alameda County, to fill the third position on the NACo Board of Directors for 2007.

NACo WIR

Gary Gilbert of Madera County served as CSAC's representative on NACo WIR during 2006. Since he retired last year, that position is now open. Plumas County Supervisor Rose Comstock has indicated her strong interest in serving and the Officers recommend her appointment (see attached letter).

Three years ago, California was provided an opportunity to appoint a second director. CSAC and the Regional Council of Rural Counties (RCRC) agreed to appoint one each, with the appointing organization paying costs related to its appointee. Brian Dahle of Lassen County currently serves as the RCRC representative, and was elected WIR 2nd Vice President in 2006.

BOARD OF SUPERVISORS

ROSE COMSTOCK DISTRICT 4
PO BOX 4212, QUINCY, CA. 95971
530-394-7199



October 9, 2006

CSAC
1100 K Street, Suite 101
Sacramento, CA 95814

RE: Request of consideration as CSAC appointee to Western Interstate Region

Dear Executive Board Directors,

Upon learning that Gary Gilbert is planning to vacate his position at the Western Interstate Region I would like to express my deepest interest in filling this position. Please consider my qualifications to fill this upcoming vacancy at the Western Interstate Region.

I believe my qualifications are exhibited through my past experience and involvement in a variety of issues related to public land management in the Western United States. I am well versed in western timber, biomass and multiple-use issues, the ESA, NEPA, water supply and storage, fire and forestry management and rural economies to name a few areas of interest and experience.

For the last 15 years I've been heavily involved in federal land management issues, in leadership positions, in 3 predominant organizations: California Women In Timber (state nonprofit), the Alliance for America (national nonprofit) and the Quincy Library Group. Each required varying levels of involvement and an individual capacity to deal with large scale multi-jurisdictional decisions affecting our environment and rural economies supported by natural resources like; logging, mining, grazing and recreation.

Most notably I remain an active steering committee member of the Quincy Library Group which involves implementation of the Herger-Feinstein QLG Community Stability Act which passed the House by a vote of 429-1 in 1998. This Group form 14 years ago by former Plumas County Supervisor and past CSAC President Bill Coates.

I would be honored to represent CSAC at the WIR and believe I can make a positive contribution to the organization.

Thank you for your consideration.

Sincerely,

Rose Comstock

Rose Comstock
Plumas County Supervisor, District 4

**CSAC POLICY COMMITTEE CHAIRS AND
VICE CHAIRS FOR 2007**

**CSAC POLICY COMMITTEE
CHAIRS AND VICE CHAIRS
2007**

(as proposed by CSAC Officers)

ADMINISTRATION OF JUSTICE

John Silva, Solano, Chair
Ronn Dominici, Madera, Vice Chair

AGRICULTURE AND NATURAL RESOURCES

Jeff Morris, Trinity, Chair
Mike Nelson, Merced, Vice Chair

ECONOMIC DEVELOPMENT

(Chair to be named)
Jon McQuiston, Kern, Vice Chair

GOVERNMENT FINANCE & OPERATIONS

Kathy Long, Ventura, Chair
Mike Delbar, Mendocino, Vice Chair

HEALTH & HUMAN SERVICES

Helen Thomson, Yolo, Chair
Henry Perea, Fresno, Vice Chair

HOUSING, LAND USE AND TRANSPORTATION

Mike McGowan, Yolo, Chair
Diane Dillon, Napa, Vice Chair

**STATE AND FEDERAL LEGISLATIVE
PRIORITIES FOR 2007**



California State Association of Counties DRAFT 2007 State Priorities

Pending Approval of CSAC Executive Committee and Board of Directors

PRIORITY: State Budget

There are those in state government who believe that 2004's Proposition 1A, which provided significant constitutional protection of certain local government revenue, was the panacea for all local government fiscal challenges. In fact, Proposition 1A accomplishes five main things:

- **It grants local governments long-term fiscal protection and stability.** Proposition 1A prevents the state from using local tax revenues – property taxes, Vehicle License Fees, sales taxes – for state General Fund purposes except in cases of true fiscal emergency.
- **It includes flexibility in times of state crises.** The measure allows the state to borrow local property taxes in cases of "significant state fiscal hardship." Borrowing can only take place twice in a 10-year period, and then only after any prior loan has been repaid.
- **It constitutionally prevents future property tax shifts by the state.** However, local governments are still responsible for paying for property tax shifts that took place prior to Proposition 1A, including an ongoing annual shift now totaling approximately \$6 billion in local property tax revenues to schools via the Educational Revenue Augmentation Fund (ERAF).
- **It requires payments for deferred state mandates.** Proposition 1A generally requires the state to provide reimbursement to local governments for mandated or forego the service requirement.
- **It protects counties from cost shifts for programs for which the state and local agencies have shared responsibilities.**

Here's what Proposition 1A does not do:

- **Proposition 1A does not give local governments more money.** The measure simply protects existing revenue streams.
- **Proposition 1A does not confer additional resources for counties when service demands increase nor does it protect local governments from regular fluctuations in the economy.** Given that local governments' main revenue sources – the property tax and sales tax – are significantly reliant on a healthy economy, and that demand for services tends to be higher when the economy is struggling, counties are subject to the same difficult fiscal constraints facing the state government during times of economic recession. In fact, since local governments' ability to raise revenue is significantly limited, counties face greater challenges when coping with declining revenues.
- **Proposition 1A does not end ongoing obligations to the state of an estimated \$6 billion annually via ERAF.** It only prevents the state from enacting another ERAF-like shift.

Voters approved Proposition 1A to help alleviate the constant battles between the state and local governments during times of fiscal crisis. However, Proposition 1A is far from a complete

solution to local governments' fiscal challenges, and it is not an invitation for the state to avoid its obligations to local communities.

The state will face significant budget challenges in 2007 and CSAC's primary, overarching priority is the 2007–08 state budget. CSAC will focus our advocacy efforts in the following areas:

- Protect county interests during the state budget process to prevent loss of local revenues, cost shifts to local governments, and reductions to county programs without a corresponding change in service responsibilities. While Proposition 1A confers significant constitutional protections for local revenues, counties are mindful that changes in state/local partnership programs and services could have dramatic consequences at the local level.
- Advocate for program modifications that clearly reflect the state's priorities in funding state/local partnership programs. Specific areas of immediate focus will include, but are not limited to, the areas below*:
 - Support full cost of doing business for county human services programs.
 - Advocate for full funding of Mental Health Services for Special Education Students, AB 3632.
 - Advocate for the continuation of adequate, dedicated funding for Proposition 36.
 - Support additional funding for child welfare services, including updated caseload standards for social workers.
 - Work to protect revenues and authority that support public safety and juvenile justice intervention and prevention programs.
 - Advocate for increased funding for Adult Protective Services.
 - Support cost of doing business increases for County Mental Health Plans under the Medi-Cal program.
 - Ensure that state organizational changes in the area of public health to assure that the budget neutrality requirement does not result in reductions in program funding to local health departments.
 - Secure funding for county property tax administration systems.
 - Support continuation of Williamson Act subventions.
 - Continue to support funding for the Department of Fish and Game's In Lieu Fee obligation to California's counties pursuant to California Fish and Game Code Section 1504.
 - Advocate for full funding of the Public Library Foundation (PLF).
 - Support an equitable allocation of the local streets and roads funding from Proposition 1B.

**This list is not intended to be exhaustive and, in fact, is likely to change throughout the budget process.*

PRIORITY: Corrections Reform

The Special Session on Prison Reform called by Governor Arnold Schwarzenegger in June 2006 did not produce legislative action. Efforts to address the two core issues — overcrowding in the state prison system and recidivism among the parolee population — continue to be the focus of work and discussion in the Department of Corrections and Rehabilitation and the

Legislature. The 2007 legislative session will feature a renewed focus on the issues that face the state corrections system, and the Governor's 2007–08 spending plan advances new policy and fiscal priorities related to corrections reform plans.

Given counties' roles and responsibilities in the criminal justice system and the fact that state and local corrections systems are inextricably interconnected, the CSAC Board of Directors adopted in November 2006 a County Policy Principles and Guidelines on Corrections Reform, which will serve as a guide to advance county initiatives and respond to state proposals in the area of corrections reform. The policy emphasizes the necessity for a strong and committed partnership between the counties and state, for making the best use of offenders' time while in detention, and for sustained investment of programs and services that can improve offender outcomes and assure community safety. Specifically, the policy document gives CSAC direction to seek:

- Investment in local programs and facilities to assist the state in materially addressing the “revolving door” problem in state and local detention facilities. This investment includes local detention systems and services, adult probation services, juvenile crime prevention and intervention programs, as well as mentally ill and substance abuse treatment programs.
- Development of inmate reentry programs that provide for a continuum of services to prepare parolees for a more successful reintegration into their communities upon release;
- Assurance of meaningful local involvement in decision making regarding siting, expanding, or repurposing of correctional facilities, as well as assurance of appropriate local mitigations;
- Development of appropriate levels of capacity to ensure treatment and services are available to serve existing and new caseloads; and
- Development of best and emerging practices that can advance corrections reform efforts.

PRIORITY: Emergency Management and Preparedness

With the backdrop of September 11, Hurricane Katrina, and the 2006 Heat Emergency and given the many potential disasters for which counties must be prepared — from the avian flu and floods to earthquakes, fires, and acts of terrorism — CSAC has convened a working group of experts to develop coordination strategies among county and state agencies; promote education and training; and advance county emergency management policy guidelines. There also is a strong interest in the Legislature and in the Governor's Office focused on governance and organizational changes to more effectively plan for and respond to both public health emergencies and natural and manmade disasters.

CSAC will support legislative and regulatory proposals that maximize California counties' ability to effectively mitigate, prepare for, respond to, and recover from natural and manmade disasters and public health emergencies.

PRIORITY: Eminent Domain

CSAC, along with our partners in the No on Proposition 90 coalition, is committed to eminent domain reform. Counties recognize that Californians are eager for significant constitutional reforms to eminent domain practices.

To that end, the CSAC Board of Directors has adopted a policy that states, in part, "eminent domain is a necessary and useful tool for important public projects. However, counties also recognize the importance of protecting private property from eminent domain for purposes of private development." Given the likelihood of legislation and initiative measures dealing with eminent domain after the defeat of Proposition 90, CSAC will continue to be actively involved in all legislative efforts in this area.

Further, counties believe that the most appropriate means to achieving eminent domain reform is through the legislative process, with thorough and thoughtful debate in the Legislature and participation and engagement from the Governor's Office. Successful constitutional reforms will build upon previous legislative changes to redevelopment law that further tighten the definition of blight, increase state oversight of redevelopment agencies, and make it easier for citizens to challenge a redevelopment agency's decisions.

CSAC will support legislative efforts to reform eminent domain practices. While counties recognize that eminent domain is a necessary and useful tool for important public projects, we also appreciate the importance of protecting private property from eminent domain for purposes of private development.

PRIORITY: Health Care Reform

California counties have a unique perspective on health care reform. Counties are charged with preserving the public health and safety of communities and, as the local public health authority, are vitally concerned about health outcomes.

Further, counties are the foundation of California's safety net system. Under California law, counties are required to provide services to the medically indigent. To meet this mandate, some counties own and operate county hospitals and clinics that serve Medi-Cal patients and rely heavily on Medicaid reimbursements. Rural counties have particular difficulty developing and maintaining health care infrastructure and ensuring access to services. Additionally, county welfare departments determine eligibility for the Medi-Cal program, and county mental health departments are the health plan for Medi-Cal Managed Care for public mental health services.

As the Governor and the Legislature discuss health care reform, counties will advocate for maintaining a stable and viable health care safety net. An adequate safety net is needed to care for persons who remain uninsured as California transitions to a new coverage model and for those who may have difficulty accessing care through a traditional insurance-based system. The current safety net is grossly underfunded. Any diversion of funds away from existing safety net services will lead to the dismantling of the health care safety net and will harm access to care for all Californians.

Counties strongly support adequate funding for the public health system as part of a plan to expand health care coverage. Counties recognize the linkage between public health and health

care. A strong public health system will reduce medical care costs, contain or mitigate disease, and address disaster preparedness and response.

Health care reforms should also address access to health care in rural communities and other underserved areas.

PRIORITY: Infrastructure

Counties expect implementation of the 2006 infrastructure bond package (Propositions 1A-1E and Proposition 84) to be a significant legislative focus in 2007. While voters approved over \$4.2 billion in bonds, actual access to funds is dependent upon further legislative and/or administrative action. Counties have a direct interest in over \$30 billion of these bond proceeds and will continue to be active in transportation, housing, flood protection, water supply, and construction materials issues. CSAC is already engaged in developing legislation and active in discussions that will define how these funds will be invested. CSAC will advocate for equitable access by counties in a manner that benefits rural, suburban, and urban communities statewide. Specific areas of interest include the following:

TRANSPORTATION

Proposition 1B – \$2 Billion Local Streets and Roads: Sponsor or support legislation to provide each of the \$1 billion accounts for cities and counties for local streets and roads funding, including identifying the types of project appropriate for funding from bond proceeds, advocating for timely access, and developing a process for triggering release of the funds.

Proposition 1B – State Local Partnership Program: Support legislation for allocation of the \$1 billion State Local Partnership Program that allows eligible local matching funds to include voter approved local sales and road taxes, uniform developer fees, and locally imposed property taxes dedicated to transportation that exceed the current MOE. Also ensure that local reconstruction, capacity enhancing or new segment improvement projects are eligible.

Proposition 1B – General: Numerous other funds available for transportation purposes will meet similar challenges in defining eligibility, timing, and processes for access. CSAC will remain diligent in monitoring and advocating for effective and efficient investment to support a multi-modal, interconnected transportation system.

HOUSING

Housing Infrastructure Bond (Proposition 1C) and Proposition 84: Continue work with stakeholders to develop implementation legislation for allocation of approximately \$1 billion available from Proposition 1C for infill related infrastructure, parks, and brownfield cleanup. The current focus is to utilize these revenues as incentives for regional blueprint planning and smart growth actions by local governments. This same approach, which builds on the current regional blueprint planning process, is also the focus for allocation of \$580 million contained in Proposition 84 for sustainable communities, including funds for parks, local and regional planning and urban greening projects. CSAC will remain proactive in ensuring that access is available throughout the state, recognizing the need to invest in rural, suburban, and urban communities.

FLOOD PROTECTION

Levee Certifications: Under the Federal Emergency Management Agency's (FEMA) Map Modernization Program, cities and counties that have levees are required to certify their levees in accordance with FEMA Regulation 65-10. This certification process requires local agencies to perform an analysis that is comprehensive, labor intensive and costly. CSAC will work with other stakeholders to seek funding for levee certification work being conducted by county agencies.

Liability: CSAC will continue to oppose legislation and/or bond implementation proposals that seek to shift state flood control liability or obligations to local agencies.

Proposition 218: Continue to support a constitutional amendment to exempt fees and charges for storm water and flood control fees and assessments from Proposition 218. Such an exemption would provide cities and counties with the flexibility needed to adopt fees and assessments to fund clean water programs and flood control projects. This will be particularly important if state funding is available conditioned on a local match.

PRIORITY: Land Use and the Environment

CSAC expects considerable legislative attention on various land use and environmental policies, many of which will directly affect counties. As noted under the infrastructure priority above, there is significant interest in targeting scarce infrastructure funds to support efficient land use patterns. There is tremendous focus on improving the linkage between land use, housing and transportation at the regional and local levels. We fully anticipate this objective to carry over into legislative proposals beyond the infrastructure bond implementation. Activity is anticipated in a variety of areas as outlined below.

COUNTYWIDE BLUEPRINTS

Support a countywide approach consistent with regional blueprints, where they exist, for city/county cooperation to address orderly and efficient growth (i.e., general plan consistency), meeting housing needs (RHNA), protection of agricultural and critical resource lands, and revenue and tax sharing agreements for countywide services. This voluntary approach may be utilized in multi-county regions as well as in counties where there are single-county COGs, and where there are no regional governments in order to access incentive infrastructure monies.

SPECIAL NEEDS HOUSING

Advocate for policies that offer counties the ability to plan for and meet housing requirements for residents with special needs such as farmworkers, the homeless, mentally ill, probationers, parolees, sex offenders and other groups. Siting as well as funding issues must be addressed in order to manage this growing problem.

LAND USE/FLOOD PROTECTION

Continue to represent counties interests in legislative discussions regarding land use/flood protection issues based upon existing CSAC flood protection policy and continued dialog with county members.



California State Association of Counties

DRAFT 2007 Federal Priorities

Pending Approval of CSAC Executive Committee and Board of Directors

CSAC recently renewed its contract for Federal Affairs Services with Waterman and Associates for an additional four years. The new contract provides for a nine issue agenda. CSAC staff, in consultation with Waterman and Associates, developed the following list of nine federal issues of significance to California's counties.

TELECOMMUNICATION REFORM

Ensure revenue neutrality and the preservation of local control of the rights-of-way in any efforts to reform the Telecommunications Act of 1996.

TRIBAL GAMING

Continue to remain active on federal legislation that supports CSAC policy to ensure affected counties consent prior to any lands being taken into trust by tribal governments, and oppose legislation that restricts revenue sharing or local agreements and reservation shopping over the objection of the affected county. Furthermore, support legislation that requires judicially enforceable agreements between counties and tribal governments when tribes are permitted to engage in gaming under federal legislation. These agreements would fully mitigate local impacts from a tribal government's business activities and fully identify the governmental services to be provided by the county to that tribe.

Continue to provide comments consistent with adopted CSAC policy in response to regulations proposed by the Bureau of Indian Affairs (BIA), National Indian Gaming Commission (NIGC), and Department of Interior (DOI) related to IGRA, Class II Gaming, Restored Land Regulations and Fee to Trust Regulations.

FEDERAL HEALTH CARE ISSUES

Monitor federal efforts to expand health care coverage. Counties support additional funding for California's State Children's Health Insurance Program (S-CHIP) and will continue to defend against Medicaid budget reductions that will harm county service delivery in California.

STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)

Seek maximum program funding to offset counties' costs of incarcerating undocumented criminal aliens.

COMMUNITY DEVELOPMENT BLOCK GRANTS

Oppose further reductions to CDBG funding.

DEFICIT REDUCTION ACT

Capitalize on opportunities to revisit provisions of the Deficit Reduction Act, including but not limited to Temporary Assistance for Needy Families (TANF) work requirements and child support.

SECURE RURAL SCHOOLS AND COMMUNITIES SELF DETERMINATION ACT OF 2000

Support reauthorization and funding of the Secure Rural Schools and Communities Self Determination Act of 2000 (PL 106-393).

FLOOD CONTROL

Seek federal funding for levee certifications as being required under FEMA Regulation 65-10, and support the State's efforts to ensure that the Federal Government meets its cost-share obligations.

HOMELAND SECURITY

Maintain and increase federal homeland security funding for local counterterrorism programs, including the State Homeland Security Grant Program, the Law Enforcement Terrorism Prevention Program, and the Urban Area Security Initiative. Support a revised formula for the distribution of homeland security grant funding – including a reduction in the per-state minimum allocation – in order to target funding to areas where the threat of terrorism is the greatest.

CSAC Internal Monitoring

In addition, CSAC will continue to provide internal monitoring on a number of issues that are of significance to California's counties.

SAFE, ACCOUNTABLE, FLEXIBLE, EFFICIENT TRANSPORTATION EQUITY ACT: A

LEGACY FOR USERS (SAFETEA-LU) REAUTHORIZATION

Monitor policy discussions related to the reauthorization of SAFETEA LU. While reauthorization is not due until 2009, discussions already are underway to develop the new program. California has initiated an effort with various stakeholders to develop statewide consensus principles, which will be used for advocacy purposes to direct revenues to programs of benefit and interest to California.

PAYMENT-IN-LIEU-OF-TAXES (PILT)

Support full funding of PILT.

REMOTE SALES TAX

Support a nationwide system for sales taxation that ensures fairness between remote and brick-and-mortar retailers.

FARM BILL REAUTHORIZATION

Monitor reauthorization of the 2007 Farm Bill and collaborate with agricultural interests on issues that directly impact California's counties.

CONSTITUTION REVISION TASK FORCE REPORT



CSAC CONSTITUTION REVISION TASK FORCE

**February 7, 2007
10:00 AM**

**CALIFORNIA STATE ASSOCIATION OF COUNTIES
1100 K ST., SACRAMENTO, CALIFORNIA
(1ST FLOOR, CONFERENCE ROOM)**

A G E N D A

- 1. Review and Approval of Revised CSAC Constitution**
- 2. Review and Approval of Revised CSAC Policy Manual**
- 3. Caucus Definitions**
- 4. Policy Process**
- 5. CSAC Member Participation**
- 6. Ex-Officer Expertise**
- 7. Other Items**

CSAC Constitution Revision Task Force

NAME	OFFICE ADDRESS	PHONE	E-MAIL
Richard Gordon, CSAC 1st Vice President, Chair	400 County Ctr, Redwood City, CA 94063	(650) 363-4569 (650) 363-1856 Fax	rgordon@co.sanmateo.ca.us
John Tavaglione Riverside	P.O. Box 1646 Riverside, CA 92502	(951) 955-1020 (650) 955-2362 Fax	jtavagli@rcbos.org
Paul Blane San Bernardino	385 N. Arrowhead Ave., 5th Floor San Bernardino, CA 92415	(909) 387-4833 (909) 387-3265 Fax	pblane@sbccounty.gov
Judy Case Fresno	2281 Tulare St., Rm. 300 Fresno, CA 93721	(559) 488-3664 (559) 488-6830 Fax	dbelqi@co.fresno.ca.us
Jon McQuiston Kern	1115 Truxten Ave., Room 501 Bakersfield, CA 93301	(661) 868-3650 (661) 868-3657 Fax	jonm@co.kern.ca.us
Joni Gray Santa Barbara	401 E. Cypress Avenue Lompoc, CA 93436	(805) 568-2186 (805) 568-2534 Fax	jgray@co.santa-barbara.ca.us
Mike Delbar Mendocino	501 Low Gap Road, Room 1090 Ukiah, CA 95482	(707) 463-4221 (707) 463-4245 Fax	delbarm@co.mendocino.ca.us
Jeff Morris Trinity	P.O. Box 1998 Weaverville, CA 96093	(530) 623-3842 (530) 623-8398 Fax	jmorris@trinitycounty.org
Jennifer Henning Executive Director, County Counsels Association	1100 K Street, Ste. 101 Sacramento, CA 95814	(916) 327-7535 (916) 443-8867 Fax	jhenning@coconet.org

EMINENT DOMAIN REFORM PROPOSAL



1100 K Street
Suite 101
Sacramento
California
95814

Telephone
916.327-7500
Facsimile
916.441.5507

January 29, 2007

To: CSAC Executive Committee

From: James Keene, Executive Director

Re: **Eminent Domain Reform Proposal**

CSAC continues to be engaged with our partners in the "No on Prop 90" Coalition to address the issue of eminent domain abuse. You will recall that this commitment to eminent domain reform was part of our message in the campaign: that Prop 90 was not the solution to eminent domain abuse is purported to be and that its opponents would be more than willing to engage on real eminent domain reform. Staff has worked with the League of California Cities, the California Redevelopment Association, and the California League of Conservation Voters, to name a few, to develop a concept to be put before voters at a future election. (The timing has been complicated a bit by the Governor's announcement he was seeking legislative approval to move the 2008 presidential primary to February from June. The proposals imagine a constitutional amendment, which must go to the voters.)

The concept being developed by the coalition, along with our legal and political advisors, includes protection for owner-occupied residences and small businesses. While the language has not yet been finalized, we presume that we will be able to discuss the specifics of the proposal at our meeting on February 8.

It is important to keep in mind that a "Son of Prop 90" initiative has already been cleared for signature-gathering at the Secretary of State's Office. This measure, sponsored by the Howard Jarvis Taxpayers' Association, would effectively eliminate all eminent domain takings for private use. We understand that HJTA plans to submit another initiative on the same topic with the Attorney General. We have heard nothing definitive as to whether Howie Rich, the "unnamed" sponsor of Proposition 90, will seek to file another ballot measure.

Your assistance and guidance will be critical to CSAC's success in this endeavor. Jean Hurst will continue to be the lead staff on this issue and I will be asking for a small group of Executive Committee members to become a steering committee to coordinate with staff efforts as this process moves forward.

CSAC's commitment to this effort is crucial to our relevance and credibility on this important issue. If we do not engage at the highest levels now, with a focus on the political realities we face, we will surely find ourselves in a much more difficult position in 2008.

**ADMINISTRATION OF JUSTICE POLICY
COMMITTEE REPORT**



Administration of Justice Policy Committee

Wednesday, January 31, 2007 · 9:30 – 11:30 a.m.

**Tsakopoulos Library Galleria · Galleria Main Room
828 I Street · Sacramento, CA**

Conference call dial-in number: (800) 867-2581; Access code: 5874509#

Supervisor John F. Silva, Solano County, Chair Supervisor Ronn Dominici, Madera County, Vice Chair

9:30 a.m. I. **Welcome and Introductions**

Supervisor John Silva, Solano County

9:35 – 10:35 II.

Corrections Reform: An Overview of the Governor's Proposed Reform Package, Targeted Solutions to Resolve Immediate Overcrowding Crisis, and Reentry Facilities
Secretary Jim Tilton, California Department of Corrections and Rehabilitation

10:35 – 10:45 III.

Governor's 2007–08 Proposed Budget: Review of Justice-Related Items
Rubin R. Lopez and Elizabeth Howard, CSAC Legislative Representatives

- **Booking Fee Update**

10:45 – 11:30 IV.

High-Risk Sex Offenders and Sexually Violent Predators: Identifying Placement Options
The Honorable Todd Spitzer, Member of the Assembly and Co-Chair of the Governor's Task Force on High-Risk Sex Offenders and Sexually Violent Predators

- **Review and Discussion of CSAC Policy on HRSSOs and SVPs – ACTION ITEM**

11:30 a.m. V.

Closing Comments and Adjournment
Supervisor John Silva, Solano County

* **Please be sure to note the location of the meeting. The Tsakopoulos Library Galleria is located on I Street (between 8th and 9th Streets) in downtown Sacramento. Information on parking near the Galleria is provided.**

While we encourage in-person participation in this important meeting, we also are providing a conference call line for those unable to travel. See call-in details above.



January 25, 2007

1100 K Street
Suite 101
Sacramento
California
95814

Telephone
916.327.7500
Facsimile
916.441.5507

TO: CSAC Executive Committee

FROM: Elizabeth Howard
CSAC Legislative Representative, Administration of Justice

RE: **County Policy on High-Risk Sex Offenders and Sexually Violent Predators – ACTION ITEM**

Requested Action: Review and take action on a county policy regarding the placement of high-risk sex offenders (HRSO) and sexually violent predators (SVP)

The CSAC Administration of Justice (AOJ) Committee meets on January 31 to consider two key issues: (1) Corrections Reform, featuring a presentation by Department of Corrections and Rehabilitation Secretary Jim Tilton (an informational update) and (2) the placement of HRSOs and SVPs, featuring a presentation by Assembly Member Todd Spitzer. On the latter issue, the AOJ Committee will review and take action on establishing a clear policy statement regarding counties' commitment to engaging in a collaborative process to seek solutions for placing the HRSO and SVP population.

The memo prepared for the AOJ Committee's consideration, which details the suggested county policy on page 3, is attached. Given the timing of the AOJ meeting, it is feasible that the committee could amend the language that will be brought forth for the Executive Committee's consideration and action. Should there be any changes to the specific policy or policy direction from the AOJ Committee, we will present those changes in writing to the Executive Committee on February 8.

Thank you.

cc: James Keene, CSAC Executive Director

Attachment



1100 K Street
Suite 101
Sacramento
California
95814

Telephone
916.327.7500
Facsimile
916.441.5507

January 19, 2007

TO: CSAC Administration of Justice Policy Committee

FROM: Rubin R. Lopez and Elizabeth Howard
CSAC Legislative Representatives

RE: **High-Risk Sex Offenders and Sexually Violent Predators –
ACTION ITEM**

RECOMMENDATION

Staff recommends that the CSAC Administration of Justice Committee adopt a clear policy statement regarding counties' commitment to seeking collaborative solutions to housing high-risk sex offenders and sexually violent predators in our communities.

BACKGROUND

CSAC is pleased that Assembly Member Todd Spitzer (biography attached) will present to the CSAC Administration of Justice Policy Committee on January 31 about a burgeoning policy area: placement of high-risk sex offenders (HRSSO) and sexually violent predators (SVP). This memo sets the context for this discussion, identifies an upcoming opportunity for county participation in shaping policies around this issue, and establishes a foundational county policy statement as we engage on this important issue.

As counties may be aware, Governor Schwarzenegger has taken the lead on trying to address appropriate residential placement of HRSSOs and SVPs in our communities. Last year, the Governor established two task forces (see timeline below) to begin defining the issues both state and local governments face in trying to meet existing statutory requirements regarding placement, notification, monitoring, and supervision of these high-need populations. Co-chaired by Assembly Members Todd Spitzer and Rudy Bermudez, the HRSSO Task Force and the HRSSO and SVP Task Force examined a variety of complex issues and produced two comprehensive reports containing a total of 36 recommendations. Both task forces recognized that local governments are key partners particularly in finding solutions regarding housing and supervision needs of sex offenders.

Recognizing that additional work in this area is needed, the December 2006 report from the HRSSO and SVP Task Force recommended that “[t]he Governor, the League of [California] Cities, and the California State Association of Counties should sponsor a statewide summit on the subject of placement and housing of sex offenders, including HRSSOs and SVPs.” As Assembly Member Spitzer will discuss, it is imperative for local leaders — in particular, from the county perspective, boards of supervisor members — to engage in the important policy

discussions regarding appropriate placement options for the HRSO/SVP population.

TIMELINE OF RECENT TASK FORCE AND FOLLOW-UP EVENTS

May 15, 2006	Governor Schwarzenegger creates by Executive Order S-08-06 (attached) the High-Risk Sex Offender Task Force.
May through August 2006	HRSO Task Force meets, deliberates, holds public hearings, and develops recommendations to "improve departmental [CDCR] policies related to the placement, supervision and monitoring of high risk sex offenders in local communities, thereby enhancing public safety".
August 15, 2006	HRSO Task Force submits report and 10 recommendations to the Governor (Executive Summary attached).
August 15, 2006	Governor accepts HRSO Task Force and contemporaneously creates via Executive Order S-15-06 (attached) the High Risk Sex Offender and Sexually Violent Predator Task Force.
August through November 2006	HRSO and SVP Task Force meets, deliberates, holds public hearings, and develops recommendations to "improve state and local policies related to the placement of sexually violent predators in local communities thereby ensuring public safety is not compromised." In addition, the HRSO and SVP Task Force fulfills its charge to review the implementation of the HRSO Task Force recommendations and (2) state and local policies on placement, notification and monitoring of sexually violent predators.
December 1, 2006	HRSO and SVP Task Force submits report and 26 recommendations to the Governor (Executive Summary attached). Recommendation #9 proposes a statewide summit of state and local leaders on placement of sex offenders to take place in early 2007.
Early December to present	Multi-agency planning process underway to coordinate summit scheduled for Monday, March 19 in Sacramento.
March 19, 2007	Collaborative Summit on Housing of HRSOs and SVPs in Sacramento

Since early December, CSAC has been actively involved in the multi-agency planning process for the HRSO/SVP housing summit, and we will be working to assure broad county participation at the event. Scheduled for Monday, March 19 at the Radisson Hotel (Leisure Lane) in Sacramento, the one-day summit will bring together city, county, and state leaders, along with other concerned parties, to collaboratively identify and define solutions for placing HRSO and SVPs. It is anticipated that this statewide summit may serve as a national model for shared responsibility and joint decision-making between state and local stakeholders in addressing the sex offender supervision and placement issues. We further

expect that the summit will of necessity be followed by additional policy discussions and likely legislative action, so it is very important to counties to have an informed and active presence during the summit. CSAC is coordinating with a number of county affiliates to assure representation from other key county stakeholders: county administrative/executive officers, sheriffs, district attorneys, public defenders, probation chiefs, county counsel, mental health directors, and public guardians/conservators.

COUNTY POLICY STATEMENT

To set the framework for county participation in the March 19 summit and for counties' ongoing commitment to shared responsibility and joint decision making in this issue area, CSAC recommends adoption of a clear policy statement, as follows:

Counties commit to fully engaging in a collaborative process to define issues and seek solutions related to appropriate placement and housing of HRSOs and SVPs. This effort, in counties' view, must be founded in a committed partnership between state and local governments, must contain a local or regional planning process, and must consider the needs, capacity, and availability of resources in local communities.

To advance this collaborative effort, CSAC intends to sustain a leadership role in planning the March 2007 statewide summit on HRSO/SVP housing and will seek active and engaged involvement of county supervisors and a range of key county partners — both for purposes of the summit and in the broader context of future policy discussions and intergovernmental decision making processes.

REQUESTED COMMITTEE ACTION

Staff requests that the CSAC Administration of Justice Policy Committee to take the following actions:

- (1) Review and recommend to the CSAC Executive Committee and Board of Directors at their respective meetings in February the policy statement articulated above on HRSOs and SVPs; and
- (2) Direct staff to continue working on summit planning efforts and identifying subsequent policy direction for future consideration and action by this committee.

Attachments

RESOLUTION TO SUPPORT HIGH SPEED RAIL

January 25, 2007

TO: CSAC Executive Committee

FROM: CSAC Housing, Land Use and Transportation Committee

SUBJECT: Support for High-Speed Rail

The CSAC Housing, Land Use and Transportation Committee at their November 28, 2006 meeting unanimously recommended support for the high-speed train (HST) project and the proposed bond funding measure on the November 2008 ballot, and to support the Authority's 2007-08 State Budget request.

The attached resolution carries out that support subject to further action by the CSAC Executive Committee at their February 8, 2007 meeting, followed by support by the CSAC Board of Directors at their February 22, 2007 meeting.

CALIFORNIA STATE ASSOCIATION OF COUNTIES
RESOLUTION RELATING TO SUPPORT FOR HIGH-SPEED RAIL

WHEREAS, California, over several decades, has built an extensive network of freeways and airports, significantly expanded local and regional public transportation systems, greatly increased the number and frequency of commuter and intercity rail services, and promoted the development and use of alternative transportation modes, including bicycle, pedestrian, and water transit facilities, to meet the state's growing transportation needs; and

WHEREAS, These notable and sustained efforts are still not adequate to meet all the mobility needs of the state's current and future populations; and

WHEREAS, Californians will face a massive transportation challenge by the year 2020 to accommodate another 11 million people; and

WHEREAS, The cost of expanding the current network of highways and airports fully to meet the current and future transportation needs may be prohibitive and is not feasible in some regions; and

WHEREAS, California faces significant challenges in meeting increasingly stringent air quality standards and moderating or reducing its growing energy demand; and

WHEREAS, The EIR/EIS concluded, among other things, that the high-speed train system would help meet the need for intercity travel into the future and could carry up to 68 million passengers a year by 2020, would increase connectivity and accessibility to existing transit stations and airports, would improve travel options in parts of the state with limited bus, rail, and air transportation, would be safer and more reliable than highways or air travel and reduce congestion on highways and for air travel, would reduce door-to-door travel times, and would reduce total travel times for all transportation modes by diverting traffic to high-speed trains; and

WHEREAS, The EIR/EIS found that the project would have significant environmental benefits, including decreased energy consumption and improved air quality, would use less land than needed to expand highways and airports, would have fewer impacts overall on sensitive habitats and water resources, and would provide opportunities to plan for transit-oriented growth to meet future demands; and

NOW, THEREFORE, BE IT RESOLVED, the California State Association of Counties (CSAC) and its member counties support the further development and completion of the California High Speed Rail Authority's high-speed train project as described in the Authority's completed business and implementation plans

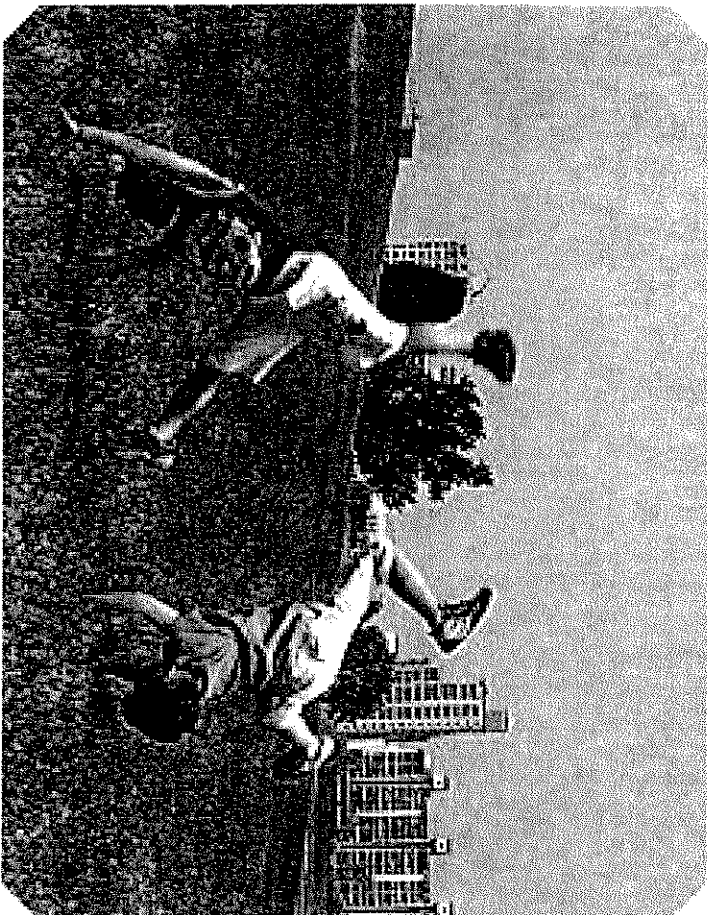
and the certified Environmental Impact Report/Environmental Impact Statement (EIR/EIS).

FURTHER RESOLVED, that CSAC supports the Authority's 2007-08 Fiscal Year state budget request of \$103 million, and supports passage of the Safe, Reliable High Speed Passenger Train Bond Act for the 21st Century scheduled for the November 2008 General Election.

ADOPTED THIS 08th day of February, 2007 by the Executive Committee of the California State Association of Counties.

Frank Bigelow, President

CCS PARTNERSHIP REPORT



Healthy Children, Healthy Communities

An Action Agenda

for the

Cities, Counties & Schools Partnership

A Partnership of the League of California Cities,
the California State Association of Counties and the California School Boards Association

An Action Agenda for CCS Partnership

2006 Conditions of Children Task Force

In 2005 the CCS Partnership established the Conditions of Children Task Force with each state association appointing members to serve one-year terms. During the first year the task force discussed multiple issues facing children and their families. The 2006 Task Force chose a single focus – understanding childhood obesity and creating an action agenda for addressing it.

Members of the 2006 Task Force

Pat	Eklund	Chair CCS Partnership	Immediate Past President League of California Cities
Terry	McKittick	Vice Mayor	City of Dinuba
Jean	Quan	Vice Mayor	City of Oakland
Vince	Torres	Parks & Recreation Director	City of Paramount
Acquanetta	Warren	Council Member	City of Fontana
Renee	Zeimer	Youth & Family Services	City of Walnut Creek
Barbara	Kondylis	Supervisor	Solano County
Alene	Taylor	Supervisor	Kings County
Susan	Cash	Supervisor	Inyo County
Maggie	Carrillo-Mejia	Superintendent	Sacramento City Unified School District
Karen	Clancy	Board Member	Belmont-Redwood Shores School District
Ron	Dwyer-Voss	Board Member	Natomas Unified School District
Janice	Friesen	Board Member	Castro Valley Unified School District
Nancy	Newkirk	Board Member	Sunnyvale School District
David	Tokofsky	Board Member	Los Angeles Unified School District
Suzan	Solomon	Board Member	Newhall Elementary School District

The task force was supported in its efforts by staff from the three associations and CCS Partnership. They were:

Mary	Creasey	Policy Intern	League of California Cities
Lisa	Stark	Legislative Representative	League of California Cities
Qiana	Charles	Legislative Analyst	California State Association of Counties
Martin	Gonzalez	Assistant Executive Director	California School Boards Association
Leslie	Jordan	Research Consultant	California School Boards Association
Marguerite	Noteware	Research Consultant	California School Boards Association
Connie	Busse	Executive Director	CCS Partnership
Francesca	Wright	Consultant	CCS Partnership

The Process

The task force met four times in 2006 to learn from experts and discuss the role of local governments in addressing the child obesity crisis. Speakers included: Harold Goldstein, DrPh, Executive Director, California Center for Public Health Advocacy; Judith A. Corbett, Executive Director, Local Government Commission; Martin Gonzalez, Assistant Executive Director, California School Boards Association; and Lisa Cirill, Acting Chief, California Center for Physical Activity at the California Department of Health. Following each presentation the members discussed what they had learned and developed their ideas into this action agenda. In September of 2006, the California Department of Health released its *California Obesity Prevention Plan*¹. Staff refined the recommendations to build upon the state's leadership. The task force selected only those ideas that they believed are:

- possible to do;
- important to do;
- effective in promoting active, healthy living.

The Product

The *Healthy Children Healthy Communities Action Agenda* is the result of the group's efforts. The Action Agenda has two parts. This first part is a set of recommendations for action by the CCS Partnership Board of Directors. The second part is a set of guiding principles and strategies for communities across California to adopt and implement.

¹ *California Obesity Prevention Plan: A Vision for Tomorrow*, Strategic Actions for Today, Sacramento: Dept. of Health Services, 2006

Healthy Kids, Healthy Communities

An Action Agenda for CCS Partnership Creating Community Wellness Through Preventing Childhood Obesity

The Issue

"Obesity is the fastest growing, most threatening disease in America today,"² reports Surgeon General Richard Carmona.

In California, public health data show nearly 30 percent of children and teens are overweight or obese. These numbers have more than doubled in the last 10 years. In 2004, seven of the ten largest cities in California had childhood overweight rates that were higher than the statewide average, ranging from 36.3% in Los Angeles to 24.4% in San Francisco.³

The costs of this epidemic are high. California spent \$7.7 billion in 2003 on direct health care costs attributed to obesity alone.⁴ For the first time in US history, children no longer have a life expectancy greater than their parents. Collectively, today's children will have less productive school and work lives, higher medical expenses, and in short, a decreased quality of life.

The Obesity Formula: Physical Activity and Nutrition

One element of the obesity formula is physical activity. For many, walking is no longer a common mode of transportation. Communities need to ensure that children have safe routes to walk, skate or bicycle to and from schools. Children need safe places to be active before, during, and after school hours such as parks, ball-fields, pools, gyms and recreation centers. These facilities need to be in locations that are accessible and well-maintained.

On the other element is access to healthy foods. Children and youth need nutritious foods in reasonable portions at home, at school and in their neighborhoods. Children and families rely on what is available in their community. In some areas, the only sources are fast food outlets, convenience and liquor stores.

The issue is complex and linked to land use. Decisions made about where to locate schools, parks, convenience stores, fast food restaurants, and the design of new or infill housing all have an impact on the overall health of children. Many neighborhoods lack access to fresh food, open space, sidewalks and parks. Parents, concerned about their

² Carmona, Richard. Speech to California School Board Association, December 2002. San Francisco, CA.

³ California Center for Public Health Advocacy. *The Growing Epidemic: Childhood Overweight Rates on the Rise in California Assembly Districts*. August 2005.

⁴ UCLA Center for Health Policy Research

children's safety, keep them indoors where they engage in sedentary activities. Surfing the web and watching television exposes them to the \$15 billion junk-food advertising industry, which further reinforces an unhealthy lifestyle.

The Approach

The task force's observations are very clear. Cities, counties and schools must collaborate to make their communities places where children are active and healthy. Each has a contribution to make to the solution, including:

- Schools are second to families as the greatest influence on children. Along with the core academic curriculum, schools provide health and physical education, and opportunities for recreation. They make significant land use decisions through school siting and access to facilities before and after school hours. Schools also provide adult educational opportunities.
- Counties provide parks, health services, early childhood programs, and oversee land use in the unincorporated areas.
- Cities oversee commercial and residential licensing, zoning and land use planning, as well as parks, early childhood and recreation programs.

By building a shared vision and coordinating planning, cities, counties and schools will maximize the use of public resources and create greater public benefit.

Recommendations

To the Cities, Counties and Schools Partnership

1. **Adopt the guiding principles and recommendations of this report** and develop a plan for implementation through CCS Partnership and its individual organizations.
2. **Establish a working relationship with the Governor's office.** Use the *Action Agenda* to engage cities, counties, and schools in local implementation of the California Obesity Prevention Plan.
3. **Lead an educational campaign for local government** to learn about and mobilize for *Healthy Children, Healthy Communities*.
 - ✓ **Promote coordinated and comprehensive local plans** to combat childhood obesity.

- ✓ **Encourage state and federal incentives for local communities** to develop cross-jurisdictional plans for community wellness that address and prevent childhood obesity.
 - ✓ **Educate locally elected officials** on the relationship between obesity, land use policies, community planning, and on cross-jurisdictional strategies.
 - **Develop and present** seminars on *Safe Routes to Schools*⁵.
 - **Communicate the issue and best practices** broadly to local elected officials through established channels such as member organizations' magazines, newsletters, list-serves, websites and association conferences.
 - **Encourage local government officials** and key staff to attend the October 2007 Student Wellness Conference co-sponsored by CSBA, CDE and CDHS.
 - **Encourage local government** to participate in *Healthy Children, Healthy Communities* month.
 - ✓ **Provide an action packet for communities** to develop local action plans that address and promote children's health.
 - **Promote the *Healthy Children, Healthy Communities Action Guide*.**
 - **Seek funds to develop and distribute public education tools** such as: a series of training DVD's for community access television; school newsletter articles; bus stop graphics.
 - ✓ **Promote local cross-jurisdictional collaborative bodies** to develop appropriate community solutions.
4. **Seek consistent state and federal policies.**
- California**
- ✓ **Create the "Healthy Children, Healthy Communities Month"** as a statewide event occurring each May.
 - ✓ **Develop revenue sources and other incentives for *Healthy Children, Healthy Communities*** planning councils and programs, such as a soda or entertainment tax.
 - ✓ **Ensure technical support** for development of community wellness plans.
 - ✓ **Ensure sufficient school lunch funding for nutritional menus.** Increase school lunch reimbursement rates.
 - ✓ **Fully fund *Safe Routes to Schools*** in creating pedestrian safety and walkable communities.
 - ✓ **Include physical education training requirements** for multiple subject teacher credentialing.

⁵ Safe Routes to School is a collaborative program which includes local grants administered by the California Department of Transportation.

- ✓ **Encourage schools to provide opportunities** for lifelong movement education, in addition to team sports.
- ✓ **Provide incentives for cities and school districts** to share in the use of gymnasiums, fields, pools and other recreational facilities before and after school.

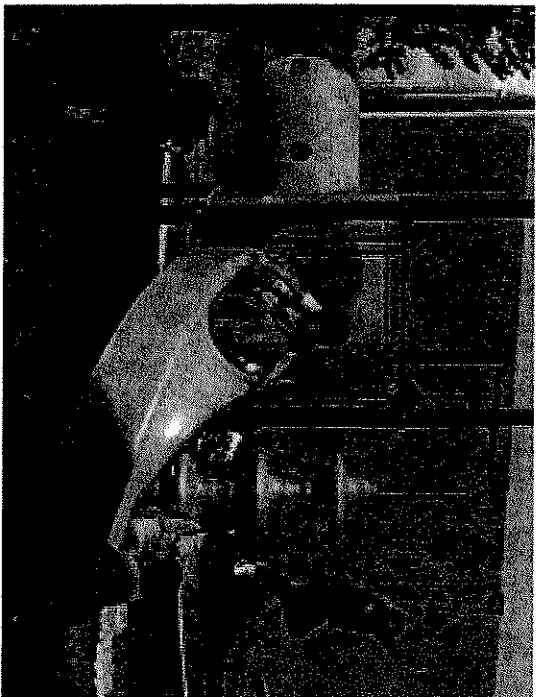
Federal

- ✓ **Increase school lunch reimbursement rates.** Raise the school lunch reimbursement rates to a level where schools may provide a variety of fresh and healthy foods.
- ✓ **Expand the Nutrition Labeling and Education Act (NLEA)** to require that detailed nutritional information accompany all foods and menus.
- ✓ **Develop kid-friendly labeling** for portion control and balancing one's diet.
- ✓ **Create revenue opportunities** for local recreational and nutritional programs.

Conclusion

Childhood obesity affects one third of California's children and has a major impact on the future well being of our communities and state. It is a situation that has been worsening at an alarming rate. The problem is far beyond individual choice. The antecedents of the epidemic are embedded in society -- communities planned for driving not walking; a shift to sedentary lifestyles; concern for safety in many neighborhoods; easily available, inexpensive and heavily advertised food with little nutritional value; decreased physical activity at during and after school; schools placed at far distances from residences; convenience stores and fast food outlets near schools; and the list goes on.

But, the situation is not without hope. The obesity trend can be reversed. Local government must play its part. With financial and policy support from the state and federal level, local government can and ought to lead the way toward crafting California communities for more active healthy living. CCS Partnership as the convener of the leadership of local government and the promoter of collaborative solutions to community issues is uniquely suited to spearhead the effort to have healthy communities and healthy children.



Healthy Children, Healthy Communities

An Action Guide for California Communities

Cities, Counties & Schools Partnership

*A Partnership of the League of California Cities, the California State Association of Counties
and the California School Boards Association*

An Action Guide for California Communities

Cities Counties and Schools Partnership

The Cities, Counties and Schools (CCS) Partnership is unique in the nation. Incorporated in 1997, it is a nonprofit, nonpartisan collaboration of associations of local elected officials. The partners that constitute CCS Partnership are the League of California Cities, the California State Association of Counties, and the California School Boards Association.

The Board of Directors of the Partnership is comprised of the officers of the three statewide associations and three public members. Together the board members represent the majority of local elected officials in the state. The goal of the partnership is to create a culture of collaboration among local elected officials in California's 478 cities, 58 counties, and more than 1000 school districts. The purpose of local jurisdictional collaboration is to improve the conditions and quality of life for California's children, families and communities.

2006 Conditions of Children Task Force

In 2005 the CCS Partnership established the Conditions of Children Task Force with each association appointing members to serve one-year terms. In 2005 the task force discussed multiple issues facing children and their families. The 2006 task force had a single focus – understanding childhood obesity and creating an action agenda for addressing it.

Members of the 2006 Task Force

Pat	Eklund	Chair CCS Partnership	Immediate Past President League of California Cities
Terry	McKittrick	Vice Mayor	City of Dinuba
Jean	Quan	Vice Mayor	City of Oakland
Vince	Torres	Parks & Recreation Director	City of Paramount
Acquanetta	Warren	Council Member	City of Fontana
Renee	Zeimer	Youth & Family Services	City of Walnut Creek
Barbara	Kondylis	Supervisor	Solano County
Alene	Taylor	Supervisor	Kings County
Susan	Cash	Supervisor	Inyo County
Maggie	Carrillo-Mejia	Superintendent	Sacramento City Unified School District
Karen	Clancy	Board Member	Belmont-Redwood Shores School District
Ron	Dwyer-Voss	Board Member	Natomas Unified School District
Janice	Friesen	Board Member	Castro Valley Unified School District
Nancy	Newkirk	Board Member	Sunnyvale School District
David	Tokofsky	Board Member	Los Angeles Unified School District
Suzan	Solomon	Board Member	Newhall Elementary School District

Cities Counties and Schools Partnership

Healthy Children. Healthy Communities: Action Agenda for Communities

The task force was supported in its efforts by staff from the three associations and CCS Partnership. They were:

Mary	Creasey	Policy Intern	League of California Cities
Lisa	Stark	Legislative Representative	League of California Cities
Qiana	Charles	Legislative Analyst	California State Association of Counties
Martin	Gonzalez	Assistant Executive Director	California School Boards Association
Leslie	Jordan	Research Consultant	California School Boards Association
Marguerite	Noteware	Research Consultant	California School Boards Association
Connie	Busse	Executive Director	CCS Partnership
Francesca	Wright	Consultant	CCS Partnership

The Process

The task force met four times in 2006 to learn from experts and discuss the role of local governments in addressing the child obesity crisis. Speakers included: Harold Goldstein DrPh, Executive Director, California Center for Public Health Advocacy; Judith A. Corbett, Executive Director, Local Government Commission; Martin Gonzalez, Assistant Executive Director, California School Boards Association; and Lisa Cirill, Acting Chief, California Center for Physical Activity at the California Department of Health. Following each presentation the members discussed what they had learned and developed their ideas into this action agenda. In September of 2006, the California Department of Health released its *California Obesity Prevention Plan*¹. Staff refined the recommendations to align with the plan where appropriate. The task force selected only those ideas that they believed are:

- Possible to do;
- Important to do;
- Effective in promoting active, healthy living.

The Product

The *Healthy Children Healthy Communities Action Agenda* is the result of the group's efforts. It represents the viewpoint of local government for how to best address the issue. The Action Agenda has two parts. This first is a set of recommendations for action by the CCS Partnership Board of Directors. The second is a set of guiding principles and strategies for communities across California to adopt and implement.

¹ *California Obesity Prevention Plan: A Vision for Tomorrow*, Strategic Actions for Today, Sacramento: Dept. of Health Services, 2006

Healthy Kids, Healthy Communities

An Action Agenda for Creating Community Wellness Through Preventing Childhood Obesity

The Issue

"Obesity is the fastest growing, most threatening disease in America today,"² reports Surgeon General Richard Carmona.

In California, public health data show nearly 30 percent of children and teens are overweight or obese. These numbers have more than doubled in the last 10 years. In 2004, seven of the ten largest cities in California had childhood overweight rates that were higher than the statewide average, ranging from 36.3% in Los Angeles to 24.4% in San Francisco.³

The costs of this epidemic are high. California spent \$7.7 billion in 2003 on direct health care costs attributed to obesity alone.⁴ For the first time in US history, children no longer have a life expectancy greater than their parents. Collectively, today's children will have less productive school and work lives, higher medical expenses, and in short, a decreased quality of life.

The Obesity Formula: Physical Activity and Nutrition

One element of the obesity formula is physical activity. For many, walking is no longer a common mode of transportation. Communities need to ensure that children have safe routes to walk, skate or bicycle to and from schools. Children need safe places to be active before, during, and after school hours such as parks, ball-fields, pools, gyms and recreation centers. These facilities need to be in locations that are accessible and well-maintained.

On the other element is access to healthy foods. Children and youth need nutritious foods in reasonable portions at home, at school and in their neighborhoods. Children and families rely on what is available in their community. In some areas, the only sources are fast food outlets, convenience and liquor stores.

The issue is complex and linked to land use. Decisions made about where to locate schools, parks, convenience stores, fast food restaurants, and the design of new or infill housing all have an impact on the overall health of children. Many neighborhoods lack access to fresh food, open space, sidewalks and parks. Parents, concerned about their children's safety, keep them indoors where they engage in sedentary activities. Surfing

² Carmona, Richard. Speech to California School Board Association, December 2002. San Francisco, CA.

³ California Center for Public Health Advocacy. *The Growing Epidemic: Childhood Overweight Rates on the Rise in California Assembly Districts*. August 2005.

⁴ UCLA Center for Health Policy Research

the web and watching television exposes them to the \$15 billion junk-food advertising industry which further reinforces an unhealthy lifestyle.

Call to Action

Public policy makers have an important role as leaders and conveners in efforts to promote active healthy living. Community wellness and childhood obesity are community responsibilities. It will take everyone: government; education; business; and residents working together to make a difference. This document provides suggestions for how local communities can address the physical and nutritional health needs of children.

CCS Partnership calls on cities, counties and schools to work together to address this critical issue. It recommends using a coalition to develop a local plan of policies and programs that will support healthy, active living, especially for children. In cases where there is an existing collaborative or coalition (such as a children's planning council or an ongoing wellness task force), this body should be encouraged to take on the task of developing a plan of action. Where there is no local collaborative or commission dedicated to children and their health, local regions are encouraged to develop one.

The CCS Partnership is an organization dedicated to collaboration between local jurisdictions. It has spent the past two years holding forums that bring together local elected officials and other key decision makers to raise awareness of the issue and to begin to explore possible local actions.

Seven Guiding Principles for Public Policy and Community Action

As local officials begin to address the issue of community wellness through local policies, the CCS Partnership recommends applying the following principles as guides:

1. **This is a public problem**, not just the personal concern of those who are overweight. The fiscal impacts on our health system and community vitality loom large.
2. **Don't blame the victim**: the issue is beyond mere individual or family responsibility.
3. **Address the environmental aspects of the issue**. Regulate land use to encourage active living and ready access to healthy food choices.
4. **Work collaboratively to maximize the impact**. Encourage formation of local partnerships between cities, counties, and schools. Share planning and program

development. Engage parents, children, and community members in the dialogue.

5. **Make information, knowledge and solutions accessible** and appropriate for all ethnicities, cultures, and economic levels.
6. **Act on the belief that every child has the right to walk and bike in their home community.** Both suburban and urban children have the right to walk to school.
7. **Active and healthy living can become the norm for all California communities.**

Five Strategies for Local Communities

Each community will determine the best approach and specific goals they wish to achieve in addressing healthy active living for their children. A good starting point for community dialogue and planning is to review school district student wellness plans which most districts completed in the summer of 2006. These policies, mandated by the federal government for schools participating in the federal nutrition program, include higher nutritional standards for food and beverages sold on school campuses and recommendations for increased physical activity. Wellness plans were developed using an inclusive process that included parents/guardians, students, school food services professionals, school administrators and members of the public.

The CCS Partnership recommends including these five strategies.

1. Plan Collaboratively for Healthy Kids/Healthy Communities

- Work cross jurisdictionally.** Use a coalition of local jurisdictions to develop a local plan of policies and programs that will support healthy, active living, especially for children.
- Expand the responsibilities and membership of an existing collaborative** to address children's health and childhood obesity.
- Organize for success.** Where there is no local collaborative council dedicated to children and their health, develop one.
- Councils should report jointly to county supervisors, city councils and school boards.** Membership should include explicit linkages to elected and executive staff. Some important areas to include are: county health; city and county parks and recreation departments; city and county planning departments; school facilities and food services. Additional community leaders could be recruited from the local medical community, members of the business community, advertising, food industry, and members of faith-based community and parent groups.

- ☑ **Identify opportunities** for co-development and shared use of recreational facilities and programs.
- ☑ **Identify the role of local government** and other community leaders in modeling healthy active living.

2. Ensure Access to Healthy Food near Homes and Schools

- ☑ **Establish zoning guidelines and incentive grants** to improve access to nutritional food and reduce access to unhealthy food. For example:
 - Offer tax incentives for grocery stores to locate in urban and rural areas.
 - Develop community standards for healthy food available within walking distance to all, especially for open high school campuses.
 - Use funding similar to the “facade grants” Oakland used to eliminate tobacco advertising in stores and commercial outlets where children can read them.
 - Offer incentives for liquor and convenience stores to sell fresh foods.
 - Regulate the number of fast food outlets, especially near schools.
- ☑ **Establish policies for nutritional quality of foods** offered by city, county and school programs. For example:
 - Re-assess vending machine contracts; ban vending machines sales of junk food.
 - Require sports leagues and other organizations using city/county parks or facilities to offer healthy food choices for events.
- ☑ **Promote Healthy Food Programs.** For Example:
 - Expand the number of community gardens and farmers’ markets.
 - Teach the preparation of traditional ethnic foods in healthy ways.
 - Encourage local restaurants to provide “Healthy Choice” options on children’s menus.
- ☑ **Partner with media to change** messages and marketing regarding appropriate food for children.

3. Offer Programs and Facilities for Physical Activity

- ☑ **Coordinate physical education and recreational activities** between park and recreation departments and school and after-school programs.
- ☑ **Evaluate local parks and open spaces** for ways to increase the level of vigorous physical activity for children and their parents.
- ☑ **Provide for indoor physical activity** within communities and schools.
- ☑ **Preserve and increase** physical activity time, as opposed to waiting time, within physical education classes.
- ☑ **Preserve recess at elementary schools** and create alternatives for homework completion or other important activities that take children away from active recess.

- Offer walking and bicycling programs:** coordinate "walking school-busses⁵" to and from school, walking groups, senior walking clubs, walkathons with incentives, health fairs, multigenerational events, bicycle safety events.
- Promote campaigns** such as "Turn Off the Screen Week" and "Walk to School Week."
- Encourage participation** in the Governor's Council on Physical Fitness and Sports Awards and the Governor's Challenge to Teens.

4. Plan for Walking, Biking, and Access to Open Spaces

Commit to increased walkability

- Include an active living component in general plans**
 - Survey residents on walkability and safety.
 - Create pedestrian and biking master plans with links to public transportation.
 - Develop parks and open space in areas of dense development.
- Negotiate active living infrastructure in development requirements.**
 - Require new multi-story construction to have open, well-lit, visible stairways.
 - Utilize mixed-use development to provide multiple destinations within walking distance.
 - Locate schools near residential neighborhoods
 - Require sidewalks and bicycle trails.
- Use *Safe Routes to Schools*⁶**, to plan, fund and build safe walking and biking infrastructure.

5. Educate the Public

- Educate the public** on the obesity epidemic and solutions using multiple media formats including public access television
- Celebrate May as "Healthy Living Month"** with activities and health education.
- Teach** portion control and how to prepare traditional foods in healthier ways.
- Involve** teachers, parents, the medical community, and the food industry.
- Partner** with universities, cooperative extensions, adult education programs, and other existing training organizations

⁵ A walking school bus is a group of children walking to school with one or more adults.

⁶ Safe Routes to School is a federal grant administered through the Department of Transportation. Its purposes are :
 1) to enable and encourage children in kindergarten through eighth grade (K-8), including children with disabilities, to safely walk and bicycle to school, and per Americans with Disabilities Act (ADA) Guidelines, traverse to school via accessible routes, 2) to make walking and bicycling to school a more appealing mode choice, and 3) to facilitate the planning, design, and implementation of projects that will improve safety, the environment, and overall quality of life.

Conclusion

Childhood obesity affects one third of California's children and has a major impact on the future well being of our communities and state. It is a situation that continues to grow at an alarming rate. The problem is far beyond individual choice. The antecedents of the epidemic are many -- communities planned for driving not walking; a shift to sedentary lifestyles; concern for safety in many neighborhoods; easily available, inexpensive and heavily advertised food that has little if any nutritional value; decreased physical activity at school and in non-school hours; schools placed at far distances from residences; convenience stores and fast food outlets near schools; and the list goes on.

But, the situation is not without hope. The obesity trend can and must be reversed. Local government, including school districts, must play their part. With financial and policy support from the state and federal level, local government can and ought to lead the way toward crafting California communities for more active healthy living.

Selected Resources

California Center for Public Health Advocacy (CCPHA) provides policy information related to childhood obesity. www.publichealthadvocacy.org

California Project Lean examines the school-based solutions to healthy food and activity choices. www.californiaprojectlean.org

California School Boards Association offers nutrition and physical activity resources, including policy briefs on the new nutrition standards and school wellness policies. www.csba.org/ps/nutrition_phys_resources.cfm

California School Nutrition Network provides resource for schools and nutrition advisory councils, including proposed nutritional standards. www.calsna.org/index.htm

Cities, Counties and Schools Partnership seeks cross-jurisdictional solutions for creating healthy communities. Many cities, counties and schools are already addressing aspects of the problem. Some cities like the City of Arcata and the City of Orinda have enacted ordinances to limit access to junk food. Some counties like San Diego County have developed master plans. All California school districts have recently developed school wellness plans through a year-long planning process. Other communities like the City of Walnut Creek have developed civic engagement processes as a springboard from sound policy planning to action. Find these and other examples at www.cccpartnership.org

Future of Children provides background on the epidemic and its consequences. Their Spring 2006 issue of **Childhood Obesity** provides in depth articles. http://www.futureofchildren.org/pubs-info/2825/pubs-info_show.htm?doc_id=349724

Local Government Commission (LGC) is a nonprofit, nonpartisan, membership organization that provides technical assistance to local elected officials and other dedicated community leaders who are working to create healthy, walkable, and resource-efficient communities. LGC convened a group of experts in 1997 at the Ahwahnee Lodge in Yosemite to explore the elements that make communities vibrant and healthy. The discussion resulted in the Ahwahnee Principles, which have become a blueprint for compact, mixed-use, walkable, transit oriented development. More about livable communities and the Ahwahnee principles can be found at their website. www.LGC.org

www.NoJunkFood.org is a website designed with and for youth interested in nutritional advocacy.

Strategic Alliance for Healthy Food and Activity Environments (Strategic Alliance) is a coalition of nutrition and physical activity advocates in California. Visit their database of local policies and practices which support healthy eating and physical activity. www.eatbettermovemore.org

Cities Counties and Schools Partnership
Healthy Children. Healthy Communities: Action Agenda for Communities

CSAC FINANCE CORPORATION REPORT

January 24, 2007

To: CSAC Executive Committee

From: Greg Cox, Board of Directors
Tom Sweet, Marketing Manager
CSAC Finance Corporation

Re: **CSAC Finance Corporation Update- Information Item**

Going Green: Due to increased demand from counties for "green", environmentally sensitive, products, the Finance Corporation is pleased to announce the Go-Solar renewable energy program offered through California Communities and a variety of green products available through the U.S. Communities Purchasing Program.

- The new Go-Solar program will benefit counties by offering access to solar facilities at a price that is on par today with current utility rates but will save significantly over time.
- Many of you are familiar with the U.S. Communities Purchasing Program which offers significant savings on product categories competitively bid based on the purchasing volume of all state and local governments nationwide. The accompanying chart provides a summary of the green products offered by category available through the program. U.S. Communities suppliers often provide separate environmentally friendly product catalogues or highlight their green product offering within existing catalogues. You can gain access to these products and to the catalogues by going to the www.uscommunities.org website.

CalTRUST: This month marks the two-year anniversary of the opening of CalTRUST. This program offers short and medium term pooled investment opportunities for county pools and debt funds. Deposits have doubled over the past year to \$400 million. As you can see from the most recent newsletter, earnings on the funds are competitive with the State Treasurer's Local Agency Investment Fund (LAIF). CalTRUST carries a AA rating from Standard & Poor's. and provides and an excellent diversification option for your county's portfolio.

U.S. COMMUNITIES GREEN PRODUCTS

SUPPLIER	COMMODITY	GREEN PRODUCTS
Office Depot	Office/School Supplies	<ul style="list-style-type: none"> Over 2,400 office supply products designated environmentally preferable including recycled paper products, recycled plastic products, refillable/non-toxic pens Energy Star lighting and electronics Free ink & toner cartridge recycling
Haworth	Office Furniture	<ul style="list-style-type: none"> Water-based adhesives 92% of products GREENGUARD® certified Waste avoidance and recycling efforts
Herman Miller	Office Furniture	<ul style="list-style-type: none"> Pursue prevention of pollution and elimination of waste of any kind Implement technologies to efficiently use energy resources Design our products, processes, and buildings for the environment
Knoll	Office Furniture	<ul style="list-style-type: none"> Support LEED GREENGUARD® certified products and interior environments Green Seal-compliant Manufacturing uses Clean Technologies
Steelecase	Office Furniture	<ul style="list-style-type: none"> Maximizes recycled content and recyclables in product. Majority of product portfolio is GREENGUARD® Certified as 'low emitting'. Wood core products contain 100% post industrial waste wood fibers.
Virco	School Furniture	<ul style="list-style-type: none"> Ergonomic classroom furniture Hundreds of GREENGUARD® certified classroom furniture items Take-Back Program helps qualifying schools recycle out-of-service furniture Highly sustainable ZUMAftr™ products that have up to 70% recycled-content materials
GTSI, Inc.	Technology Solutions	<ul style="list-style-type: none"> Energy Star certified products
Graybar	Electrical, Communication, Data	<ul style="list-style-type: none"> Energy Star certified products Energy efficient products Energy auditing and retrofit financing program
ZEP	Janitorial	<ul style="list-style-type: none"> Green Seal certified cleaning products Biodegradable, soy-based solvents
Milliken	Carpet and Flooring	<ul style="list-style-type: none"> Carpet recycling & reconditioning program; no product ends up in landfill. No PVC; adhesive free installation improves indoor air quality.
Ricoh, Savin, Getsetner	Office Machines	<ul style="list-style-type: none"> Energy Star certified equipment Energy saving technology Product end-of-life management, including recycling and equipment demanufacturing Ergonomic partnership with Georgia Tech University

Little Tikes	Parks/Playgrounds	<ul style="list-style-type: none"> • Recycled steel tubing and plastic borders • Powder coating paint process • 100% recyclable products
GameTime	Parks/Playground	<ul style="list-style-type: none"> • Recycled steel tubing, sheets and wire • Recycled aluminum uprights and castings • 100% post consumer recycled plastic curbing options • Several options for 100% post consumer recycled rubber surfacing • 100% post consumer recycled roof and deck options • Recycled packaging materials
Landscape Structures	Parks/Playground	<ul style="list-style-type: none"> • ISO 14001 certified • Most products are recyclable • 90%+ recycled aluminum, steel and plastic components
Sportime	Physical Education	<ul style="list-style-type: none"> • Sportime: Products and programs to battle epidemic of childhood obesity • Abilitations: Nation's leading pediatric therapy catalog for children with special needs and learning differences
Hickman Community Services	Roofing	<ul style="list-style-type: none"> • Vegetative roof systems, reflective coatings and membranes, solvent-free materials and restoration products and services meeting USGBC LEED, CRRC and Energy Star guidelines
Autozone	Auto Parts	<ul style="list-style-type: none"> • Fast Orange and Simple Green cleaning solutions • Oil recycling service with Safety-Kleen

CATRUST



**Pooled Investment Funds
For Local Agencies**

www.catrust.org



HAPPY NEW YEAR TO ALL FROM CATRUST

President's Personality

**CATRUST Portfolios Finish 2006 with Strong December Performance:
Continue to Provide a Great Option for Local Investment**

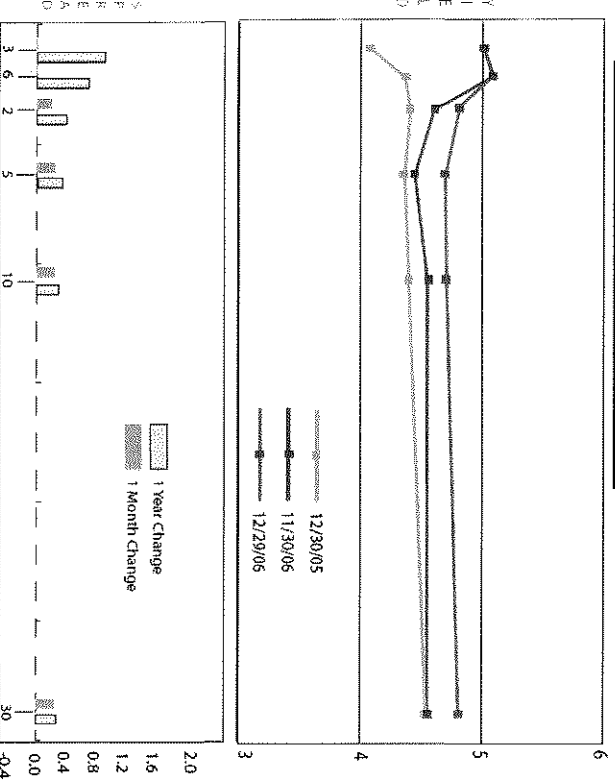
As the **Portfolio Snapshot** in the right-hand column indicates, the CATRUST portfolios closed 2006 with a strong December performance. The CATRUST Short-Term Account outperformed its benchmark, LALF, by 35 basis points, net of all fees, over the twelve months ended December 31, 2006; while the CATRUST Medium-Term Account outperformed its benchmark, the Merrill Lynch 1-5 Year Treasury & Agency Index, by 58 basis points over the same period. The solid performance record that CATRUST is building is only one of the many benefits that CATRUST provides to local agencies:

- ✓ Multiple account options;
- ✓ The convenience of next-day liquidity in the Short-Term Account;
- ✓ Governed by experienced local treasurers and finance officers;
- ✓ Total transparency; real-time data available 24-hours a day;
- ✓ Full compliance with all provisions of Government Code Section 53601.

The first step in utilizing CATRUST for your local investment program is to ensure that your local investment policy includes CATRUST. For assistance in this regard, please contact CATRUST at 1-888-422-8778.

Treasury Yield Curve

*Chuck Linnell is President of the
CATRUST Board of Trustees
and Solano County Treasurer*



Monthly Market Update

CATRUST Portfolio Snapshot

(as of December 31, 2006)

	CATRUST Short-Term	LALF	CATRUST Medium-Term	Merrill 1-5 Yr
Yield ¹	5.31%	5.15%	5.24%	4.76%
Duration	0.10	N/A	1.49	2.25
Avg Maturity	0.87	0.51	1.73	2.50
Returns:²				
One Month	0.42%	0.41%	0.07%	-0.16%
Three Month	1.32%	1.28%	1.19%	0.94%
Twelve Month	5.07%	4.72%	4.62%	4.04%
Annualized	4.29%	3.99%	3.24%	3.05%

- Since inception³
- CATRUST yields are gross of account fees; LALF yield is net of LALF program fees.
 - CATRUST and LALF returns are net of all investment advisor, administrative and program fees.
 - The CATRUST Short-Term and Medium-Term portfolios commenced operations according to their investment objectives on February 13, 2005. Performance information reported above does not include any returns from temporary investments held before that date.

Fiscal Income Market Review

Economic Statistics Remain Mixed in December; Fed Maintains Bias Toward Tightening

GDP for the 3rd Quarter came in at 2%; a downward revision from the previous estimate of 2.2%. The Fed's favored inflation gauge, the Core PCE (personal consumption expenditure) was 2.2%. While down from the previous reading of 2.4%, it still is above the Fed's desired range of 1 to 2%. At its December 12th meeting the Fed chose to leave the funds rate at 5.25%, although its accompanying statement still played up the risk of a possible acceleration of inflation and therefore the Fed's bias is still on the tightening side (higher Fed Funds rate). Despite the Fed's statement, bond market participants still widely expect the Fed to ease. The negatively sloped yield curve is a reflection of this belief.

Spreads continued to narrow slightly in December. Monthly returns were negative in all sectors of the Lehman US Aggregate Index, reflecting a growing fear that the Fed would ease later rather than sooner. Corporate securities, which on average have the longest duration in the Index, were the worst performers in December. By the same token, ABS and MBS, with the shortest duration in the Index, had the best relative performance. The yield curve became a bit less inverted in December, with 2-, 5-, 10-, and 30-year Treasury yields increasing by 20, 25, 24, and 25 basis points, respectively.

Nonfarm Payrolls for both November and December were above the forecast, showing that the economy still has legs. The bond market is adjusting (slowly) to the belief that any Fed ease will be later rather than earlier. The housing market is still weak but showing some signs of bottoming. Oil prices have fallen dramatically because of the warm winter weather in the Northeast. Oil started December at \$63/BBL and ended at \$61/BBL. However, early January has seen a drop to \$56/BBL. While it is unclear that housing has indeed bottomed, lower energy prices should give the economy some support as we move into 2007.

The CATRUST Monthly Market Update is prepared monthly by the Investment Trust of California (CATRUST) for participants in the CATRUST Joint Powers Authority pooled investment program. The Newsletter is prepared solely for informational purposes and is not to be construed as the solicitation of an offer to sell or of an offer to buy any security, nor is it intended to constitute a recommendation for the purchase or sale of any security. The information contained herein is based upon data obtained from sources believed to be reliable, but is not guaranteed by us as being accurate and does not purport to be a complete summary of the available data. Additional data will be provided upon request.

Past performance should not be taken as an indication or guarantee of future performance, and no representation or warranty, express or implied, is made regarding future performance. Information, opinions and estimates contained in the Monthly Market Update reflect a judgment at its preparation date by CATRUST and are subject to change without notice. The price, value of, and income from any securities or financial instruments issued by the entities mentioned in this Monthly Market Update may fall as well as rise.

**CORPORATE ASSOCIATES STEERING
COMMITTEE MEETING REPORT**

CSAC CORPORATE ASSOCIATES STEERING COMMITTEE

Quail Lodge, Carmel Valley
January 24 – 26, 2007

I. Welcome & Opening Remarks

II. CSAC Updates

Jim Keene, CSAC Executive Director
Frank Bigelow, CSAC President
Norma Lammers, CSAC Deputy Director
Katrina Thompson, CSAC Affiliate Relations
Steve Keil, CSAC Legislative Director (via conference call)

III. Policy Committee Liaisons

IV. Governance Issues

Who makes up the steering committee?
By financial levels?
Length of membership?
Maybe a mix of the levels along with a mix of new and long-term members?
Policies/Guidelines
How do we identify prospective leaders?

V. The New Corporate Associates Program

Brand
New Materials
What's in a name?

VI. Funding Level Structure

What can we offer to our members who are more involved?
When should invoices be sent? December?
*Increased advertising opportunities?
*Active involvement with CAO's?
*More tangible events?
*Dinner with Officers?
*CAO meetings?
*RCRC meetings?
*Other?

VII. Definition of Roles

Connie Conway, CSAC Past-President
Norma Lammers, CSAC Deputy Director
Katrina Thompson, CSAC Affiliate Relations
Steve Keil, CSAC Legislative Director
David Liebler, CSAC Director of Public Affairs and Member Services

VIII. Discussion of Potential Field Representatives

Grassroots Program

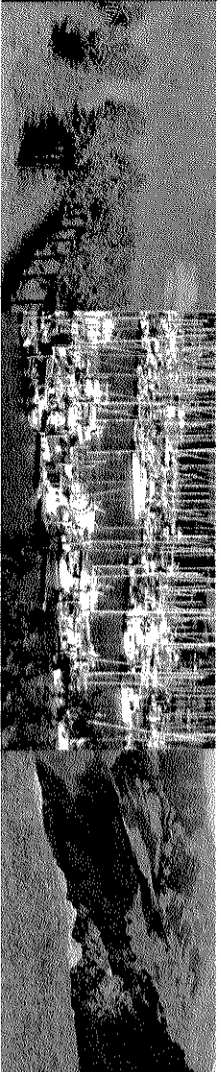
IX. Other Items

X. Closing Remarks

**CSAC EXECUTIVE DIRECTOR
RECRUITMENT UPDATE**



CALIFORNIA
Counties



Competencies and Personal Characteristics

The Executive Committee is searching for an Executive Director with the following characteristics:

- A strong sense of ethics, personally and professionally;
- Visionary;
- An agent of change;
- A passion for improving California counties; a champion for counties;
- Politically astute;
- A partner and support to the Board in developing, refining, and implementing policy and legislative initiatives;
- A people-oriented leader who will maintain a collaborative, sound-working relationship with the Board, CSAC members across counties, CSAC staff, and various stakeholder groups including the Legislature, the Governor's Office, State executive agencies and competing interest groups;



- A well-rounded chief executive officer who is a team builder, who delegates authority and responsibility appropriately and holds the organization accountable, who is committed to developing staff to their fullest potential;

- A sense of humor;

- A broad understanding of California counties and the legislative process;
- Accessible to the Board, CSAC members and staff;
- Balances external and internal roles effectively;
- An effective listener, communicator, and negotiator;
- Decisive once input has been received and viewpoints are understood;
- Fair, unbiased, compassionate; inspires trust;
- Values diversity;
- A sense of equity;
- Positive/optimistic;
- Calm under pressure; psychologically resilient.



Compensation and Benefits

CSAC provides a competitive salary and excellent and flexible benefits package. The salary is open and negotiable.

Application Process and Recruitment Schedule

If you are interested in this outstanding opportunity, please submit your resume to:

Bob Murray & Associates
1677 Eureka Road, Suite 202
Roseville, CA 95661

Phone (916) 784-9080
Fax (916) 784-1985
Email apply@bobmurrayassoc.com

Following the closing date, resumes will be screened accordingly to the outlined qualifications. The most qualified candidates will be invited to personal interviews with Bob Murray and Associates. A select group of candidates will be asked to provide references once it is anticipated that they may be recommended as finalists. References will be contacted only following candidate approval. Finalist interviews will be held with the CSAC Executive Committee. Candidates will be advised of the status of the recruitment following selection of the Executive Director.

If you have any questions, please do not hesitate to contact Bob Murray at (916) 784-9080.

**Filing
Deadline:**

**March 14,
2007**



CALIFORNIA
Counties



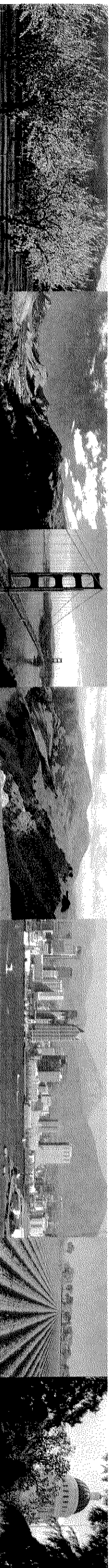
The California State Association of Counties

is seeking
a new

**EXECUTIVE
DIRECTOR**

The California State Association of Counties (CSAC) is one of the premier public sector policy and advocacy associations in the State of California. Located in the most challenging and dynamic state in the nation, CSAC is seeking a new Executive Director to continue strong leadership on behalf of California Counties. This position is an outstanding professional opportunity for an individual who wants to actively work on some of the most pressing issues of our time and help shape the future in support of the elected leadership of county government in California.





California State Association of Counties (CSAC)

Originally established in 1894, CSAC is governed by elected County Supervisors from the 58 counties in California. CSAC collaborates with numerous affiliate county groups and provides leadership at the state and federal level on behalf of California's support and services, and enterprise business operations through public-private partnerships. Maintenance of strong partnerships with other associations is also important to accomplishing the mission of CSAC.

The association headquarters are located in a beautiful, historic building at 11th and K Streets in Sacramento, a block from the State Capitol. The CSAC staff of 30 is divided among advocacy and lobbying, public affairs and member support, administrative services and entrepreneurial services through the CSAC Finance Corporation. The staff is professional, very capable, energetic and respected by CSAC clients and colleagues in Sacramento and across the state. CSAC also maintains an office in Washington, D.C. through its federal lobbyist partner, Waterman and Associates.

A Solid Organization

The staff capacity is strong and morale is good. Like many organizations today, there are a few staff replacements that will be necessary due to retirements but most of the staff is solidly

established and in early to mid-career. Financial health of the organization is solid; revenues are diverse. The annual budget is a little more than \$7 million. Dues account for approximately 38 percent of annual income with strong contributions from Finance Corporation revenues. (CSAC participates in a JPA with the League of California Cities and operates an innovative public finance authority) Other entrepreneurial revenues derive from ownership of other property in Sacramento, as well as earnings through association meetings, its magazine, corporate partnerships, Web site and print services enterprise.



Priorities and Opportunities

Counties play a unique role in California. Unlike most other states, counties in California provide many services on behalf of the state, primarily in the area of health and human services and in the justice arena. California Counties deliver more than \$30 billion in services on behalf of the state, in addition to serving in both regional and municipal government capacities, depending upon the local government services being provided.



A Strong Year

The association is coming off a very productive year, highlighted by one of the most effective state legislative sessions in CSAC's 112-year history. Also, the association joined with the League of California Cities, the League of Conservation

2007 State Legislative Priorities

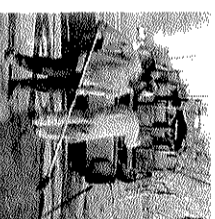
State Budget
Corrections Reform
Emergency/Management and Preparedness
Eminent Domain
Law Reform
Infrastructure (*bond allocations and investments*)
Health Care Reform
Land Use and the Environment (*regional bioplane planning*)

Sample Management & Program Issues

Enhance financial systems capacity and formalize long-term financial sustainability plan.
Strengthen the Corporate Associates (private sector partnership) program regarding participation, effectiveness and contributions.
Transition to most effective staffing and organizational structure for the Finance Corporation, as part of the retirement of its Executive Director in July 2007.
Strengthen liaison role of CSAC staff to caucuses, affiliates and other partners in pursuit of effective integration of mutual efforts.

A Bright Future

The future is bright for CSAC and California Counties. In 2004, the historic collaboration established between CSAC, the League of California Cities and the California Special Districts Association led to the passage of Proposition 1A, which established significant protections for local government funding. As a result, county government is better protected from the state raids on local government revenues that had undermined local government funding and services over the past 15 years. At the same time, the growth in California's population (500,000 people annually), deferred investments across the state in infrastructure, and the need for new investments in state and local services to remain competitive in a global environment will provide significant leadership challenges for California Counties, CSAC and its new Executive Director.



Building on Success

CSAC wants to continue the momentum and success it has been developing over the past few years. The new Executive Director will be expected to bring a level of enthusiasm and energy to the job to which the board is accustomed. The association leadership understands, however, that each candidate brings his or her own distinctive personality and style to this position. What is important to the association is an inspirational leader with a record of stable employment who will maintain CSAC's positive momentum and take the organization to the new heights that are within reach. The Executive Committee expects a strong and capable leader who is team-oriented and dedicated to the mission and purpose of county government in California. Effective transition management skill will be important. The ability to "hit the ground running" will be an advantage.

Equanimity, Balance, Collaboration

California Counties are diverse. The 58 counties range in size from Alpine County in the Sierra with 1,200 residents to Los Angeles County, the nation's largest, with more than 10 million residents. There are rural, suburban, and urban caucuses within the association. California is the most ethnically and culturally diverse state in the nation, and California Counties across the state work within a very dynamic and complex environment.

Given the intertwined nature and role of county government with the state and the interdependence between counties and other local governments in California, it is especially important for the new Executive Director to possess effective intergovernmental relations skills and the ability to forge and maintain strong partnerships while being an advocate for counties. The new Executive Director will be able to actively engage and support various perspectives and interests, and work with all parties fairly and effectively.

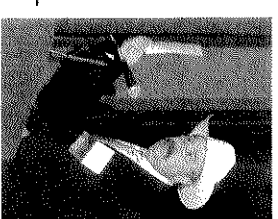


Board Relations Management

The new Executive Director will be expected to actively engage and support a diverse Board of Directors, Executive Committee and Officers. The ability to find common ground, to represent all interests, and to share information and access openly and equally will be important. CSAC leadership is accustomed to an open and collaborative approach and looks forward to deepening the effectiveness of its board and delivering results that matter to counties.

Organizational Leadership

The new Executive Director will be expected to build and maintain a committed and creative team-based work environment for staff. CSAC's ambitious advocacy agenda requires a capable and confident lobbying staff. Member engagement and development is a key responsibility for the public affairs staff, whose goal is to enhance the identity and influence of California Counties. Strong financial management practices and good human resource management/interpersonal skills are important qualities for the CSAC management team. A customer/client-focused culture of service is a core value for CSAC. The new Executive Director will be a leader who is at home and at ease in such a culture, and who is able to strengthen those cultural values among staff.



Governance Structure

Officers

Officers: (6 members) comprised of the President, First Vice President, Second Vice President and Immediate Past President. Also, the Treasurer appointed from the Executive Committee and the Executive Director (Secretary).

Executive Committee

Executive Committee: (15 members) comprised of the President, First Vice President, Second Vice President and Immediate Past President; six members appointed by the Urban County Caucus; three members appointed by the Suburban County Caucus; and two members appointed by the Rural County Caucus. (A representative from the County Administrative Officers' Association and the County Councils' Association serve as ex-officio members).

Board of Directors

The Executive Committee has been delegated responsibility for the governance of CSAC along with appointment of the Executive Director.
Board of Directors: (62 members) comprised of one supervisor appointed by the Board of Supervisors of each of the 58 counties in California, and the four CSAC Officers who sit on the Executive Committee.

